



## Notice of Redemption

## Philip Morris International Capital N.V.

8½% Guaranteed Sinking Fund Debentures Due 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of June 1, 1971, under which the above designated Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption through the operation of the Sinking Fund, on June 1, 1984 (the "redemption date") at 100% of the principal amount thereof (the "redemption price"), together with accrued interest to the redemption date, \$1,000,000 principal amount of said Debentures bearing the following distinctive numbers:

\$1000 COUPON DEBENTURES BEARING THE PREFIX LETTER M									
3	2774	5719	6265	7025	7116	7119	8531	10561	11413
4	2728	5721	6269	7027	7118	7120	8532	10562	11414
5	2729	5722	6270	7028	7119	7121	8533	10563	11415
6	2730	5723	6271	7029	7120	7122	8534	10564	11416
7	2731	5724	6272	7030	7121	7123	8535	10565	11417
8	2732	5725	6273	7031	7122	7124	8536	10566	11418
9	2733	5726	6274	7032	7123	7125	8537	10567	11419
10	2734	5727	6275	7033	7124	7126	8538	10568	11420
11	2735	5728	6276	7034	7125	7127	8539	10569	11421
12	2736	5729	6277	7035	7126	7128	8540	10570	11422
13	2737	5730	6278	7036	7127	7129	8541	10571	11423
14	2738	5731	6279	7037	7128	7130	8542	10572	11424
15	2739	5732	6280	7038	7129	7131	8543	10573	11425
16	2740	5733	6281	7039	7130	7132	8544	10574	11426
17	2741	5734	6282	7040	7131	7133	8545	10575	11427
18	2742	5735	6283	7041	7132	7134	8546	10576	11428
19	2743	5736	6284	7042	7133	7135	8547	10577	11429
20	2744	5737	6285	7043	7134	7136	8548	10578	11430
21	2745	5738	6286	7044	7135	7137	8549	10579	11431
22	2746	5739	6287	7045	7136	7138	8550	10580	11432
23	2747	5740	6288	7046	7137	7139	8551	10581	11433
24	2748	5741	6289	7047	7138	7140	8552	10582	11434
25	2749	5742	6290	7048	7139	7141	8553	10583	11435
26	2750	5743	6291	7049	7140	7142	8554	10584	11436
27	2751	5744	6292	7050	7141	7143	8555	10585	11437
28	2752	5745	6293	7051	7142	7144	8556	10586	11438
29	2753	5746	6294	7052	7143	7145	8557	10587	11439
30	2754	5747	6295	7053	7144	7146	8558	10588	11440
31	2755	5748	6296	7054	7145	7147	8559	10589	11441
32	2756	5749	6297	7055	7146	7148	8560	10590	11442
33	2757	5750	6298	7056	7147	7149	8561	10591	11443
34	2758	5751	6299	7057	7148	7150	8562	10592	11444
35	2759	5752	6300	7058	7149	7151	8563	10593	11445
36	2760	5753	6301	7059	7150	7152	8564	10594	11446
37	2761	5754	6302	7060	7151	7153	8565	10595	11447
38	2762	5755	6303	7061	7152	7154	8566	10596	11448
39	2763	5756	6304	7062	7153	7155	8567	10597	11449
40	2764	5757	6305	7063	7154	7156	8568	10598	11450
41	2765	5758	6306	7064	7155	7157	8569	10599	11451
42	2766	5759	6307	7065	7156	7158	8570	10600	11452
43	2767	5760	6308	7066	7157	7159	8571	10601	11453
44	2768	5761	6309	7067	7158	7160	8572	10602	11454
45	2769	5762	6310	7068	7159	7161	8573	10603	11455
46	2770	5763	6311	7069	7160	7162	8574	10604	11456
47	2771	5764	6312	7070	7161	7163	8575	10605	11457
48	2772	5765	6313	7071	7162	7164	8576	10606	11458
49	2773	5766	6314	7072	7163	7165	8577	10607	11459
50	2774	5767	6315	7073	7164	7166	8578	10608	11460
51	2775	5768	6316	7074	7165	7167	8579	10609	11461
52	2776	5769	6317	7075	7166	7168	8580	10610	11462
53	2777	5770	6318	7076	7167	7169	8581	10611	11463
54	2778	5771	6319	7077	7168	7170	8582	10612	11464
55	2779	5772	6320	7078	7169	7171	8583	10613	11465
56	2780	5773	6321	7079	7170	7172	8584	10614	11466
57	2781	5774	6322	7080	7171	7173	8585	10615	11467
58	2782	5775	6323	7081	7172	7174	8586	10616	11468
59	2783	5776	6324	7082	7173	7175	8587	10617	11469
60	2784	5777	6325	7083	7174	7176	8588	10618	11470
61	2785	5778	6326	7084	7175	7177	8589	10619	11471
62	2786	5779	6327	7085	7176	7178	8590	10620	11472
63	2787	5780	6328	7086	7177	7179	8591	10621	11473
64	2788	5781	6329	7087	7178	7180	8592	10622	11474
65	2789	5782	6330	7088	7179	7181	8593	10623	11475
66	2790	5783	6331	7089	7180	7182	8594	10624	11476
67	2791	5784	6332	7090	7181	7183	8595	10625	11477
68	2792	5785	6333	7091	7182	7184	8596	10626	11478
69	2793	5786	6334	7092	7183	7185	8597	10627	11479
70	2794	5787	6335	7093	7184	7186	8598	10628	11480
71	2795	5788	6336	7094	7185	7187	8599	10629	11481
72	2796	5789	6337	7095	7186	7188	8600	10630	11482
73	2797	5790	6338	7096	7187	7189	8601	10631	11483
74	2798	5791	6339	7097	7188	7190	8602	10632	11484
75	2799	5792	6340	7098	7189	7191	8603	10633	11485
76	2800	5793	6341	7099	7190	7192	8604	10634	11486
77	2801	5794	6342	7100	7191	7193	8605	10635	11487
78	2802								

## EUROPEAN NEWS

**Brussels 1985 draft budget set to overspend by £1.2bn**

By JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission is planning to add to the EEC's financial woes by proposing a draft 1985 budget for the Community which would spend around £1.2bn more than the estimated available revenues.

Quite how this deficit may be funded is not yet clear, although the Commission could well use the device it is adopting for the 1984 budget deficit and appeal to member governments to make repayable loans to Brussels.

The Commission's view is that the 1984-85 deficits are unavoidable and tends to make nonsense of the existing legal limit on the EEC's budget revenues.

Until recently, it had been assumed that expenditure could not rise above the so-called 1 per cent VAT revenue, which amounts to 25.3bn European Currency Units this year and an estimated ECU26.16bn next year.

However, the Commission takes the view that if member-states want the policy to end, then they must provide the financial means.

In other words, this year's anticipated deficit of ECU 2.3bn largely arises because the recent farm price and reform package fails to achieve the necessary economies to balance the budget. The Commission says that governments should accept the financial consequences.

Its approach to the 1985 financing problem will probably anger Britain and West Germany—the only two net contributors to the EEC budget on June 25-26.

**Community and India plan joint research programme**

BRUSSELS — The European Community and India are expected to approve a joint research programme in science in the next few days, a European Commission spokesman said yesterday.

The spokesman expected an accord to be signed at a meeting of senior Commission and Indian Government officials in New Delhi tomorrow and on Monday. At the meeting, the officials will also review EEC-India trade and co-operation.

The EEC is India's main trading partner, accounting for about 27 per cent of the country's total trade. Europe's trade surplus with India fell to 1.29bn European Currency Units (27.5m) in the first 10 months of 1983 from ECU 1.45bn in 1981.

The joint research programme would cover such areas as energy, tropical medicine, agriculture and environment.

The spokesman added:

AP

**Oslo urged to end most curbs on credit**

By Pay Gjester in Oslo

NORWAY'S central bank has urged the Finance Ministry to abolish many of the restrictions still affecting the country's credit institutions, and to rely instead on indirect methods of regulating domestic liquidity.

Its advice comes as the Ministry is putting the finishing touches to a key economic policy and planning document—the revised national budget for the current year.

A government decision to follow some of the bank's recommendations could be announced when the revised budget is tabled on May 11.

The Bank of Norway letter to the Minister says that regulation of lending by finance companies should end, and with it the curbs on bank guarantees of market loans.

Insurance companies should be granted a further reduction in their bond investment obligations—which requires them to invest in low-yielding public sector bonds, a significant proportion of any increase in their assets.

This obligation was cut, effective January 1, from 40 to 30 per cent, for the insurance companies and from 15 per cent to zero for the banks, as part of a package of measures to liberalise the credit market. At the same time, direct regulations of bank lending was ended.

In its letter, the central bank points out that the January 1 concessions have not led to excessive growth in the overall liquidity supply.

**Warsaw students challenge authorities**

STUDENTS AND staff at Warsaw University in a move challenging the authorities, have put forward Prof Klemens Szwarczak as candidate for Rector, for a three-year term starting in the autumn, Christopher Bobinski reports from Warsaw.

In the solidarity period, Prof Szwarczak was the chairman of a now-banned cultural committee and has become something of a bête noire for the authorities.

The present elections are the first test of whether the authorities will abide by a liberal law passed in May 1982 giving universities greater freedom.

Irish publishers are annoyed at the competition from Fleet St, reports Brendan Keenan

**Inexpensive, provocative, and on page three**

THERE is an old newspaper saying that "dog does not eat dog." But Irish newspaper proprietors are fast coming to the view that they may not be able to keep up this gentlemanly convention where their British rivals are concerned.

Allegations of "dumping" have already been made against the Fleet Street national newspapers as Dublin dailies set the price gap between them selves and the UK papers widen.

The Irish publishers' main complaint is against their own government, however. Irish newspapers are subject to VAT of 23 per cent, compared with zero rating in the UK and a next highest European rate of 7 per cent.

British newspapers selling in the Irish Republic may pay Irish VAT, as well as converting to Irish currency, with the Irish pound currently valued at around 80p. Even so, there is a growing disparity between the cover prices of the Dublin papers and their Fleet Street rivals.

The Irish Times, the "heaviest" of the Irish newspapers, costs 45 Irish pence per copy. Of the other two Dublin dailies, the Irish Independent cost 40p and the Irish Press 30p.

By comparison, and still in Irish currency, the London Times can be bought for 40p, the Guardian for 30p and the Daily Telegraph, Daily Express and Daily Mail for 27p. The Daily Mirror, Daily Star and the

Irish Independent are again

hardly covering VAT and currency differences at a Dublin price of 20 Irish pence

A spokesman for the Mirror denied that there was any question of selling "loss leaders" in Ireland and, with Irish sales of over 100,000, it may be that the popular papers can claim to be recovering costs.

The circulation and profit

ability of Irish newspapers have

been falling in recent years.



Daily sales have fallen 9 per cent in the past two years, and a similar pattern is evident in Sunday circulation.

By contrast, circulation figures for British newspapers are relatively unchanged, although there are individual battles. The Star has apparently eaten into the circulation of the Daily Mirror, which is now down to 31,000 copies a day in the republic, according to figures

collected on behalf of the Irish industry. The most successful UK newspaper in Ireland appears to be the News of the World, which according to the survey has increased its sales from 130,000 to 155,000 in the past two years.

The main financial threat hangs over the Irish Press group, founded by the father figure of modern Irish politics, Eamon de Valera and still controlled by the De Valera family. The management has threatened to close the company if the unions do not agree to redundancies, pay restraint and the introduction of new technology.

Independent Newspapers, controlled by one of Ireland's leading businessmen, Dr Tony O'Reilly, reported profits of £53m (£2.450,000) last year, mainly due to overseas interests. The Irish Times is controlled by a trust and is believed to be breaking even at present.

Rumours are steep Dublin periodically that the Government is about to relax the VAT rate, but they are dismissed by the Government. The Irish rate, while high by European standards is the same as that applying to most Irish industries and the Government is reluctant to make exceptions, despite the newspaper proprietors' charge that it amounts to a "tax on knowledge."

The best the industry can hope for at present would seem to be an investigation into whether the London papers pass on their full Irish costs to their Irish readers.

**Rome 'will try to keep Zanussi in Italian hands'**

By JAMES BUXTON IN ROME

THE ITALIAN Government will use all possible means to ensure that control of Zanussi, the country's leading home electrical products maker, remains in Italian hands.

Sig Renato Altissimo, the Minister of Industry, gave this commitment to political leaders from Friuli, the region of North-East Italy where Zanussi is based.

They are concerned about the negotiations in progress between the Zanussi family and Electrolux, the Swedish industrial group, over the sale of control of the company.

Sig Altissimo also told the political leaders that the conclusion of the negotiations

"appears far away, as things stand."

The loss-making company, which is 80 per cent controlled by the Zanussi family, is in need of new capital which the Swedish concern is believed to be prepared to inject, in return for control of the company.

But politicians from Friuli and union leaders are concerned that if control of Zanussi passes out of Italian hands, jobs would be in danger.

The region of Friuli had earlier decided to put £22m (£22m) or more into Zanussi to boost its capital, currently

standing at £80m compared with sales of £1.550m in 1982.

"The Government is com-

mitted to keep control of the company in national bands," Sig Altissimo said.

Even so, the options available to the Government appear limited since Italian industrialists have so far shown little enthusiasm for advancing substantial funds to Zanussi.

Consumer prices last month rose by 9.7 per cent making an annual rate of 11.6 per cent.

Since the crisis at Zanussi became manifest last year, the company has sold off loss-making activities in peripheral fields and in consumer electronics, and agreed with the unions on a plan to cut the labour force.

Its core business, home electrical products, is now reasonably well, but shortage of capital is still chronic.

• Zanussi this week signed an

agreement with China under

which Chinese concerns will

produce a range of Zanussi re-

frigerators under licence using

parts and machinery supplied

by the Italian company up to

the value of more than \$3m (£2.1m).

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## OVERSEAS NEWS

**Iran rejects Egyptian peace plan**

By Richard Johns

IRAN IS understood to have rejected the latest peace initiative aimed at ending its war with Iraq amidst signs that it is about to launch a large-scale offensive which has been expected for the past six weeks.

Following elections to the Iranian Majlis (Iran's return of an overwhelming majority of parliamentarians Ayatollah Khomeini's regime has spurned peace proposals made by President Hosni Mubarak of Egypt within the context of the Non-Aligned Movement, according to London-based diplomats.

Yesterday, Iranian forces were reported by informants in Iraq to have shelled their Iraqi opponents along the whole length of the front.

The Iranians are believed by Western intelligence agencies to have completed the complicated logistical arrangements required to mobilise an attack involving up to half a million men. It has been awaited since the onslaught against Iraqi lines in February by revolutionary guards.

Initially Mr Mubarak's plan involves a ceasefire, a pull-back of forces to positions held prior to the outbreak of war in September 1980 and positioning of a neutral observer force between them.

Yesterday Kuwaiti newswires quoted President Saddam Hussein as saying that Iraqi aircraft would attack Arab and other tankers lifting oil from Kharg Island, Iran's main terminal.

In doing so he indirectly acknowledged that they had been responsible for the explosion and fire aboard the Safina al-Arab, the ultra large crude carrier owned by Swedish and Saudi interests.

**Jerusalem bites the bullet and tackles its home-grown terrorists**

BY DAVID LENNON IN TEL AVIV

ISRAEL, which has been combatting Palestinian terrorism for decades, has finally faced up to the distasteful task of confronting its home-grown Jewish underground, dedicated to terrorism against Arabs.

Jewish terrorism is not new. Before the state of Israel was formed in 1948 there were two terrorist organisations, one led by Mr Menahem Begin, the former Prime Minister and the other by Mr Yitzhak Shamir, the present Prime Minister. But what was tolerated during the fight for independence is not necessarily accepted in today's Israel, which has its own Jewish Government and army dedicated to protecting its citizens.

The decision to arrest ultra-nationalist Jews, who have settled on the occupied West Bank with the active encouragement of the ruling Likud Government, must have been a difficult one. Those who have been detained on suspicion of planting bombs on Arab buses in East Jerusalem last week are ideologically close to the Government. Most of them apparently belong to the Gush Emunim settlement movement, which has staunch supporters within the Cabinet.

The existence of Right-wing Jewish terrorist groups bent on retaliation for Palestinian terrorism has been known for some years. Their most spectacular action was the assassination attempt in 1980 against three prominent Palestinian West Bank mayors, two of whom were crippled by car bombs.

Little has been done by the authorities to apprehend those responsible, a failure which has been rather striking considering how efficient the police and intelligence services are at

the arrest last week of those suspected of planting bombs on Arab buses marks a turning point in Israel's attitude to Jewish ultra-nationalists

catching local Arab terrorists.

The discrimination in the authorities' attitude towards Arab and Jewish terror has disturbed many people in Israel, who put pressure on the Justice Ministry. A committee was set up under Mrs Yehudit Karp, a Deputy Attorney General, to investigate the way the security service and the police were dealing with Jewish vigilantes and terrorists on the West Bank.

It is highly critical report, presented to the Government in late 1983, was accepted in general by the Cabinet, and it was only after Mrs Karp issued a public denunciation that the Government reluctantly released her findings early this year.

The report described the law enforcement practices in the occupied territories in cases where the victims were Palestinians, as "lackadaisical" and "ineffective." The committee also found that there had been political interference during the investigation.

Last year Mr Avraham Achituv, former head of the Israel security services, popularly known as the Shin Bet, wrote an article critical of what he saw as the legitimisation which the Likud Government had afforded to Jewish law breakers on the West Bank.

There appear to be at least three distinct groups of Jewish terrorists who share a common belief in the inalienable right

of the Jews to all of the Biblical land of Israel.

Those arrested in the past few days are believed to constitute the most professional, well trained and dangerous of all the groups. From the few details which have emerged so far they are mostly members of the Gush Emunim (Block of Settlement) settlement movement. This group forced Israel's Labour Government between 1967 and 1977 to allow them to establish settlements in parts of the West Bank which had historical Jewish connections.

When the Right-wing Likud block came to power with its nationalist-religious coalition, it encouraged and fostered this settlement drive.

Mr Achituv said the settlements served as a hothouse for the "founding of terrorism." He added that "their political environment protects them without being aware of what is going on."

It is widely believed in Israel that Mr Achituv resigned because of political interference with attempts to blow up the Mosques of Omar, the third holiest of Moslem shrines.

The Government appears to have finally recognised the threat which these groups pose to law and order. If the bombs placed on Arab buses last Friday had not been defused, the casualties could have run into hundreds.

It is difficult at this stage to gauge what effect this will have on the Government's chances of winning re-election in July.

No doubt many will have welcomed its courage in confronting this nasty issue, but some of its supporters may be disenchanted by action against people who are ardent nationalists at heart.

Arrests have been made from among the xenophobic-religious Kach group lead by Raoul Meir Kahane, a former American Rabbi who founded the Jewish Defence League in the U.S. before coming to Israel.

A second group was recently



TWO former Jewish terrorists  
Mr Menahem Begin (top), the  
former Prime Minister, and  
Mr Yitzhak Shamir, the  
present Israeli leader

uncovered and arrested, after attempting to blow up the Mosque of Omar, the third holiest of Moslem shrines.

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**Israelis see little hope of early return of captives**

BY DAVID LENNON IN TEL AVIV AND LOUIS FARES IN DAMASCUS

ISRAEL IS increasingly pessimistic about the prospects for an early return of the three security officers from its liaison office in Beirut who were taken prisoner by the Syrians in northern Lebanon on Tuesday.

Diplomatic efforts are continuing to bring about their release, and Israel is continuing to emphasise that it holds Syria responsible for their safety and Lebanon responsible for their return.

At the same time Israel was relieved by the statement by Mr Farouk al-Sharaa, the Syrian Foreign Minister, that the three will be treated as prisoners of war according to the Geneva Convention.

But even this is tempered by continuing reports in the Syrian media accusing the three of being saboteurs who were on a military mission when bailed on the Syrian front line in Lebanon. Israeli officials insist that they were on a tourist trip north of Beirut when captured.

Giving further details of the detention of the three men, a Syrian official in Damascus said yesterday that there had been a gunbattle between them and a mobile Syrian patrol which intercepted them on the coast road.

The Syrian official said the Israelis "passed a road block manned by Lebanese Phalangist militiamen, then they passed another road block manned by the Lebanese army... and yet they continued their drive north."

He said the men were now in Damascus and had confessed

they were spies, but would be treated as prisoners of war.

Yesterday's edition of the ruling party's paper, Al-Baath, carried a commentary in which they were said to be "Zionist terrorist cell... caught red-handed."

Diplomats say Syria is seeking maximum political advantage from the incident and has no immediate intention of acceding to Israeli demands for their release.

The three men, Mr Shmuel Natan, Mr Nahum Nesher and Mr Avi Avitan, were serving as security and administration officials at the Israeli liaison office which was set up beside Beirut after Israel's 1982 invasion of Lebanon.

Israel has also expressed willingness to exchange the three, along with the three Israeli soldiers captured by Syria during the fighting in 1982. About 300 Syrian soldiers are still held by Israel since the war in Lebanon.

Some 2,000 Israeli soldiers and army personnel have been crippled during fighting in the Lebanon in the past two years.

Mr Mak, who denies murdering Mr Ibrahim, made the claim in a statement to Hong Kong police which was read out in court. He did not mention the Finance Minister by name, nor did he disclose whom the money was to be collected from, and what it was in payment for.

Mr Ibrahim had been seconded in early 1983 from Bank Bumiputra in Kuala Lumpur to its wholly owned Hong Kong subsidiary, Bumiputra Malaysia Finance (BMF). His posting coincided with investigations into loans made by BMF to a number of Hong Kong property developers, including the now-bankrupt Carrion Group.

Tengku Razaleigh denied ever knowing Mr Mak, and reiterated his statement to Parliament last month, in which he categorically denied any involvement with either Carrion or with the loans given to it by Bank Bumiputra.

"This conspiracy to defame me is obviously politically motivated, particularly at this time—just before the elections," he said.

This is in reference to the triennial elections of the ruling United Malays National Organisation on May 25. Until he became Finance Minister, in 1976, Tengku Razaleigh was Bank Bumiputra's chairman.

value of gold and reduce their reliance on it. He said these efforts had led ineluctably to high rates of inflation, high unemployment and debt crises, that have been commonplace over the past decade.

He asserted that gold's role as "a store of value" had been reinforced and that its function as a monetary reserve remained intact. He insisted that floating exchange rates "hardly ever achieve an acceptable equilibrium," and that "it is hardly conceivable that gold would play no part" in recreating stability and solving current economic problems.

While Dr Woo Hoon Fai, president of Hong Kong's Chinese Gold and Silver Exchange Society, talked briefly about the colony's gold business in his welcoming address to the conference, it was left to Mr Robert Valentine, senior vice-president and general manager of the Republic National Bank of New York to talk in detail about the local gold market.

Noting the "delicious complexity" of the Chinese Gold and Silver Exchange Society—which has never traded in silver—he described how Hong Kong has over the past decade grown to become the third largest gold market in the world, behind London and New York.

Singapore, which runs second to Hong Kong in Asia, could nevertheless quickly usurp Hong Kong's place. Mr Valentine warned, "if there were any sharp deterioration in the political or economic climate here."

The only uniqueness of Hong Kong is its ability to adapt rapidly to the world's financial scene," he said. "Anything that damages this ability to adapt will damage Hong Kong."

Despite the size and complexity of the Japanese economy the gold market there remains comparatively small. Mr Takashi Tanaka, managing director of Tanaka Kikinzoku Kogyo explained how the market has expanded in response to the stimulus of diversification over the past five years.

The final contribution from an Asian regional representative came from Mr Delfo Lazaro, executive vice-president of Benguet Corporation, the Philippines' oldest and largest gold mining company. He described the important part that rising gold production had played in meeting the Philippines' foreign exchange needs. He predicted that the Government's continuing economic problems would make the Philippines a substantial seller of gold on the international market for the foreseeable future.

He said bankers and businessmen had remained sceptical as governments tried to debase the

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Sparebanken Vest

Agent

**Aust-Agder Sparebank**  
Sparebanken Nord  
Tromsø Sparebank  
Sparebanken Buskerud  
Trondhjems og Strindens Sparebank

Union Bank of Norway Ltd.  
Domestic name: Fellesbanken a.s.**Arab funds flow into Algeria**

BY FRANCIS GHILES

ALGERIA and the United Arab Emirates have agreed in principle to set up a joint investment company with a capital of \$20m. An Algerian delegation headed by Mr Mostafa Ben Youssef, the Algerian Vice Minister for the Budget, has also held talks with the Abu Dhabi Fund for Arab Economic Development to discuss assistance for a number of projects in Algeria.

Joint investment ventures between Algerian state and foreign companies have been

allowed since last year but they have been very slow getting off the ground.

However, Algeria has been successful in attracting a growing volume of Arab funds for a wide variety of industrial projects. The Arab Fund for Social and Economic Development which lends mainly to agriculture is expected to finalise a \$150m 20-year loan with a maturity of 6 per cent to Algeria's recently set up Agriculture Bank shortly.

He said the men were now in Damascus and had confessed

**FINANCIAL TIMES**  
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**CONFERENCE**

It is prepared to lend \$40m towards the construction of a new port at Djen Djen, on the east coast.

The port project is also expected to benefit from \$10.5m loan from the Islamic Development Bank and a \$50m loan with an interest rate of 4 per cent from the Saudi Fund for Development. Both loans have a 20-year maturity.

Further loans from the Saudi Fund are earmarked for the Gargar and Ain Dalia dams.

**Electricidade de Portugal****US\$ 20,000,000****Medium-Term Loan**

Arranged by:

**Union Bank of Norway Group**

Provided by:

**Union Bank of Norway Ltd.**

**Sparebanken Buskerud**  
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**Sparekassen SDS**  
Trondhjems og Strindens Sparebank

Agent

Union Bank of Norway Ltd.  
Domestic name: Fellesbanken a.s.

## WORLD TRADE NEWS

## France to request cut in supplies of Siberian gas

By PAUL BETTS IN PARIS

GAZ-DE FRANCE, the French state gas utility, is due to hold talks with the Soviet Union in coming weeks to try to hold down to a minimum level its

listings of Siberian gas.

The French gas utility is currently struggling with an oversupply of gas as a result of a series of long-term contracts negotiated with foreign suppliers before the recent decline in energy demand.

A Gaz de France official confirmed yesterday the company will be asking Moscow to adopt a more flexible attitude to the second major gas supply contract between the French utility and Moscow which came into effect this year.

This contract involves a maximum annual supply of Siberian gas to Gaz de France of 8bn cubic metres and a minimum annual supply of 6.8bn cubic metres by 1986. Under this contract, Gaz de France will be lifting 1bn cubic metres of Siberian gas this year and is due to lift 8bn cubic metres next year reaching the full rate of between 8-9bn cubic metres in 1986.

The French company would now like to slow down the rate of supply under the contract in view of the softness of demand on the part of consumers. The French utility under an earlier contract with Moscow already lifts 4bn cubic metres of Soviet gas a year. The first contract has a 10 per cent take or pay flexibility clause while the second contract involving the

Siberian gas has a 20 per cent take or pay clause giving the maximum minimum range of 8-4.4bn cubic metres a year.

Gaz de France insists it does not intend to renegotiate the second Soviet contract itself but simply is seeking more flexibility on the supply rate schedule and on the pricing of gas in view of general market conditions.

The French utility is also seeking similar flexibility with its gas supply arrangements with the Netherlands. However, renegotiation of its large gas supply contracts with Algeria, involving about 9bn cubic metres a year, are subject to complex bilateral negotiations between the French Government and the Algerian authorities.

The French gas utility expects to see its losses rise to FFr 4bn (£241m) this year as a result of the impact of a strong U.S. dollar against the French franc and the decision of the French Government to hold down the utility's domestic price rise demands. Moreover, the utility this year will have to carry on its account the FFr 1.8bn debt connected with French gas supply contracts with Algeria.

Gaz de France's gas supplies last year totalled 27.3bn cubic metres or more than domestic consumption of 25.8bn cubic metres. The company has also seen its debts increase from FFr 26bn at the end of last year to nearly FFr 30bn.

## India and Iran seek to mend trading relations

By JOHN ELLIOTT IN NEW DELHI

INDIA AND Iran this week have taken an important step towards normalising their trade and industrial links which declined following the 1979 revolution.

The two countries have agreed in New Delhi that India's exports to Iran should increase threefold in the current year to a figure not less than \$500m. The exports stood at \$74m in 1982-83 but increased to about \$80m in the 1983 calendar year.

The Iranian delegation, led by Mr H. A. Jassari, Commerce Minister, also moved closer towards finalising a new trade agreement, which would be the first for 11 years.

Early agreement is also possible on the Kudramu iron ore plant which was built in the southern Indian state of

Karnataka five years ago to supply Iran.

The iron ore supplies never started and Iran has paid only \$225m towards a loan of \$630m it had promised India before the revolution towards the cost of the project. Iran is now preparing industries to receive the iron ore and trial deliveries are expected to start later this year. Since 1980 the plant has only been working at about 20 per cent capacity and the iron ore has been exported to Romania and Czechoslovakia.

Progress was also made towards solving problems associated with an oil refinery in the southern Indian city of Madras which refines Iranian oil and on the future of Indian exploration in Iranian oil exploration.

## Canadian labour row hits output of newsprint

MONTREAL — Canadian newsprint production fell in March for the second month because of the effects of a lock-out in British Columbia's forest industry. Industry which accounts for 17 per cent of Canadian newsprint output.

The Canadian Pulp and Paper Association said that production in March totalled 666,000 tonnes, off 2.1 per cent from the already-depressed level of 680,000 tonnes produced in March 1983 but up 7.1 per cent from the 622,000 tonnes produced in February.

The British Columbia labour dispute lasted from early February until April 10. Before the lock-out Canadian newsprint output had been rising because of growing demand especially in the U.S. The association said that total U.S. consumption of newsprint grew 7.3 per cent in March to 939,000 tonnes from 875,000 tonnes a year ago. So far this year U.S. newsprint consumption has risen 9 per cent over 1983 levels.

AP-DJ

## Plessey, Mitsubishi form U.S. mobile radio venture

By JASON CRISP

PLESSEY, the British telecommunications group, and Mitsubishi, the Japanese electricals company, have formed a joint venture to sell cellular mobile radio telephone systems in the U.S.

Astronet, the joint venture, is equally owned by Plessey's U.S. telecommunications subsidiary, Stromberg-Carlson, and U.S. subsidiaries of Mitsubishi. Cellular mobile radio telephone systems are expected to become a major market in the U.S. Astronet says it hopes to capture 10 per cent of the cellular radio systems in the 100 largest metropolitan areas in the U.S.

A recent report by consultants Frost & Sullivan estimated that sales of cellular radio systems in the U.S. will total \$1.5bn by 1988 but over half of this will be made by 1985. Most of the top 30 cities are expected to have the permitted

two competing systems installed by late 1985. Other cities will have much smaller systems.

Astronet faces strong competition from a number of companies including Motorola, General Electric, E. F. Johnson and L. M. Ericsson. Mitsubishi will supply the mobile radio telephones and the radio base stations. Stromberg-Carlson will provide the telephone exchanges used in the Astronet system. (Mitsubishi has been supplying radio equipment for the Nordic Mobile Telephone system, the largest cellular radio system in operation.)

Stromberg-Carlson will sell the system to telephone companies while Astronet will sell to the other common carriers which may compete to supply the alternative cellular radio system in U.S. cities. Astronet expects to announce its first contract within two months.

Stewart Fleming in Washington explains growing government disquiet over the effects of protectionism

## Why car-makers are losing friends in high places

ACCORDING to Mr William Brock, the U.S. special trade representative, American car manufacturers are in danger of losing touch with reality in their efforts to secure a fifth year of protection from Japanese imports.

He reiterated these views again this week when he told reporters following a congressional hearing of his inability to recognise high bonuses paid to U.S. car industry executives with the industry's continuing pressure for protection against imports.

Mr Martin Feldstein, chairman of the President's Council of Economic Advisors, has made it clear that he shares the growing concerns about the protection.

Even on Capitol Hill, a veritable hoard of protectionist lobbying in this election year, a consensus is forming that, for the industry at least, the wind is going out of its campaign to put further curbs on imports.

Last year the House of Representatives passed the Domestic Content Bill, which would have required a steadily increasing proportion of local labour and materials in cars sold in the U.S. Now congressional trade experts are saying that the United Auto Workers campaign for the bill has lost momentum; and that it is the steel industry's lobbying for

protection which is tearing at the heart strings of Washington politicians.

Were Congress not still busy debating some other protectionist measures, it would be tempting to conclude that the economic recovery and drop in unemployment have, indeed, begun to erode support for schemes to erect barriers against imports.

Instead the car industry must be seen as a special case, albeit one which will serve as a warning to other trade unions and corporations which have been arguing for laws to beat back import competition.

The car companies have



Mr William Brock

WASHINGTON — American workers, and not their well-paid bosses, would be punished if the Reagan Administration does nothing to extend voluntary quotas on imported Japanese cars, the president of the United Auto Workers says.

Mr Owen Bieber said more than 200,000 jobs would be lost if the view of Mr William Brock, the U.S. trade representative, prevails and the Administration fails to obtain an extension of the quotas, due to expire in March 1984.

Mr Bieber said: "No one

has been more outspoken than I about the outrageous compensation the auto executives are taking. But Ambassador Brock, by proposing to end the restraint agreement, apparently wants to punish the workers for the greed of their bosses."

Senator Don Riegle, a Michigan Democrat where much of the U.S. auto industry is located, said his jobs would be lost if Japanese automakers were able to increase their share of the U.S. market from a current 23 per cent to 40 per cent.

AP



Mr Owen Bieber

Motors' deal with Toyota jointly to produce a small car in California is cited as evidence that the U.S. companies are still not competitive.

A more pressing concern, however, and one which helps to account for the Reagan Administration's evident unease, is the impact the quota restraints could have on wages.

Later this year the UAW and management sit down to work out a new wage agreement. Washington is worried that the UAW will be able to rally rank and file support behind a wage claim which will increase inflationary wage pressure in the economy. As Mr Feldstein put it recently in a TV interview: "I think they (quotas) do threaten to put inflationary pressures into wage-setting in the auto industry, and I think that about the we think about getting rid of the quota."

Whether re-elected, the Reagan Administration will actually do anything more than talk tough is another question, however.

The quotas on Japanese car imports are just one of the cards which can be played in the gruelling trade issues that upset smooth trade between the two countries. The quotas most certainly will come up when Mr George Bush, the vice-president, visits Tokyo next Wednesday. Mr Bush did say this week that the president had "not made a determination as to what our position will be on that."

These payments, coupled with the recent sharp increases in car prices, have not endeared the car industry to even some of its friends in Washington. Its enemies have been having a field day.

Increasingly the argument is

that four years of quota

restrictions on Japanese car

imports have ensured that U.S.

car prices, imports as well as

market is questioned. General

'Over the past few years we've had to overcome quite a few obstacles: recession, industry over-capacity, inflation & currency fluctuations. Consequently tough decisions had to be taken. Now, finally, the benefits of those decisions are beginning to manifest themselves in our performance & results. And if present trends continue, we can look forward to the future with a great deal of confidence.'

To: Government and Public Affairs Department, The British Petroleum Company plc, FREEPOST, Room 25/15, Britannia House, Moor Lane, London EC2B 2DJ.

Please send me BP's 1983 Annual Report.

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## AMERICAN NEWS

## Fed proposes capping interest rates on loans

BY STEWART FLEMING IN WASHINGTON

MR ANTHONY SOLOMON, President of the New York Federal Reserve Bank, said yesterday that countries and banks involved in international debt negotiations should consider mechanisms such as capping interest rates on loans as a way of side-stepping the problem which rising interest rates pose for the implementation of IMF-suggested economic adjustment programmes.

Mr Solomon's comments were made at Senate banking committee hearings into the recent rescue package put together for Argentina while it negotiates with the IMF. They provide a further indication of the mounting concern in both banking and official circles about the threat which further increases in U.S. interest rates, in particular, could pose.

On the other hand there is unease about the added burden of debt service for heavily indebted countries such as Brazil and Argentina. There is also concern in some quarters that the ability of the Federal Reserve to tighten its monetary

policy, should that be necessary, could be limited by the impact which higher interest rates might have on developing country debtors.

Bankers, who regularly cap interest rates on loans to companies in difficulties, have been actively studying the implications of some form of cap for interest rates to debt-ridden Third World borrowers. But they have been concerned about the implications of setting such a precedent and about the sort of mechanism they could use which would minimise the impact of such a step on their balance sheets and profit and loss accounts.

It seems likely that the idea of an interest rate cap will be one of several possibilities discussed by central bankers at the meeting in New York this weekend hosted by the New York Federal Reserve Bank to discuss the longer term challenges posed by the international debt problem.

Mr Solomon did not suggest in his remarks that interest rates would move higher

## Argentina begins to curb wage rises

BY JIMMY BURNS IN BUENOS AIRES

THE ARGENTINE Government has begun to curb wage increases and substantially cut subsidies to the state sector for the first time since taking power five months ago. The initiative is apparently aimed at paving the way for an agreement with the International Monetary Fund which expected send a mission to Buenos Aires next week for a further round of negotiations.

The Economy Ministry on Wednesday night announced that salary increases in both the state and private sector will be only 9 per cent. This is

several percentage points beneath the expected rise of between 15 and 18 per cent in the consumer price index for the month of April alone and is thus an important departure from the government forecast.

Mr Bernardo Grinspun, the Economy Minister, claimed just before Easter that recent excessive wage increases had been behind the upward pressure on prices and announced that further adjustments would be frozen for three months. Yesterday's increase was announced simultaneously with the forecast that prices in May would increase by 13 per cent

last month was 9 per cent in addition to the 13 per cent already granted. The consumer price index in March increased by 20 per cent—7 per cent above the government forecast.

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behind the upward pressure on prices and announced that further adjustments would be frozen for three months. Yesterday's increase was announced simultaneously with the forecast that prices in May would increase by 13 per cent

## Brazil aims to break even in 1987

By Andrew Whitley in Rio de Janeiro

BRAZIL expects to be able to eliminate entirely its current account deficit on its external balance of payments by 1987—provided it can maintain its present strategy of obtaining interest rates to debt-ridden

Third World borrowers. But

they have been concerned about

the implications of setting such

a precedent and about the sort

of mechanism they could use

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the meeting in New York this

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York Federal Reserve Bank to

discuss the longer term chal-

lenges posed by the inter-

national debt problem.

Mr Solomon did not suggest

in his remarks that interest

rates would move higher

and resume a downward

movement.

A long-term solution to the

Latin American debt crisis may

come through the assumption of

external debt by wealthy indi-

viduals and institutions in the

debtor countries. Mr Ira Stepa-

nian, president of the Bank of

Boston, said in London yester-

day, writes Andrew Baxter.

The economies of countries

such as Brazil and Argentina

would stabilise some time in the

next 20 years, allowing expanded

growth based on natural re-

sources, be suggested. Holdings

of the wealth created would

then buy bonds and treasury

bills, enabling the foreign debt

to be paid off and "internalised."

## Reginald Dale in Dallas assesses the chances of the Colorado senator Hart, seeking wild frontier, may find Alamo

TO LISTEN to Senator Gary Hart over the past few days, one would think that the last President of the United States was called Mr Carter Mondale. Battling to survive in this year's race for the Democratic Presidential nomination, the Colorado senator has launched his "final offensive" against Mr Walter Mondale, his main opponent, and he is trying to strike where it hurts.

Mr Hart is flinging everything he can against Mr Carter's former Vice-President to stop him closing his grip on the nomination in the next few days. His aggressive new theme is that Mr Mondale is tarred with the failures of an inept "Carter-Mondale" administration. While Mr Mondale is trying to make major campaign gains of his own, Hart is appearing to be at a disadvantage.

Mr Mondale must share the blame for the Carter failures—including the traumatic Iranian hostage crisis, unemployment and muddled economics, he maintains. By making such slashing accusations against the previous Democratic administration, Mr Hart is gambling with the party's future—it will be hard to heal such wounds before November's elections.

Mr Hart's aim is to drive home his point that the 1984 Presidential election is, or should be, a contest of epic proportions, pitting the past against the future. Both President Ronald Reagan and Mr "Carter-Mondale" are the past.

The strategy has failed in its first objectives which was to relaunch the Hart campaign in Tennessee on Tuesday. The major tests, however, still lie ahead—tomorrow in Texas and on Tuesday in Ohio. Between now and then, primaries or caucuses will also be held in



Louisiana, Mr Hart's home state of Colorado, Maryland, North Carolina and Indiana, to select a total of well over 700 delegates to July's National Convention in San Francisco.

With 1,980 delegates needed to win the nomination, Mr Mondale has now amassed about 1,240, according to unofficial estimates, against Mr Hart's 670 or so. If Mr Hart does not make a major comeback between now and Tuesday—preferably winning either or both of the two biggest states, Texas and Ohio

—Mr Mondale will be well within sight of victory.

Mr Hart has been running both a relatively relaxed campaign in Texas, reflecting what the media has identified as a new "loose" style to appeal to Western and South Western voters, and a frantic vote-getting effort in the other widely divided states.

His campaign on Tuesday kicked off with an early morning visit to a high unemployment area in Northern Ohio, continued with a river steamboat cruise with senior citizens in Indiana, a quick visit to dockers in Baltimore harbour, many miles to the East in Maryland, and a night-time rally with supporters in Fort Worth, Texas, that began late and late. He was hoarse and wilting after packing four states and almost six hours of turbulent, wind-buffed flying into a single day.

Mr Hart hopes that his

Western, cowboy-boot image will appeal to Texans—he is the only one of the three candidates who can don a stetson with an air of credibility. This week, he insisted on taking his campaign staff and travelling Press corps to Gilley's, a famous country and western night-club in Pasadena, because he had always wanted to see the birthplace of the "urban cowboy". His staff, perhaps wisely, would not let him ride the mechanical bull.

But Mr Hart faces an uphill struggle in Texas where the complicated voting system seems bound to work in Mr Mondale's favour. Texan regulations stipulate that voters can attend Saturday evening's caucuses only if they have already voted in the primary for local state and congressional offices earlier in the day—in which the presidential candidates names will not be on the ballot.

Mr Jackson, who is not highly favoured in Texas, has attacked the procedure as "the most convoluted system in the nation." While around 1m people are expected to vote in the primary, perhaps only one-tenth of that number will attend the 6,000 precinct caucuses that begin the process of selecting the state's 200-strong delegation, the third biggest

delegation, to the convention in November.

Mr Hart still insists that he is better equipped to beat Mr Reagan—a point to some extent borne out by the opinion polls. But the national media are portraying tomorrow's vote here as his "Alamo"—which, despite its almost mystical renown, was not a victory but a slaughter of American heroes.

Without apparently realising its significance, Mr Hart this week spoke at the court house in Jackson, Tennessee. It was the very same place in which the legendary Davy Crockett made his last public speech before perishing in the Alamo. "You can go to hell," Crockett told his faint-hearted audience, "I'm going to Texas."

## De Lorean probe 'known'

BY LOUISE KEHOE IN LOS ANGELES

THE BRITISH Government knew that John De Lorean was under investigation for drug trafficking a month before his arrest in October 1982, defence lawyers claimed at Mr De Lorean's trial in Los Angeles yesterday.

By "tipping off" the British Government to a criminal investigation of Mr De Lorean, the FBI aimed to influence the Government's decision on future financing for the De

Lorean Motor Company, they claim.

Documents describing the undercover investigation "could show there was a plan and a scheme developed where John De Lorean was forced to deal with these undercover agents because they were the only ones available to give money to the company," one of Mr De Lorean's lawyers told.

## Lombard

## Interest relief from the IMF

BY NICHOLAS COLCHESTER

YOU are the president of a developing country. IMF prescription in hand, you are trying to avert the excessive borrowing of the past. You are imposing economic austerity that explores new limits of political possibility. Then, suddenly, the interest payment on your floating rate dollar debt costs you several hundred million dollars more.

The new interest rate bears no relation to dollar inflation. It seems to come out of the blue. It transfers your reserves, not to your bankers, but straight through them to their anonymous depositors. Who has claimed that transfer of wealth? It is the fallout from a mix of fiscal and monetary policy which other, more comfortable, countries argue about incessantly. How do you explain this to the crowds below your balcony? You barely understand it yourself.

Next week, a convocation of the world's central bankers gathers in New York. They will be searching for a longer-term solution to the debt problem and one of the key components must be a way of mitigating the immediate burden of interest payments upon certain heavily indebted countries. The most widely touted solution is "capitalisation of interest" in which banks simply pay themselves interest due and add such sums to the amounts their borrowers owe them.

Capitalisation may require great bear-hunting on the part of bankers, bank managers and auditors, but it is not a total solution at all. It only gains a borrower time by piling up his debt obligations into the future. Time may bring prosperity, but the prosperity needs to be that much more prosperous when it comes.

The moment has surely arrived to try to protect selected international borrowers from the vagaries of U.S. interest rates. The IMF has some experience in protecting countries from sharp falls in the price of oil. Special IMF loan facilities have been created to deal with such contingencies: why not a facility to deal with sudden surges in interest costs?

It might work like this. If, and only if, a debtor country is engaged in an IMF programme it will receive from the IMF each year compensation equal to its net floating rate dollar debt (loans less deposits) multiplied by the number of percentage points by which London in-

terbank offered rate (Libor) exceeds a base level—say 10 per cent over the year. The borrower is thus compensated for the actual impact upon it of any rise in Libor over the base rate.

The money for this scheme could be raised and lent in the normal IMF manner, but this would be a pretty unimaginative approach, little more than an officially funded version of interest capitalisation. It would be much more far-sighted to extend such interest relief in the form of an IMF grant, funded either out of sales of IMF gold or through direct issue of the IMF's own reserve currency, the Special Drawing Right.

The sums involved would not be as large as the generalised issue of SDRs being demanded from the fund from some quarters. The total net floating rate debt of the 40 countries with IMF programmes is roughly \$150bn. Supposing Libor averaged an unlikely 15 per cent over a full year, the fund would pay out interest relief of \$7.5bn. Even in this extreme case it would be issuing much less than the annual \$12bn or so of SDRs being demanded by the developing countries and France.

One can imagine the disdainful smiles such a whim will provoke in IMF officials, central bankers and hard-nosed treasury men. Unthinkable breach of the IMF articles to issue SDR selectively—grossly unfair to poor countries that have kept their affairs in order—dangerous precedent to allow IMF into subsidy business—can't let the banks off the hook—if Brazil, why not New York City? And so forth.

It is impossible to find an entirely satisfactory route away from an entirely unsatisfactory starting point, yet interest relief would provide free rides to nobody. The funds supplied could not be misused and would only flow so long as the recipient was in financial difficulties, and so long as U.S. anti-inflationary policy required unnaturally high U.S. rates of interest. Any form of reserve creation is probably, au fond, inflationary. Interest relief is simply the most conditional and most specifically targeted form of reserve creation I can think of.

This Lombard article was published in yesterday's London edition of the Financial Times.

All of the companies you see here, along with almost two dozen other European businesses, are part of Allied Corporation. They employ over 20,000 people and do about 1.6 billion dollars' worth of business in Europe. They're all good companies and you may be familiar with many of them. But you may not know us. So please allow us to introduce ourselves.

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Allied has been growing rapidly in recent years, particularly here in Europe with the acquisition of Bendlx. We think we are entering our greatest period of growth. That's why we are now listing our stock on the London, Frankfurt and Swiss exchanges. We know, as you learn more about Allied,



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## UK NEWS

## Pit dispute hits power stations

BY PHILIP BARRETT AND MAURICE SAMUELSON

TWO MAJOR power stations have been switched off temporarily to conserve the electricity industry's dwindling coal stocks.

The stations, at Didcot, Oxfordshire, and Abergavenny, in South Wales, are the first large coal-fired plants to be halted by the miners' strike over pay and pit closures which is now in its eighth week.

Both stations burn coal mainly from South Wales from where there have been no deliveries since the strikes began. The Central Electricity Generating Board (CEGB) em-

phasised yesterday that both stations still had coal in stock and could be switched on again when necessary.

Mr Ian MacGregor, chairman of the National Coal Board (NCB), gave a clear warning yesterday that more pits would be closed if the strike continued.

He told a conference of the British Association of Colliery Management: "One pit, Boggiside in Scotland, has already closed as a direct result of the strikes and another 25 have serious problems coming up."

In spite of the efforts of pit managers to protect collieries from the effects of water, gas and geological pressure would soon add to the list of 20 closures already announced, he said.

He made no reference to his previous offer of extending the time limit for closures and said, "It's time the NUM made some overtures to me. I see no reason to initiate talks."

Referring to the incidents at Ravenscraig steelworks he said it was a tragedy that steelworkers would

have to use U.S. imported coal when there was a perfectly good pit at Polkammet "just up the road."

The NCB said that 43 of its 175 pits were working normally yesterday, 121 were strikebound and others partly affected.

In the House of Commons, Mrs Margaret Thatcher, Prime Minister, rejected renewed Labour opposition claims that the Government was taking an active part in the dispute. Government policy was to "leave management to get on with the job," she said.

Referring to the incidents at Ravenscraig steelworks he said it was a tragedy that steelworkers would

## Warning over future of two steel plants

BY OUR INDUSTRIAL STAFF

THE BRITISH Steel Corporation (BSC) works at Llanwern, South Wales, was down to less than one week's coal supplies and in danger of coming to a halt and losing its coke ovens permanently, local steel union officials said yesterday.

Urgent negotiations were due last night to try to persuade South Wales miners to supply an additional 10,000 tonnes of coking coal to the works. Llanwern trade union representatives have already met and decided, in the absence of a

positive response from the miners that they will back BSC management moves to bring in coal by other means.

In Scotland yesterday, BSC succeeded in beating a miners' blockade at the Ravenscraig steelworks when 30 lorries entered the plant with coal. Mr Bill Sirs, leader of the Iron and Steel Trades Confederation, said Ravenscraig faced permanent closure with the loss of 4,000 jobs unless coal supplies got through. Miners have tried to re-

strict the plant to one trainload of coal a day.

"Unless our steel plants get the coal they need the ovens and furnaces may crack and collapse. If that happens at Ravenscraig the plant may never open again," he said.

Steel production at Llanwern has already been cut back by about 20 per cent as a result of the coal strike. It emerged yesterday that BSC has begun importing hot rolled steel coil to keep its three blast furnaces running. Miners have tried to re-

strict the plant to one trainload of coal a day.

Under normal conditions, Llanwern requires the equivalent of 25,000 tonnes of coal a week. After the strike started miners agreed to supply some 13,000 tonnes of coke a week for the blast furnaces. But supplies are drying up after a recent call in Cardiff by Mr Arthur Scargill, the miners' president, to "tighten the knot" by cutting special dispensations.

Tomorrow, Mr Rupert Murdoch's Sky Channel is expected to be shown on the cable networks in Delft and Amsterdam after receiving Dutch Government approval.

## BL strikers plan picket

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

STRIKERS at Austin Rover's Longbridge, Birmingham, plant, who have halted production of the Metro and Mini models, voted yesterday to mount pickets with the aim of hitting production of the newly-launched Montego, assembled at Cowley, Oxford.

Longbridge makes engines for the Montego range, crucial to Austin Rover's assault on the fleet car market. Picketing of Longbridge, threatened from next Tuesday after the May Day holiday, could spread the manning dispute which has so far been confined to 700 trim workers on the assembly tracks.

Austin Rover reacted calmly to the threatened picket. "When the pickets arrive and we see their intentions we will then be able to make a judgment," the company said.

BL spending, Page 14

Austin Rover must hope that it can isolate the strikers and that employees, as so often in the past, will report for work.

The dispute flared on Monday when six workers were given verbal warnings for lack of effort. Colleagues walked out in protest and other sections have joined the action. Some 700 workers are now on strike, with 3,000 others laid off without pay.

Mr Jack Adams, the convener, said last night that after various stages of de-manning, a point was reached when the further loss of labour became "intolerable." He insisted that even the management claimed that Longbridge workers were among the most efficient in Europe.

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US\$ 25,000,000

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A By Geoffrey Murray

Although it began life 56 years ago as a camera manufacturer, Minolta long ago decided its natural business field was anything to do with light. Its latest company brochure declares: "At Minolta today we process light." The search for new applications of its basic expertise in optics and fine mechanics has led the company very successfully into such areas as business machines (copiers), light measuring instruments for industrial use and other various applications in space, medical diagnostic equipment and educational aids. Combining optics with electronics, Minolta has produced such fascinating new products as talking cameras. Such continuous efforts are essential, says President Hideo Tashima, if you want to stay in business today.

Murray: In this era of severe competition, rapidly changing tastes and difficult economic conditions, how would you describe your management philosophy for coping?

Tashima: In celebrating our 50th anniversary in 1978 we looked ahead to the next 50 years and decided we would need an entirely new approach. We established a Corporate Identification Programme which contains five major elements. First, anything related to vision in the broadest definition would form the basis of our business. Second, continuous innovation, technological and marketing, is essential to survive. It's natural as a manufacturer to put the stress on technological innovation, but we have to pay the same amount of attention to marketing. People's minds are changing, their sense of values is changing virtually everyday. There are many similar products on the market today so you have a hard time choosing among them. No matter which one you pick you will get good service. So we have to develop a scientific approach that finds out what people really want and help them to differentiate Minolta products from all others. And it has got to be something exciting. Everyone now has got drawers full of merchandise. They can't cram anything else inside. But we have got to make them do so. We have to make them decide to buy one more product. For that we need long-range business vision. And this leads naturally to the third and fourth points in our programme: keeping abreast of the latest technology and maintaining the highest possible product quality. Finally, we are using the word "cosmos" to denote both our worldwide thinking as well as our desire for harmony —

co-existing with others in the industry rather than fighting them. For example, we have a technical tie-up with Leitz of West Germany. They used to be our great competitor, as well as our teacher. But the German camera industry has declined while the Japanese industry has risen. But we didn't want to step on them and press them down further. Instead, we decided to work together to come up with something exciting that people would want to buy.

Murray: The current market environment places a high premium on outstanding technological research and development. What is your current thinking on this aspect?

Tashima: In this electrified world there is no barrier between the camera and electronics industry. Electronics firms can, and are jumping into our ground very easily using the technology they have created. To make it even we have got to jump in the other direction. But it's very hard unless we keep our eyes on what is going on in the electronics revolution, because the leadership is being taken by the other side. As far as optics and fine mechanics are concerned we are better. But without electronics added, our products are of little use. So they have a key element we need, and we must always be ready to grab something good the moment it comes on the market in order to stay competitive.

## "Talking Camera"

Murray: You are now marketing a 35mm auto-focus camera that talks. Is this just a one season sales gimmick or a serious trend in camera development?

Tashima: Well I think automation is the mainstream, and this talking camera is a significant part of that. In the history of the camera in

industry people have always done foolish things, like taking pictures without any film loaded, not getting the right focus or not using the flash correctly. We have done many things to try to prevent such mistakes. But in the past it was always done in writing... in the instruction manual. And far too many people never read the manuals properly. So we decided that the answer was to put the corrective measures into the camera in the form of a synthesized voice that would give instructions — simple messages like "load film" when you press the shutter button, or "use flash" and "check distance". The whole thrust is towards eliminating errors for the bulk of the public who are not professionals and simply want to take good pictures without worry. In addition we feel this development helps our image with the public. It projects the message that Minolta really has very advanced technology if it can put a voice in a camera. It's an important sales point at a time when the camera market is so saturated.

Murray: Well I think automation is the mainstream, and this talking camera is a significant part of that. In the history of the camera in

## "Office Copiers Boom"

Murray: Why did you decide to diversify into business machines?

Tashima: We entered the field a quarter of a century ago. Our expertise has been option from the very beginning. So we were looking for some possibilities to diversify into other optical areas. At that time copiers were not directly related to optics. But it was a boom area and we found it easy to move into the business without much adjustment. Today's plain paper copiers use very difficult optical mechanisms which are nothing difficult for a camera maker. We have had great success with our copiers and especially with a new range that has a zoom capability for enlarging or reducing.

Murray: Diversification has led you into many interesting areas particularly medicine and space. But I am particularly interested by your involvement in the production of planetariums. How did that come about?

Tashima: My father, Mr. Kazuo Tashima, who is now Chairman of the

## "Recruiting Education"

Murray: In this age of rapid business diversification how do you ensure you have sufficient good personnel at the production and executive levels? Can you still maintain the traditional practices under Japan's famous lifetime employment system?

Tashima: We have certainly had to make some adjustments. The philosophy of step by step promotion and pay increases based on age remains at the core. But we have introduced amendments to motivate our young people, giving them hope they can go up more rapidly according to their capabilities. This merit approach is relatively new. Newcomers basically all move up together to a certain point. But after that there is modification. We pick out the good ones through different types of tests and giving chances for them to show initiative. We rotate them around different jobs as often as possible to reveal their full potential. And they will certainly get more money for a better job regardless of age. Basically, we try to promote inside the organisation. But business is diversifying so fast and to such a great extent that there are bound to be problems which we have not experienced before. If we cannot find the right man within the organisation then we are quite flexible about going outside and trying to recruit him. This is certainly a trend today.

Murray: Has diversification influenced your production methods in any significant way?

Tashima: At our Mizuho copier production plant we have introduced a "Flexible Manufacturing System," in which the stocking of parts and supply to the production line are electronically controlled. Our people can take as much time as they need to make sure everything is ok. When they require parts they simply press a button. In this way they feel in control of the situation and not controlled by machines. The result has been better worker morale and higher production.

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## AEGON

Shareholders are invited to attend the Annual General Meeting of Shareholders to be held in the "Residentiezaal" of the Promenade Hotel 1, Van Stolkweg, The Hague at 2.30 p.m. on May 25, 1984.

## AGENDA

1. Opening of the Meeting.
2. Minutes of the Meeting of 17th November 1983.
3. Report of the Executive Board on the 1983 financial year.
4. Reading and approval of the annual accounts for the 1983 financial year agreed by the Supervisory Board.
5. Announcement of the results for the first quarter of 1984.
6. Retirement and appointment of Members of the Supervisory Board.
7. Vacancies on the Supervisory Board in 1985.
8. Due to retire at the Annual General Meeting of Shareholders in 1985 are Messrs. R. van den Berg, W.A.J. Bogers, J.R.M. van den Brink, E. ten Duis, G. Gerritsen, G.F. Hepkema and W.H.J. Reynaerts.
9. Messrs. Van den Berg and Gerritsen, having reached the statutory age limit, will not be eligible for re-election.
10. The Supervisory Board propose to reappoint Messrs. Bogers, Van den Brink, Ten Duis, Hepkema and Reynaerts.
11. Any other business and conclusion of the Meeting.

Copies of the documents relating to the business of this meeting are available to Shareholders free of charge: in The Netherlands from the offices of the Company at The Hague and Amsterdam, in the United Kingdom from the office of Ennia Holdings (UK) Ltd. at London and in Switzerland from the office of Schweizerischer Bankverein at Zurich.

The Executive Board,  
The Hague, May 3, 1984  
1. Churchillplein

Our home is Holland. Our market is the world

## ADVERTISEMENT

## SHEDDING NEW LIGHT ON THE "VISION" BUSINESS

Hideo Tashima, President, Minolta Camera Co., Ltd.



Tashima: Well, until recently the industry showed double digit growth in most of the 14 straight years since 1966, which was really amazing. But that has ended abruptly and now we see only single digit, around five to six percent growth yearly in the industry. We can not expect a great contribution from our camera side any more. Domestically, for example, sales for Minolta are now equally divided between cameras and business equipment (copiers). We certainly won't be paying less attention to cameras in the future. But we have to accept that the growth of the business will be much less than it used to be and that in the future the main expansion will be on the copier side.

## "Copiers Boom"

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# Norwich Union

The Chairman Mr MG Falcon CBE, DL reports:

## LIFE SOCIETY

Both additional and reversionary bonuses increased.

Dramatic growth in new premiums.

## FIRE SOCIETY

Pre-tax profits fell once more, due to excessive competition. Turnover increased modestly, and a tight rein was kept on our expenses.

## Life Society

Our large holdings of ordinary shares and property investments provide a steadily rising stream of income which enables us consistently to remain a market leader in the return we give to our policyholders.

The withdrawal of tax relief on new policies is disappointing but we will continue to provide a very competitive secure vehicle for savings and protection.

New annual premiums in the U.K. grew from £54 million to £89 million. This includes an increase of 240% in endowment mortgage business to £51 million. Overseas annual premiums grew 15% to £26 million. Single premiums for Bonds and Annuities were buoyant in the U.K. - up 52% to £165 million. Overseas single premiums increased 30% to £13 million.

Our subsidiary Norwich General Trust advanced £23 million in new loans to over 300 small and medium sized businesses during the year.

## Fire Society

Despite excess market capacity we have seen a return to premium growth without any relaxation in our corporate strategy.

Pre-tax profits dropped from £26 million to £22 million, the deterioration in underwriting results being only partially offset by increased investment income.

Our running costs have been subject to tight control, resulting in the lowest increase in expenses for several years. We shall continue to seek ways of improving our service to policyholders and reducing the cost of providing it.

The Annual General Meeting of the Norwich Union Life Insurance Society will be held on the 15th May 1984 in Norwich.

LIFE SOCIETY	1983	1982
<b>NEW BUSINESS</b>		
New Annual Premiums	£115.3m	£76.7m
New Single Premiums	178.0	118.2
<b>COST OF BONUSES</b>		
Annual	144.8	112.6
Terminal	19.6	16.6
Special	2.6	61.3
<b>ANALYSIS OF PREMIUMS</b>		
United Kingdom	459.9	367.6
Republic of Ireland	12.9	13.4
Overseas	105.3	89.7
<b>TOTAL PREMIUMS</b>	<b>578.1</b>	<b>470.7</b>
 <b>FIRE SOCIETY</b>	 1983	 1982
 <b>PREMIUMS</b>	 £280.7m	 £251.3m
Investment income	53.6	51.8
Underwriting loss	25.6	20.8
Share of Associated Companies' results		
Imelin Norwich Winterthur	3.1 loss	1.2 loss
Expenses not charged to other accounts	2.9	3.6
<b>PROFIT BEFORE TAXATION</b>	<b>22.1</b>	<b>36.2</b>
Taxation and Minority Interests	6.5	10.5
<b>NET PROFIT</b>	<b>15.6</b>	<b>15.7</b>
Dividends	11.7	10.0
 <b>ANALYSIS</b>	 <b>Premiums</b>	 <b>Underwriting Result</b>
	1983	1982
United Kingdom	£284.0m	£252.9m
Republic of Ireland	14.1	18.3
Overseas	37.2	34.6
Marine & Aviation	21.1	20.0
	336.4	325.8
Less Reinsurance with Associates (mainly Norwich Winterthur)	75.7	74.5
Totals	260.7	251.3
	(25.5)	(20.8)
Investment income attributable to Insurance Operations	35.2	34.3
Insurance Result	9.7	13.5
Group Assets	£6,767.6	£5,632.8

Copies of the Directors' Report and Group Accounts including the Chairman's full Statement may be obtained from The Accountant, Norwich Union Insurance Group, P.O. Box 4, Norwich NR1 3NG.



This advertisement complies with the requirements of the Council of the Stock Exchange in London.



U.S. \$100,000,000

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Particulars of the Notes and the Issuer are available from Exel Statistical Services Limited and may be obtained during business hours up to and including 17th May, 1984 (Saturdays and Public Holidays excepted) from the brokers to the issue:-

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN

3rd MAY 1984

## UK NEWS

MORI SURVEY ON HOW COMPANIES FACE UP TO NEW TECHNOLOGY

## Innovation fails to spur markets

BY OUR FOREIGN STAFF

THE MAJORITY of companies are using technological innovation as an additional means of exploiting existing markets rather than using it to move into related markets or enter new markets.

This is one of the conclusions of a survey into the impact of new technology on corporate strategy undertaken for PA Technology, the management consultants, by MORI, and published in Brussels yesterday.

The survey covered more than 500 company directors from manufacturing or process concerns in West Germany, the UK, Belgium, the U.S. and Australia.

In Britain and Belgium more than two-thirds of those polled said the new technology was used for the exploitation of existing markets. The percentage rose to 83 per

cent in West Germany and was about 70 per cent for the other countries covered.

British companies came bottom of the five-country "league table" in applying new technology to create new products and market opportunities.

Nearly half of the British sample was not satisfied with the length of time taken to develop new products from concept to the marketplace, compared with 17 per cent in West Germany, 20 per cent in Belgium, 22 per cent in the U.S. and 31 per cent in Australia.

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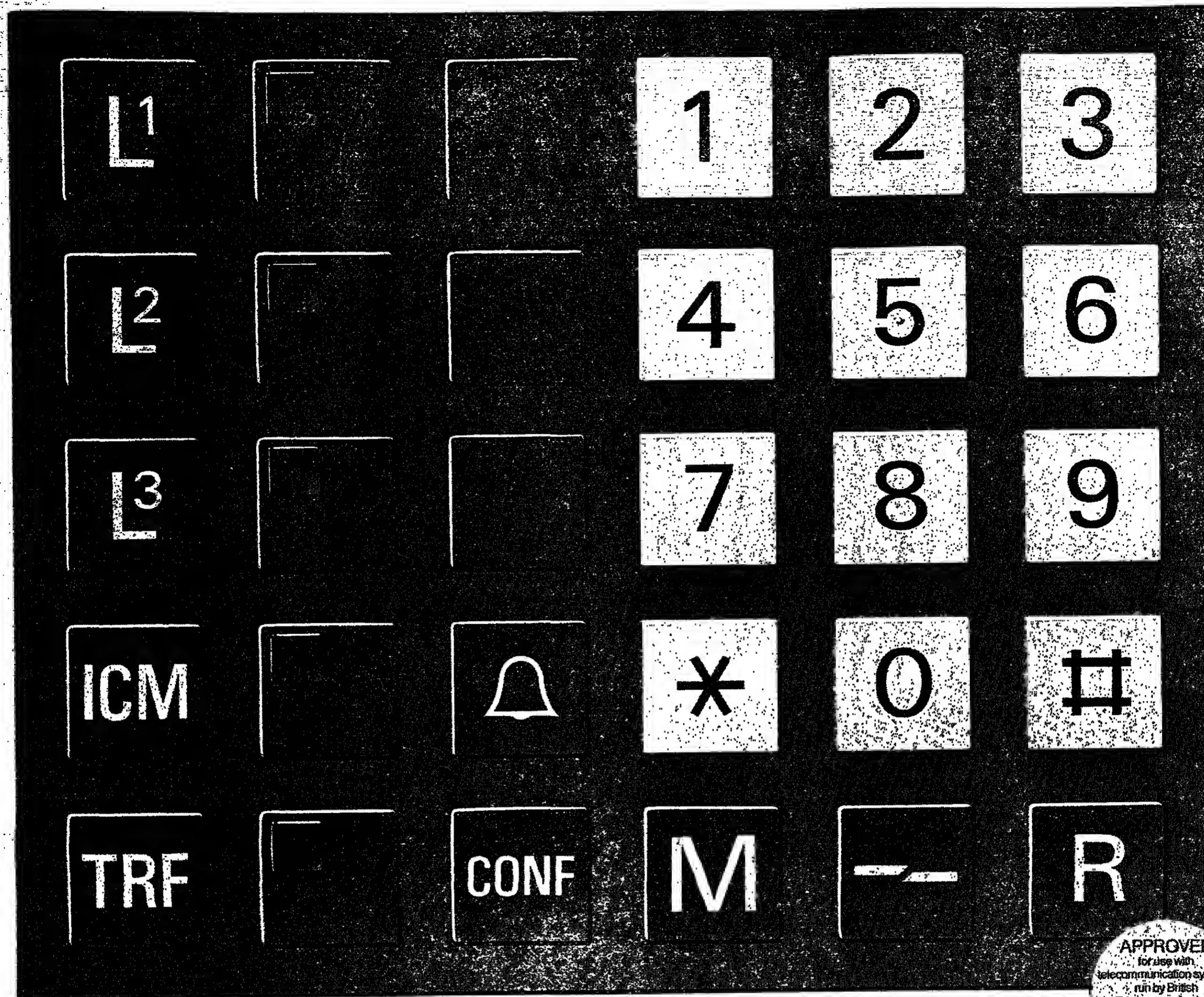
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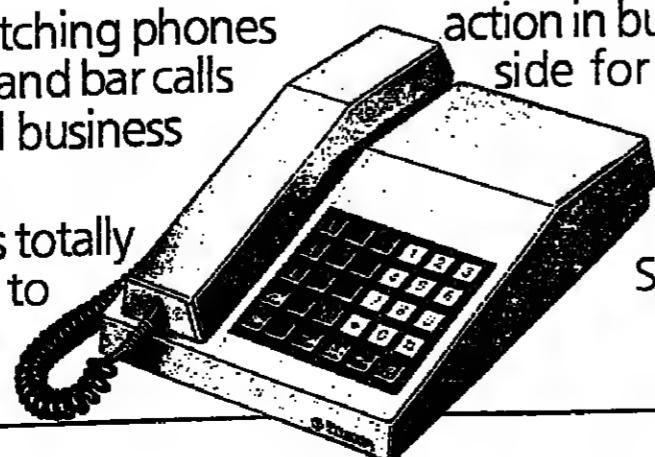
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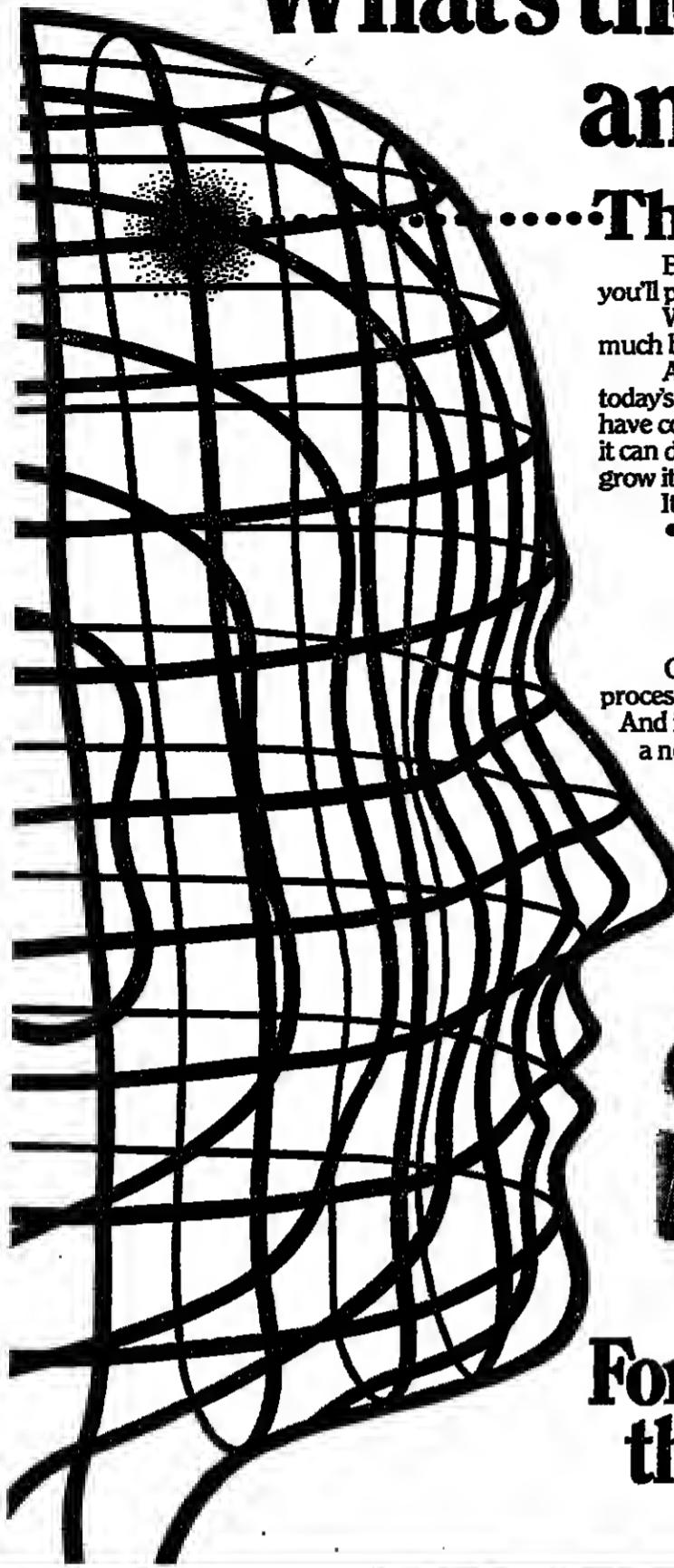
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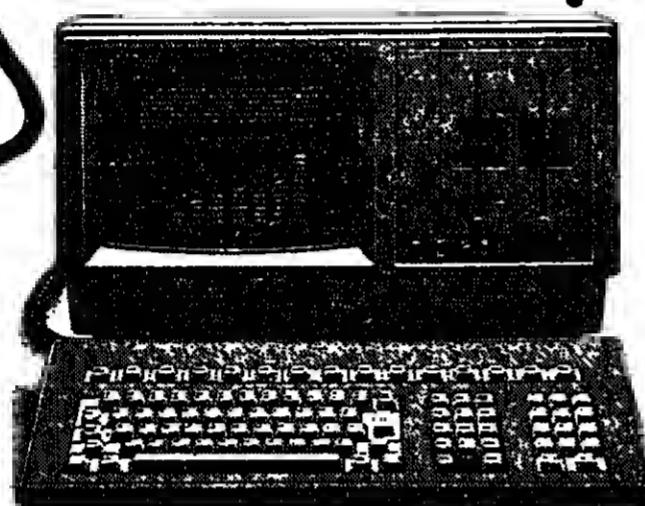
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For your information,  
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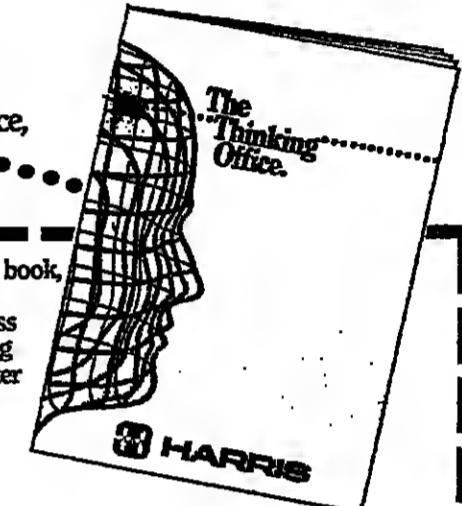
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Postcode \_\_\_\_\_

Tel: \_\_\_\_\_



*All of these securities having been sold, this announcement appears as a matter of record only.*

NEW ISSUE

April 19, 1984

\$150,000,000

## International Bank for Reconstruction and Development

Five Year Floating Rate Notes of 1984, Due May 1, 1989

Interest on the Notes will be payable quarterly on February 1, May 1, August 1 and November 1 commencing August 1, 1984. The interest rate will be subject to adjustment on the calendar day following each auction of 91-day Treasury bills, and will be equal to 50 basis points above the 91-day Treasury bill auction rate (expressed on a bond equivalent basis).

The First Boston Corporation

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Salomon Brothers Inc

May 3rd, 1984



Ente Nazionale per  
l'Energia Elettrica (ENEL)

SDR 100,000,000

Floating Rate Debentures due 1986

Extendible at the  
Debenture holder's Option to 1989

Guaranteed by the Republic of Italy

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the Interest Period commencing on May 4th, 1984 the Debentures will bear interest at the rate of 10 1/2% per annum. The interest payable on the relevant Interest Payment Date, November 5th, 1984 against Coupon No. 7 will be SDR 258.55. The US\$/SDR rate which will determine the US\$ amount payable in respect of Coupon No. 7 will be fixed together with the Interest Rate for the period commencing November 5th, 1984, on November 1st, 1984.

Fiscal Agent  
 ORION ROYAL BANK LIMITED  
A member of The Royal Bank of Canada Group

## SALES BY AUCTION 17-26 MAY 1984

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## Ireland Forum campaign in U.S.

By Our Belfast Correspondent

THE TWO main unionist parties in Northern Ireland are sending representatives to the U.S. to mount a propaganda campaign against the New Ireland Forum report.

Both the Democratic Unionists, led by the Reverend Ian Paisley, and the Official Unionist Party headed by Mr James Molyneaux, have rejected the suggested options contained in the report. They view a united Ireland in any form as totally repugnant.

Mr Paisley said his party wanted to counter the views being put forward by Mr Peter Barry, the Irish Foreign Affairs Minister, who is already in the U.S.

Mr Molyneaux, who yesterday met Mr James Prior, the Northern Ireland Secretary, in London to discuss the implications of the report, has agreed that two of his party's officers should fly to Washington next Tuesday to explain their case to politicians and the media.

The response of the Official Unionists to the report has been to dismiss any interference in Ulster's affairs by outside interests and the party is adopting a low key attitude to the entire affair.

Door may be open, Page 31

## UK NEWS

## Sinclair drops Belfast option

SINCLAIR VEHICLES has abandoned its option on the De Lorean sports car facilities in West Belfast. John Griffiths writes.

Its decision deals the final blow to Northern Irish hopes that the 72-acre site could again become a centre for vehicle production - of the family of electric cars that Sinclair intends to launch within the next three to four years.

Sinclair Vehicles - which is wholly-owned by Sir Clive Sinclair and has no links with his Sinclair Research company - has negotiated an assembly contract with Hoover at its plant in Merthyr Tydfil, South Wales, for the first of the electric car family, described as a commuter runabout and due to be launched next year.

The De Lorean receivers, Sir Kenneth Corrie and Mr Paul Shewell, have now activated their long-delayed plans to auction the Belfast plant and equipment, and place land and buildings on the market.

The auction will take place at the Dunmurry site, a few miles west of Belfast city centre, between May 23 and 25. Mr Shewell said yesterday he expected the assets to be bought "on a fairly piecemeal basis."

The plant was primarily an assembly operation for the ill-fated De Lorean sports cars. But among the higher value equipment is a 25 units-an-hour plastic body moulding facility using a resin injection system developed by Lotus; a computerised Telus carrier system for transporting the cars between work stations, a £400,000 rolling road facility and an engine emissions test



Sir Clive Sinclair

Proceeds from the auction will make only a small contribution towards the mountain of debts left by the De Lorean collapse. There is little prospect of reimbursement to trade creditors who are claiming more than £41m. The preferred creditor is the UK Government which invested £86m in the venture.

• WOOLWORTH has completed the sale of 24 stores in Britain including its flagship store in Oxford Street, London. A further six stores are up for sale. Heron Properties has paid more than £30m for 33 of the stores.

Woolworth has sold more than 100 stores since the chain was acquired from its U.S. parent company about 18 months ago in an attempt to make the group more profitable.

• LUCAS CAV, the diesel engine equipment company which has reduced its UK manufacturing workforce by more than 20 per cent since 1981, has begun recruiting again.

The company said this had been made possible by a contract to supply Ford with equipment for its new direct-injection, high-speed 2.5 litre diesel engine - recently launched in the Transit van.

• INTENSE competition is expected from bus-makers for a £140m order from London Transport (LT) for more than 2,000 buses to replace its Routemaster double-decker vehicles. LT expects to distribute a finished design for manufacturing tender early in 1986 and take delivery of the buses between 1987 and 1992.

• PETROL price increases announced by Shell and BP earlier in the week have been reversed after refusal by Esso to go along with a 3.7p rise to 187.8p a gallon for four star fuel. Esso, whose 20 per cent market share is too large for its competitors to ignore, said: "Current factors suggest the market will not support higher prices."

• THE GOVERNMENT is to give approval for a £400m joint venture for direct broadcasting by satellite. A decision to be announced next week will clear the way for legislative changes to enable the controversial and financially-risky project to proceed. The venture will involve no state financing and will group the BBC, independent TV companies and an independent commercial body.



**Lancashire & Yorkshire Assurance Society**

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the Society will be held on Thursday 24 May, 1984 at 11.30 am at the Clinton Ford Hotel, Welbeck Street, London, W1 for the following purposes:-

1. To receive the Chairman's Report.
2. To receive and consider the Accounts of the Society for the year ended 31st December 1983 and the Auditors' Report thereon.
3. To re-elect Mr M J Lynn as a member of the Committee of Management who, in accordance with Rule 12, retires by rotation and offers himself for re-election.
4. To transact any other business of the Society in accordance with the Rules.

BY ORDER OF THE COMMITTEE

4 May 1984

Registered Office, Bankers Pool House, Burscough Street, Sheffield S1 2PT. A member entitled to attend and vote at the meeting may appoint a proxy (who need not be a member of the Society) to attend and vote in his place. A form of proxy may be obtained on application from the Society's registered office and must be completed and signed by the member and returned to the Secretary of the Society not less than 24 hours before the date of the meeting.

## HAD A GOOD YEAR?

Nominations for the Company of the Year close July 31

Ring Sandy Anson on 01-639 1233 for details

Sponsored by Barclays Bank, Lloyds Bank, The Sunday Telegraph, Henley Management College and

THE INSTITUTE OF DIRECTORS

## Jessel, Toynbee &amp; Gillett plc

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## Results for Year Ended 5th April 1984

Profit stated after providing for rebate, taxation, all expenses and after transfer to reserve for contingencies.

- Group Profit £1.66m (1983 £2.17m).
- Dividend - Proposed final 3.5p, making total distribution for Year 5.63p. (1983 Final 3.5p, total 5.5p).
- Assets £599m. (1983 £575m).
- Disclosed Shareholders Funds £11.97m. (1983 £11.52).

These are not the full financial statements of the company which carry an unqualified auditor's report and which have not yet been delivered to the Registrar of Companies.

HACHETTE S.A. 

Jean-Luc LAGARDERE, Chairman of the Board of HACHETTE S.A., parent company of the largest French communication group, announced increasing results for the fiscal year ended December 31, 1983.

1. The Parent Company's after tax profits for the year including extraordinary gains jumped from French Francs (FF) 103.5 million (1982) to FF 250 million this year, after tax, excluding extraordinary gains increased from FF 83.8 million (1982) to FF 115 million (1983). The Chairman of the group stressed that 1983 earnings were not comparable to 1982 because of a one-off charge, which was not the case in 1982 due to prior losses carried forward.
2. After tax consolidated earnings for the Group (not yet audited) including extraordinary gains will jump from FF 205 million a year ago to FF 250 million this year, after tax, excluding extraordinary gains. Earnings for 1983 will be in the range of FF 185 million versus FF 142 million a year ago.
3. HACHETTE S.A.'s dividend to be approved by the next Shareholders Meeting should amount to FF 16.60 versus FF 11 for the preceding year.

## U.S.\$28,000,000

Short-term guaranteed Notes issued in Series under a U.S.\$280,000,000 Note Purchase Facility by

Mount Isa Mines (Coal Finance) Limited

Notice is hereby given that the above Series of Notes issued under a Production Loan and Credit Agreement dated 30th March, 1983, carry an Interest Rate of 11.1% per annum. The Issue Date of the above Series of Notes is 4th May, 1984, and the Maturity Date will be 5th November, 1984. The Euro-clear reference number for this Series is 1122 and the CEDEL reference number is 571784.

Manufacturers Hanover Limited

Issue Agent

3rd May, 1984

## FORD CREDIT CANADA LIMITED

U.S. \$ 50,000,000

Subordinated Floating Rate Notes due 1989

- Private Placement -

In accordance with the provisions of the Notes notice is hereby given that for the six month period from April 30, 1984 to October 31, 1984 the Notes will carry an interest rate of 11% per annum with a coupon amount of U.S. \$1,477.43.

Frankfurt/M, May 1984

**COMMERZBANK**

AUSTRIA SWITZERLAND

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## CONTRACTS AND TENDERS

### TENDER NOTICE

#### BANGLADESH POWER DEVELOPMENT BOARD

##### GREATER DHAKA POWER PROJECT Phase 2

Tenders are being invited for the undermentioned contracts which, subject to signature of an exchange of letters between the Overseas Development Administration and the Government of Bangladesh, will be financed by the Overseas Development Administration of the British Government under the Bangladesh Power Development Project Grants for the second phase of the Greater Dhaka Power Project.

##### TURKEY CONTRACTS

Tender No. **T-100**  
837154/1 33kV substations and Central Area 33/11kV substations including Civil Works.  
837154/2 132kV oil filled and 33kV XLPE cables.

##### SUPPLY ONLY CONTRACT

Tender No. **T-101**  
837154/3 Auxiliary Equipment including Vehicles and Boats. It is anticipated that documents required for preparation of Tenders will be available during May 1984, but interested partners should write immediately, stating which document(s) they require and enclosing the appropriate deposit(s) to the Consulting Engineers:

EWbank Prentice Power and Water Ltd, Consulting Engineers, Prudential Chambers, 100 Newgate Street, LONDON, ENGLAND, United Kingdom, Telephone: Brighton (0273) 724533, Telex: 87396 (EPLBTN G).

A deposit of £200 is required for each Tender document requested, such deposit being returnable on receipt of a valid Tender. The closing date for receipt of Tenders will be 20 days for Tender No. 837154/1, 132/33kV and Central Area 33/11kV substations and 60 days for both Tender No. 837154/2 132kV oil filled and 33kV XLPE cables and Tender No. 837154/3 Auxiliary Equipment.

Tenders will be restricted to British manufacturers and contractors and materials, goods and services must be of UK origin.

Tenders will be issued from the UK offices of the Consulting Engineers but copies will be available for reading purposes only at the Greater Dhaka Power Project site at Dhaka, BANGLADESH.

PROJECT MANAGEMENT GROUP, HOUSE 47, ROAD 135, GULSHAN, DHAKA, BANGLADESH.

### Art Galleries

LUMLEY GAZALET, 28, Davies St, W1  
THACKRAY GALLERY, 19, Thickray St, W1  
W. GORE & GOINETTE, 18, AND WOOD,  
18, Grosvenor Gardens, SW1  
Lithographs: Until 18 May

### BASE LENDING RATES

A.B.N. Bank	8%	Hill Samuel	8%
Allied Irish Bank	8%	H. Hoare & Co.	8%
Amro Bank	8%	Hongkong & Shanghai	8%
Henry Ansbacher	8%	Hungkong Trust Ltd	10%
Arco Trust Ltd	8%	Knowles & Co. Ltd.	8%
Associates Cap. Corp.	8%	LBG Bank	8%
Banco de Bogota	8%	Malinall Limited	8%
Banque Hapoalim Bn	8%	Edward Mansor & Co.	9%
BCCI	8%	Mantraj and Sims Ltd.	8%
Bank of Ireland	8%	Midland Bank	8%
Bank of Cyprus	8%	Morgan Grenfell	8%
Bank of India	8%	National Bk of Kuwait	8%
Bank of Scotland	8%	National Girobank	8%
Banque Belge Ltd.	8%	National Westminster	8%
Barclays Bank	8%	Norwich Gen. Tst.	8%
Beneficial Trust Ltd.	8%	People's Tst. & Sv. Ltd.	8%
Brennan Holdings Ltd.	8%	R. Raphael & Sons	8%
Brit. Bank of Mid. East	8%	P. S. Reffson & Co.	8%
Brown Shipley	8%	Roxburhne Guarantee	8%
CL Bank Nederland	8%	Royal Trust Co Canada	8%
Canada Perm't Trust	8%	Saints & Sons	8%
Castle Court Trust Ltd.	8%	Siemens Chartered	8%
Cayzer Ltd.	8%	Trade Dev. Bank	8%
Cedars Holdings	8%	TCB	8%
Charterhouse Japht.	8%	Trustees Savings Bank	8%
Choudhurys	8%	United Bank of Kuwait	8%
Citibank Savings	8%	United Mizrahi Bank	8%
Clydesdale Bank	8%	Volkssaks Limited	8%
C. E. Carter	8%	Westpac Banking Corp	8%
Comm. Bnk of N. East	8%	Whiteaway Lairdlaw	9%
Consolidated Credit	8%	Williams & Glyn's	8%
Co-operative Bank	8%	Winturis Secs. Ltd.	8%
The Cyprus Popular Bk.	8%	Worshire Bank	8%
Dunhams & Co. Ltd.	8%	Members of the Accounting Houses Committee	
Dunvant Lawrie	8%	7-day deposits 5.25%, 7-month	
E. T. Trust	8%	6%, 12-month 5.50%	
Exeter Trust Ltd.	8%	7-day deposits 5.25%, 12-month 5.50%	
First Nat. Fin. Corp.	11%	7-day deposits on sums of under	
First Nat. Secs. Ltd.	9.4%	£10,000 5.5%, £10,000 up to £50,000	
Robert Fraser	9.4%	5.5%, £50,000 and over 7%	
Grindlays Bank	8.1%	Call deposits £1,000 and over 5%	
Guinness Mahon	8.4%	31-day deposits over £1,000 6%	
Hambros Bank	8.1%	Osmond deposits 5%	
Herritable & Gen. Trust	8.1%	Mortgage base rate	

## UK NEWS

Mary Ann Sieghart looks at the launch of a contract based on share movements

# U.S.-style financial futures sport kicks off

"IT IS still distinctly a minority sport in Britain, but we're catching up quickly with the States." The stockbroker was talking not about American football, but of a pursuit just as hair-raising and requiring the same split-second timing – the trading of financial futures.

Yesterday, the London International Financial Futures Exchange (Liffe), barely 18 months old, tried to close the gap with the U.S. even further by launching a new contract based on the movement of shares on the London Stock Exchange.

Stock index contracts have been

immensely popular in the U.S. since they were launched in 1982. More than 1m S&P 500 index contracts

changed hands on the Chicago Mercantile Exchange in February, compared with about 200,000 a month when the trading began.

If he is right and the index does

go down, he will probably lose money on the shares. But he can buy back the futures contract at a much cheaper price than he sold it and make a profit which should cancel out losses on his portfolio.

The contract has other uses too.

The manager may take a bullish

view of the market while knowing that his next injection of money will not come in for several months.

Though he cannot afford to buy

many more shares, he can buy a

futures contract by putting up a fraction of its value. If the market does

rise, he can sell that contract at a

profit.

Even if he is not already fully

invested, buying a futures contract

allows him to cash in on the rising

market while giving him time to

pick his stocks with care.

When the contract began trading

yesterday, the initial business was

done by firms who were already

members of Liffe and had been

trading the other futures contracts for more than a year.

Of the old hands, the stockjobbers will find the contract the most useful as it gives them a chance to hedge the positions they have built up in the stock market.

"It seems to be tailor-made for our requirements," says Mr Nick Durlacher, the partner in charge of futures and options at jobber Wedd Durlacher Mordant. "We're extremely enthusiastic about it, though our ability to use it will depend on its popularity."

His view is echoed by Mr Stephen Raven, a director of rival jobbers Alkroyd & Smithers. "We'll be a major market-maker in the contract," he says, "but we can only use it properly if the trading volume is good."

This is the crucial question. Will

there be enough trading in the con-

tract to tempt the institutions who want to hedge their portfolios?

The trading volume, or liquidity,

must be great enough to allow the hedgers to buy or sell the contracts they want at the time that suits them.

Mr Michael Jenkins, chief execu-

tive of Liffe, hopes that the major

outside players in the contract will

be pension funds and insurance

companies, who between them own

about half of the total UK equity pool.

Liffe has organised seminars and produced literature to help educate institutional fund managers in the use of the contract. But ignorance is not the only obstacle to overcome.

Pension fund managers, in particu-

lar, are naturally conservative crea-

tures. After all, they have to

preserve, and preferably increase,

the real value of the money they

manage so that the workers they

represent can be assured of retire-

ment cash in up to 40 years' time.

Many of the trust deeds under

which they operate were drawn up

20 or 30 years ago when financial

futures were unheard of. In order to

use Liffe, then, they have to change

the trust deeds and that means

persuading the board of the compa-

ny that futures are a good thing.

Most of the institutions would

like to see a reasonable degree of li-

quidity in the market before they

dip more than a toe in the water. In

the U.S., this liquidity arose out of

the high proportion of individual in-

vestors using the contracts. Some

were 'locals' or floor traders; others

private investors who wanted to

take a punt on the market.

But the UK tax system discour-

ages this. Unlike dealings on the

stock market, which are taxed as

capital gains, any profits made on

the futures contract will be subject

to income tax. For higher rate tax-

payers, that means the tax burden

is doubled.

Moreover, unless the individual is

a full-time trader, he will not be al-

lowed to set off gains against losses

in any previous tax year or against

losses incurred elsewhere. Mr Geof-

frey Chamberlain, of stockbroker

Hoare Govett, sums up the prob-

lem: "A possible 60 per cent income tax

with no offset for losses is not the

most attractive thing to get you rac-

ing into a new market."

Liffe has made submissions to

## UK NEWS

## Iveco UK profit of £2.7m is first for four years

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE BRITISH subsidiary of Iveco, the Fiat-owned group which is Europe's second-largest truck producer, made a net profit of £2.7m in 1983 - its first profit since 1979.

Since recording a profit of £596,000 for 1979, Iveco UK's losses have reached more than £14m, with a peak deficit of £6.547m for 1981. In 1982 the loss was £2.7m but included an extraordinary loss of £1.7m for the write-down of heavy vehicle stocks.

In 1983 the parent group, which is registered in Amsterdam, but has factories in Italy, France and West Germany, capitalised a £4m loan to bolster its UK subsidiary's balance sheet. There were previous capital injections of £5m each in 1982 and 1980.

Mr Alan Fox, chief executive of Iveco UK, says the company's balance sheet "now looks reasonable" and enables it to borrow on normal commercial terms. A £4m medium-term loan has been negotiated with UK banks.

He maintains Iveco UK hoped to improve its financial performance again in 1984 but much depended on currency fluctuations.

Mr Fox predicts that the UK market for commercial vehicles over 3.5

tonnes gross will rise by 14 per cent from 49,950 to at least 57,000.

Iveco also expects to improve its market share - already up from 4.7 per cent to 5.2 per cent last year - to about 6 per cent in 1984, but at present it was having some difficulty keeping pace with demand for heavy trucks.

Iveco's turnover last year rose 40 per cent to £64m. Its registrations rose 23 per cent to 2,802 vehicles compared with the market improvement of 11 per cent.

Mr Fox says the turnaround in profitability followed from last year's overhead costs being kept at 1982 levels; from the strength of the pound against the Italian lira and French franc and because the Iveco continental European factories experienced a 10 per cent net improvement in efficiency which helped keep factory prices down.

Iveco UK kept stocks under control, thus helping to reduce its interest bill by £700,000 to £1.7m and there were two price increases which added about 10 per cent.

Mr Fox claims that 60 per cent to 70 per cent of Iveco UK's import bill is covered by purchases of British components by the parent company.

## BL plans to continue high capital spending

BY OUR MOTOR INDUSTRY CORRESPONDENT

BL'S CAPITAL expenditure rose by 7.7 per cent from £229.9m to £247.7m last year, the state-owned motor group reveals in its annual report.

Sir Austin Bide, chairman, indicates that capital spending will continue at a high level in 1984. At the end of last year the board had approved £227m of further capital expenditure compared with £217m in December 1982.

BL's manpower worldwide fell from 105,000 at the end of 1982 to 101,000 by December last year. The UK workforce was reduced from 83,000 to 80,000 during the same period.

However, employment within the cars division rose from 53,398 to 55,487. Within Land Rover-Leyland, manpower fell from 46,748 to 44,487 and there was a reduction from 2,916 to 1,546 in other parts of the business, partly reflecting the disposal by BL of the Goodwin Bardsley and the Aveling Barford construction equipment operations during 1983.

As previously reported, BL's extraordinary losses of £13.4m last year included £2.7m arising from decisions already taken on the restructuring of Land Rover-Leyland - 1,057 are to be made redundant at the truck plants at Alton, Glasgow, Leyland, Lancashire; and Scam-



Sir Austin Bide

the Scottish Office attempts to find some way of saving the 1,750 jobs involved.

In his review of the cars division, Mr Ray Horrocks, group chief executive, cars, says it produced a record trade balance of £517m last year.

He suggests that in 1984 competitive pressures in the European car markets will further intensify as manufacturers continue to accept narrow margins to maintain sales in the face of severe over-capacity. But an unprecedented programme of new car models to be introduced in 1984 should allow Austin Rover to increase its share of major markets.

Jaguar's performance is expected to improve further with a broadening of its sales base within Europe.

Mr David Andrews, group chief executive, Land Rover-Leyland dealing with the commercial vehicle business, says 1984 will be another difficult year. "Above all, the final result will be heavily conditioned by the impact that the speed, size and spread of world economic recovery will have on commercial vehicle markets."

The report shows that on a current cost basis, BL's net loss for 1983 was £21.3m (£248m in 1982) compared with the historic loss of £51.5m (£292.9m).

The net profit allows to pay an unchanged dividend of DM 750 per share, and to further strengthen the reserves.

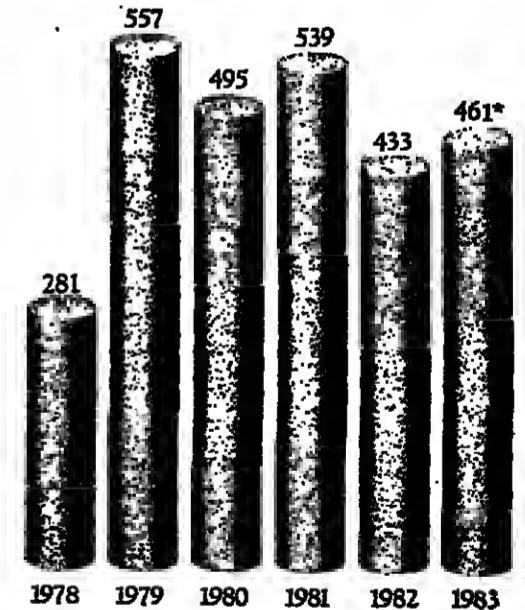
The chemicals sector benefited from improved market conditions. Capacity utilization at 74% was a 7% improvement over that of the previous year.

Oil production in the British North Sea, Libya, and Egypt equalled the previous year's level. A strong jump in gas output was the result of new operations in the Dutch North Sea. Exploration and development activities in the U.S. made further progress.

Oil throughput of VEBA OEL fell by some 38% after 50% of its Ruhr refineries were sold to PdVSA, the Venezuelan oil company, at the beginning of 1983.

Utilization of top distillation capacity was a high 79%, well above the industry average of 59.6%. VEBA's conversion and petrochemical plants operated almost to full capacity.

Profits 1978-1983 DM million



Despite soft demand in certain markets, VEBA's trading, transportation and service activities again showed satisfactory results.

To find out more about the VEBA Group, its operations and performance, get in touch with VEBA AG, Karl-Arnold-Platz 3, D-4000 Düsseldorf 30, Federal Republic of Germany.

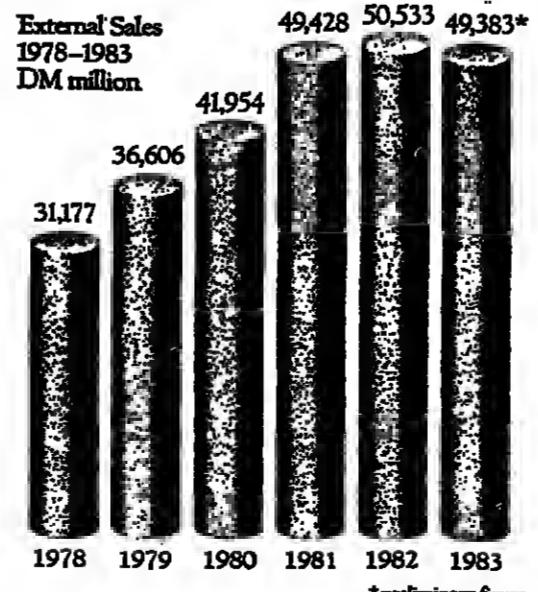
# VEBA

## Success in 1983 reflects decisive streamlining measures.

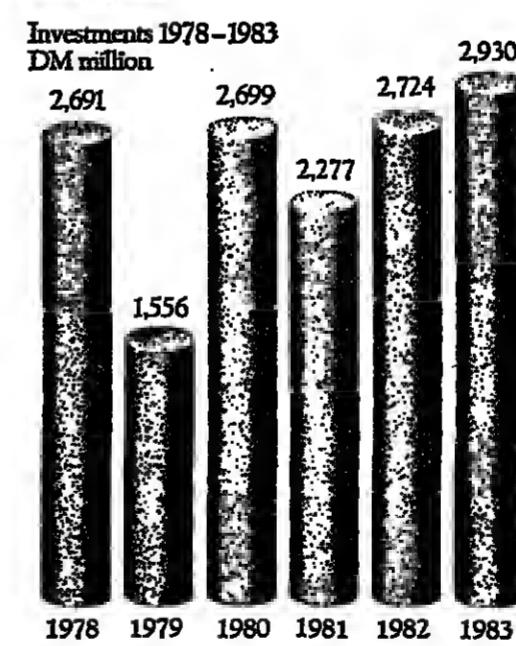
In 1983, the VEBA Group's ongoing program of restructuring and streamlining its widely diversified activities produced good results.

Profits rose by 6.5% from DM 433 million to DM 461 million, while the reins were held on sales, which dipped by 2.3% to DM 49.4 billion.

Adjustments were made to eliminate risk potentials. Moreover, favorable valuation methods were applied to take full advantage of allowable tax provisions.



Investments reached DM 2.9 billion. The number of employees dropped by 3,198 to 77,276.



The main activities of the VEBA Group are electricity generating and supply, chemicals, petroleum and petroleum products, trading and transportation.

In the electricity sector, power supply increased by 6.1%, with high growth rates recorded in the latter months of the year.

## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

GEORGES BESSE hardly fits the popular image of the French "President Directeur Général," let alone the head of one of the country's most venerable corporate names. In contrast to the conventional caricature of a smooth, well-dressed, sophisticated, maniacal individual who finds talking openly about money slightly distasteful, Besse wears a badly cut blue suit, talks loudly and cracks jokes.

Nonetheless, in the two years since joining the aluminium group, Pechiney, following its nationalisation, "he has restored du punch to this depressed old group," remarks one of Besse's closest collaborators. A far-reaching recovery plan has meant the divestiture of the group's chemical assets, the re-centring of the group around its original aluminium and metals businesses, and the continued diversification into speciality metals and other advanced technology sectors.

His aim is to make Pechiney, still the third largest aluminium producer in the Western world, competitive once again with its two bigger rivals, Alcan of Canada and Alcoa of the U.S. He is cutting back the French group's workforce by 4,000 people. He has hacked down headquarter staff by a third and promoted internally younger men to key management positions. He has launched an ambitious restructuring programme for Pechiney's French aluminium operations involving the regrouping of production around two or possibly three major technologically advanced poles and the shutdown of four of the group's 11 smelters in France. He has negotiated a series of novel deals to secure cheaper electricity in France for his smelters and made a number of moves to improve the competitiveness of the group's aluminium production elsewhere in the world.

Besse's first priority was to speed up the divestiture programme started at Pechiney before nationalisation in 1982. Pechiney was then still called Pechiney Ugine Kuhlmann (PUK) after the ill-fated merger in 1971 of the original Pechiney metals company and the Ugine Kuhlmann chemicals group.

PUK had already unloaded its money-losing steel operations when Besse arrived. It had also sought to shed its large, but heavily loss-making, chemicals businesses to Occidental Petroleum of the U.S., but the previous administration of Giscard d'Estaing, like the subsequent left-wing government of President François Mitterrand, blocked the deal. "It would have solved many problems if

## Pechiney responds to strong medicine

Paul Betts reports on the French aluminium group's renaissance



Georges Besse: negotiated novel deals to secure cheaper electricity

they had agreed to the sale," says Besse, adding that the Americans "were prepared to pay good dollars."

Instead, on the argument of protecting national interests, the government insisted on a "French solution." The final plan opted for by the socialist administration involved splitting Pechiney's chemical assets between Elf-Aquitaine, the state-controlled oil group which has now also become the major French heavy chemicals concern, the Rhône-Poulenc chemicals group, and CAF Chimie, the chemicals subsidiary of the French coal board.

"It took longer than I had hoped and absorbed a lot of management time and effort," Besse acknowledges. But he did very well out of the affair. The state, his shareholder, absorbed the losses and debts of the chemical operations.

Meanwhile, Pechiney's

aluminium business, which now accounts for nearly 57 per cent of group sales, compared with about 40 per cent before nationalisation, was in dire need of a facelift. Until the recent recovery in aluminium prices, these operations were also losing a great deal of money. Pechiney's consolidated loss in 1982 totalled FFr 3.5bn (£257m) and that did not include provision of FFr 1.5bn for the chemical assets transferred to the three other nationalised French companies.

In 1983, Pechiney lost FFr 2.5bn. And during the first six months of last year the deficit was FFr 885m.

Pechiney's French aluminium output last year totalled about 550,000 tonnes, while the group's worldwide output was down from 1.1bn tonnes to 860,000 tonnes. The target is to reduce output eventually to around 1.1bn to 1.2bn tonnes a year.

Besse's strategy for Pechiney's

aluminium business can be summed up as follows: produce only where electricity costs are low and only in world scale plants.

Electricity costs are crucial in the electrolytic smelting of aluminium. It takes about 8 kilowatt hours to make a pound of aluminium, and the current market price for the metal is about 75 cents a pound.

Pechiney's electricity costs in France have been high by industry standards, reaching 2.7 cents per kWh in some cases. Besse wants to bring the average down to about 1 to 1.4 cents per kWh.

That would put Pechiney ahead of its European competitors but still leave it some distance behind Alcan Aluminium's Canadian smelters where the average is 0.2-0.3 cents per kWh.

Improvement was needed most in France, where more than a third of the group's

aluminium is produced, so Besse set about trying to get better rates out of Electricité de France. Negotiations were tough because EDF was keen to avoid setting a precedent leading to other heavy industrial electricity users demanding rebates.

Borrowing from a British idea of the late 1960s, it was eventually agreed that Pechiney would buy a FFr 2bn stake in an EDF nuclear power plant, and thus would be, in effect, buying its own electricity.

However, Besse remembered that the two British experiments with this system had failed, one of them disastrously. British Aluminium had bought a stake in the Hunterston B nuclear station as a way of getting cheap power for its Invergordon smelter. But the cost of building Hunterston went well over budget, and so the electricity charges to Invergordon were much higher than anticipated and the smelter, although modern and efficient, had to be closed in 1981.

Pechiney has hung onto its U.S. subsidiary, Howmet, which is a leading producer of turbine blades for jet engines. This is the core element in the group's speciality metals and high technology division. Recently, a French company, Ceramiques Techniques Desmarquet, which makes heat resistant and high performance materials, was acquired.

This division now accounts for a quarter of group sales, overtaking the old ferrous and copper division which has undergone major restructuring.

With the help of the recovery in aluminium prices, Pechiney operated profitably in the fourth quarter of 1983 for the first time since Besse took over. For 1983 as a whole, losses were probably between FFr 600-700m, but the company is cautiously optimistic it can make a profit this year. As an eloquent sign of improvement, Pechiney is also returning to the international financial markets this year to raise US\$420m to help it finance its share of the Quebec smelter. And US\$300m of the total is non-guaranteed project financing.

For the Socialist government, the recovery at Pechiney could not come at a better time. The government is having a hard time handling the painful restructuring of the automobile, telecommunications and steel industries, and it needed an example of nationalisation working.

Meanwhile, the group has embarked on a major investment programme in its aluminium operations, that includes FFr 3.8bn to raise capacity at its two main French smelters — at Saint-Jean-de-Maurienne in Savoie and Noguères — to a combined 320,000 tonnes, and the possible construction of a third large smelter.

Ahead, the group has decided to keep a 35 per cent stake in the Tomago 230,000 tonne smelter project in Australia, which is about to begin production.

Pechiney's biggest overseas

initiative in the past year has been the sale of its U.S. smelter interests and the launching of a new \$1.2bn 230,000 tonne smelter project in Quebec.

The attraction in Quebec was the offer of exceptionally low power costs in a 25-year contract.

One of Pechiney's partners in the project said earlier this year at the signing ceremony that when the smelter comes on stream in 1988 production costs would be about 45 cents a pound.

Pechiney has a 50.1 per cent stake in the project, and the remainder is split equally between a Quebec government agency and Alumex, the U.S. group that bought Pechiney's U.S. smelters for \$230m.

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Pechiney's biggest overseas

However, the fares are attractive. Among the latest are Ozark (\$199 allowing four stopovers, \$389 allowing eight stopovers), United (\$659 to \$499 according to season and stopovers), Republic \$350 to \$750 (the latter with 16 stops) and Delta \$400 to \$475 (if you fly Delta transatlantic too) or \$100 more if you cross with another airline.

Northwest Orient meanwhile is pushing hard its claimed fare advantage for business travellers between London and Los Angeles. The airline, which flies from Gatwick, says its first class return on the route is £1,778 compared with rivals' £2,226 from Heathrow. Using its fly-drive programme the passenger can also get a five coupon U.S. pass on its flight free, or a one week Avis of rental plus one night's accommodation or three year membership of the airline's Top Flight Club.

There are similar, if less spectacular, savings and deal on flights to Boston and for executive class passengers.

CATHAY PACIFIC is introducing the first non-stop Hong Kong-London service this month. It already operates non-stop flights of London to Hong Kong until the end of October. What the airline describes as "relaxed summer winds" have helped make the trip possible in Cathay's Rolls-Royce powered 747s.

Arthur Sandles

## It's contacts that count

ONE OF the first things a redundant executive thinks of doing when looking for a new job is to write appropriate letters to scores of companies. Send the clouds and you're sure of getting a result is the theory.

In practice the results hardly warrant the effort, according to a new survey of executives returning to work.

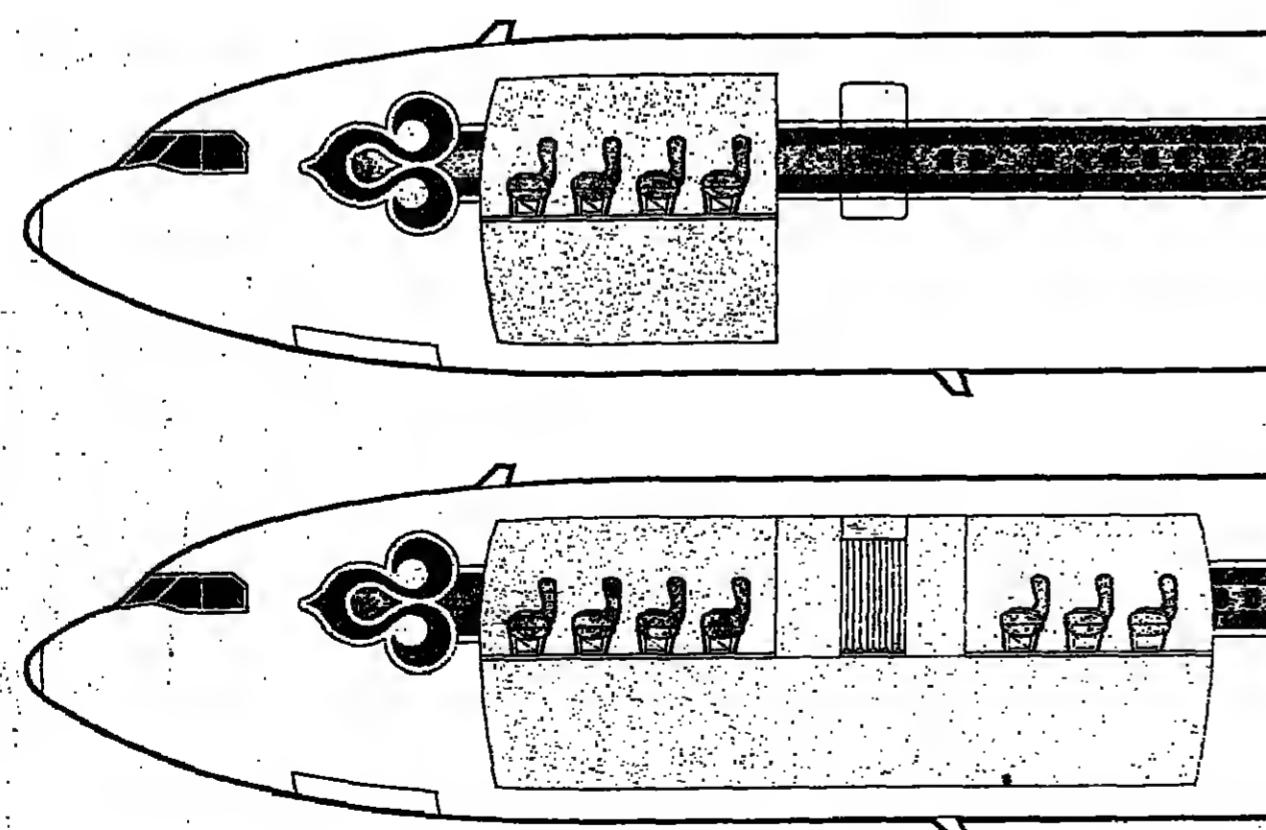
Only about four per cent got new jobs through "old" approaches. Another 18 per cent landed jobs through advertisements, recruitment consultants accounted for little more.

The majority of jobs at top level came through personal contacts.

According to Sanders and Sidney, the lesson for executives is to not to stay at home scanning newspapers and answering every advertisement. Instead, talk to friends and increase contacts.

Arnold Kranzdorff

## Royal Executive Class. So popular, it's going backwards.



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Cripps, Sears

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The Independent Broadcasting Authority (IBA) has a statutory responsibility for providing independent local radio (ILR) services in the UK, through a series of radio contractors. ILR began 10 years ago and there are now 43 stations on air, with a further 10 in the pipeline.

Under the overall management of the Director of Finance, the Head of Radio Finance leads a small team responsible for providing a comprehensive financial service to the radio branch of the IBA. The work covers policy issues such as the investment appraisal of radio contracts and financial advice on the award and renewal of radio contracts; technical issues involving corporate structure and funding; and the provision of a financial monitoring service.

Applicants should have a degree or professional qualification in finance or accountancy plus extensive management experience in a financial discipline. An understanding of the formal and practical problems of establishing, funding and operating small to medium sized competitive businesses is essential. The ability to draft lucidly is vital, and so too is the ability to communicate and negotiate at up to board level.

The post is based in London, but will require visits to radio stations throughout the country.

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Applications (for which no special forms will be issued) should contain all information likely to enable the IBA to assess candidates' experience, qualifications and potential, and should be sent as soon as possible to the Personnel Officer, Independent Broadcasting Authority, 70 Brompton Road, London SW3 1EV (Tel: 01-584 7011). Final date for the receipt of applications will be 18th May, 1984.

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London EC4N 5AY

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c£30,000

plus car and other benefits

The number 2 at their London office, concentrating on the International and Eurobond markets. You will need 2-3 years relevant experience, have contacts and be prepared to travel. An experienced Gilt Dealer will also be considered. Ideally aged 25-35.

They are an established and rapidly expanding company, and so the career prospects are excellent.

The salary offered is negotiable to match your experience.

Speak to Sally Poppleton in complete confidence on

01-481 3188

### CHARTERHOUSE APPOINTMENTS

CHARTERHOUSE APPOINTMENTS LIMITED  
EURO HOUSE, WORLD TRADE CENTRE, LONDON EC4A 1PA. 01-481 3188

### INTERNATIONAL BANKING

**CORPORATE FINANCE** Neg. c. £20,000  
We have pressing demand from one of the more "aggressive" merchant banks for a young Graduate/Officer A level who has gone through the Corporate Finance experience — mergers/acquisitions, capital markets, etc. — and now seeks increased/more responsible.

**MARKETING OFFICERS** £15,000-£18,000  
Several positions occur with major U.S. and European banks for banks with a demonstrated record of success in marketing. Particular emphasis will be given to those with specialist exposure to: structured export finance, Scandinavia. Major U.K. companies.

**EUROBOND MANAGER** £ Neg.  
An unusual opportunity with a small but expanding Dealer who is now looking for management responsibility.

**INTERNAL AUDIT** c. £15,000  
An accounting qualification and experience of bank auditing is the essential, plus open the door to this appointment with one of the more strongly developing City banks.

**CREDIT ANALYSIS** £10,000-£12,000  
The fundamental requirement is thorough — even if brief — training and experience; advancement possibilities are in various directions, appropriate to one's particular aptitudes.

Telephone John Chiverton, Ann Costello or Richard Lovell

**JOHN CHIVERTON & ASSOCIATES LTD.**  
5, CASTLE COURT, LONDON EC3  
01-623 3861

**INVESTMENT ASSISTANTS**  
We are a major bank currently seeking two young people to fill immediate vacancies in our Investment Department in the City of London. The successful applicants will assist in the management and investment of major funds, under the direction of the Investment Manager.

Applicants should have a good general education, including a pass at "A" level in Maths, and will ideally be aged 18-21. Previous experience gained in the field of investment or in a financial environment will be preferable, though not essential. Starting salary will be from c. £15,500 p.a. including London Allowance, depending upon qualifications and experience. There are good prospects for advancement within the department, and the positions carry additional staff benefits associated with banking.

Please apply in writing, giving details of career to date and current salary to:

Box 40006, Financial Times, 30 Cannon Street, London EC4P 4BY

## F/X & MONEY MANAGER

### South Africa

Our Client is a major UK Merchant Bank with an acknowledged reputation for the quality and breadth of its foreign exchange and money market activities.

Current expansion and development plans within its long-established South African operations call for the immediate recruitment of a senior foreign exchange manager to assume responsibility for the control and development of the trading function. Reporting to the Deputy Managing Director, the requirement will also include responsibility for training the existing dealing room staff and general corporate development.

Ideal candidates, probably in their 50's or nearing retirement, will be seasoned bank treasurers or senior foreign exchange managers with considerable experience in the management and supervision of international bank dealing room activities.

This senior appointment, located in Johannesburg, will be offered on the basis of a 2/3 year contract, and will carry a salary and benefits which reflect fully the importance placed upon it by our Client.

Contact Norman Philpot in confidence  
on 01-248 3812

### NPA Recruitment Services Ltd

60 Cheapside, London EC2P 3SS. Telephone 01-248 3812 3 4 5

Management Selections, Executive Search

### Career Opportunity in International Oil Company

## ECONOMIC ANALYST

Amoco Europe & West Africa, Inc., is a subsidiary of Standard Oil of Indiana, one of the World's leading energy companies.

Continued new venture and development opportunities have created the need for an Economic Analyst in the Planning & Economics Department.

Candidates will be economics or business graduates with 2/3 years relevant petroleum industry experience. An additional qualification in engineering or earth sciences would be desirable. Duties will include evaluation of new investment prospects, interpretation of local financial and tax regulations and preparation of strategic business plans.

This is an outstanding career opportunity for a highly motivated individual with strong analytical and communication skills.

A first class salary will be offered commensurate with experience. Benefits and conditions are those normally associated with an international oil company.

Comprehensive assistance with relocation expenses will be provided where appropriate.

Please write with full details to: Mrs. L. T. Nee, Employee Relations Department, Amoco Europe & West Africa, Inc., Amoco House, 1 Stephen Street, Tottenham Court Road, London W1P 2AU, 01-6313131.



## Head of Operations Jersey Office

### International Banking

Morgan Guaranty is a major international corporate bank and one of the largest in the world. We are currently seeking a Head of Operations for our Jersey Office which is a very important and expanding part of the organisation.

Reporting directly to a Vice President, you will be responsible for the day-to-day operation of the Bank's activities in Jersey.

You MUST therefore, have permanent Jersey residential status and be able to demonstrate at least 8 years' experience of banking operations, especially international loans administration. You should be a capable manager with the ability to lead and motivate a small team who use some of the most advanced computerised systems available.

We are offering an attractive salary to reflect fully the importance of this key role, plus a valuable benefits package that includes a profit sharing bonus, mortgage subsidy, BUPA and non-contributory pension and life insurance schemes.

If you are interested in applying for this position at our office in St. Helier, then telephone for an application form or write with a full c.v. to: Colin Clayton, Vice President, Morgan Guaranty Trust Co. of New York, Queensway House, Queen Street, St. Helier, Jersey. Tel: Jersey (0534) 71566.

## The Morgan Bank

## ASSISTANT PENSIONS MANAGER

London

c£17,000pa + car

Our Client is one of the U.K.'s top companies employing some 45,000 staff, approximately 15,000 of which are pension scheme members. The funds currently stand at around £160 million with annual contributions in the region of £12 million. Pension management for our client is a demanding job requiring considerable knowledge and application.

We are looking for a person, male or female, who holds APMI or ACII qualifications and has had a minimum of seven years experience. At least two years must have been in a senior management capacity since this is a high level job requiring staff management as well as fund management skills. It is possible you will have worked in either a large company or consultancy environment.

You will be responsible for system design and efficiency, communication of information, in-company and external liaison and technical advice to line management. You will be expected to assist the Pensions Manager in his day to day duties and assume responsibility for administration of pension arrangements, which include a heavy commitment to computer facilities.

The salary for this position is negotiable around £17,000 plus a company car, a good benefits package and, of course, an excellent pension scheme!

For further details write in confidence with full C.V. listing companies you do not wish your application to be forwarded to: D.F. Springhall, Maxwell Clarke, Queens Court, Queen Street, Manchester.

**maxwell clarke**

CONFIDENTIAL MC REPLY SERVICE

## Syndication and Placement

### Banking and Finance Division

The outstanding success and activity of Samuel Montagu's Syndication Department during 1983 has earned them a wide reputation for innovative and creative financing.

We now have a further opportunity for a banker with an outgoing personality and highly developed communication skills to work in the Syndication and Placement Department of our Banking and Finance Division. These skills must be complemented by a broad technical knowledge of merchant banking accumulated over at least 4 years.

If you can talk about merchant banking with confidence and conviction to people at all levels and have a sensitivity to market trends and changes, a background in 'syndication' may not be strictly necessary.

Applicants should be graduates looking for a Manager or Assistant Manager level appointment.

The salary offered will attract a merchant banker of the highest calibre and the benefits include house purchase facilities, medical cover, non-contributory pension scheme etc. Please send full career details to Janice Caplan:

**Samuel Montagu & Co. Limited,**  
114 Old Broad Street, London EC2P 2HY  
Telephone 01-588 6464



## International Capital Markets

Marketing Executives - Europe Mid/Late 20's

Our client, a major Accepting House, is an important force in the International Capital Markets with substantial and rapidly expanding business in all the important world financial centres.

They now plan to strengthen their marketing efforts in Europe by the appointment of two Executives at Management level. Their primary task will be marketing, which will involve a high level of travel and client contact.

Probably in their mid/late twenties, and almost certainly graduates, candidates will offer significant experience of marketing together with appropriate technical exposure in this increasingly sophisticated and important field. Fair fluency in French or other European languages would be a distinct advantage.

This is an outstanding opportunity for persons of ambition and potential to join a fast expanding division of a major Accepting House. Salary will be negotiable in line with experience, and there are the usual benefits.

Please write with full details to Ted Troubridge (ref 540) at Overton Shirley and Barry (Management Consultants), Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

**Overton Shirley and Barry OSB**

### SCOTTISH OFFICE

## INDUSTRIAL ADVISER TO THE SECRETARY OF STATE FOR SCOTLAND

The need will shortly arise to fill the post of Industrial Adviser to the Secretary of State for Scotland. The primary role of the Adviser is to provide an expert view on measures which will encourage the expansion and modernisation of industry in Scotland, to seek out firms likely to benefit from Government support for innovation and investment and to evaluate applications for selective financial assistance.

The Adviser is an essential part of a team based in Glasgow which is headed by the Under-Secretary responsible for industrial development in the Industry Department for Scotland. The salary for the appointment, which will be for three years, is subject to negotiation but will not be less than £21,426 per annum. As an alternative to direct appointment, it may be possible to arrange a secondment from a candidate's present employer on reimbursement terms.

Candidates, who must have held a senior managerial post in industry or finance (preferably both), should write, enclosing a curriculum vitae, to Mrs. J. Niven, Scottish Office Personnel Management Division, 16 Waterloo Place, Edinburgh, before 18th May, 1984.

## INTERNATIONAL BOND DEALER

Laurie, Milbank & Co. are seeking to appoint a Dealer in Eurobonds, Foreign Bonds and Foreign Exchange to join their successful and expanding International Department.

The applicant should ideally have good A-levels, be numerate, have previous experience in International dealing and be in the age range 20 to 25.

Please write in confidence to Tim Summers giving full details.

**IM Laurie, Milbank & Co.**  
Portland House, 72/73 Basinghall Street, London EC2V 5DP.

## Banking Appointments

### Samurai Dealer

We are handling an assignment for a well-known securities house who wish to interview dealers with varying levels of experience in Samurai bonds. Their ideal candidate will be aged around 30 with several years fixed interest dealing. However, as they may choose to make more than one appointment, according to the seniority of applicants, they are not restricting the scope at present.

Please contact Diana Warner

**Jonathan Wren**  
170 BISHOPSGATE  
LONDON EC2M 4LX  
01-623 1266

BANKING DIVISION

## Data Processing Management

### International Banking

City c. £20,000 + banking benefits

Our client is the London office of a major international bank which is strengthening its Data Processing division through the creation of two new management positions reporting directly to the head of the function.

#### Assistant Manager (Production)

Key responsibilities will be all data and message processing operations in the UK which are vital to the bank's business. You will control 60-70 staff. The operations include IBM 4341 computers with an on-line network, international message switches, Data Entry and Word Processing Centres, PABX's and on-line terminals.

The successful candidate will be aged 27 to 35 and possess strong self-motivation and drive. Considerable experience of operations management, capacity planning, systems programming and data communications is required. Knowledge of micro computers and word processing will be an advantage. Ref. B.1628A.

#### Assistant Manager (Systems)

The main responsibility will be developing an information systems strategy for the UK which will provide integration of data processing, office automation and communications systems utilising new technology. You will manage a team of 30 and your prime task will be to deliver new and effective applications with the objective being total automation.

The appointee, aged 27 to 35, will have good project management skills, a proven track record of creative achievement and awareness of the latest technological trends and development techniques. Expertise in IBM main-frame compatible data base management and data communications systems is essential, together with knowledge of microcomputers. Familiarity with international communication networks and message switching and foreign exchange dealing systems will be an advantage. Ref. B.1628B.

In addition to the salary indicated, both positions carry an attractive package of benefits including a low interest housing loan, BUPA and a car.

Please write with full details to Peter Evans, quoting the appropriate reference. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent.

These appointments are open to men and women.

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## Opportunity in Investment Management for a young graduate . . .

... with Clerical Medical, as part of our London based Investment Department dealing with our own fixed interest portfolio.

You will provide an important service to the Assistant Investment Manager in the analysis of securities in the fixed interest and convertible markets to identify and evaluate possible switching opportunities and measure investment performance. Considerable contact with stock brokers, money market dealers and senior industry management will be involved.

The ideal candidate will be a graduate in mathematics or statistics, aged mid 20's, with 2-3 years' experience in the financial sector. Previous investment management experience is not essential. Evidence of successful study for appropriate professional qualifications will be sought.

We offer a competitive salary, depending on qualifications and experience, plus excellent benefits. Career development opportunities are first class.

Please write with full details to: Nick Morgan, Personnel Officer, Clerical Medical & General Life Assurance Society, 15 St. James's Square, London SW1.

**Clerical Medical**  
Life Assurance

**TORONTO DOMINION BANK**

## FX DEALER

The Bank is one of Canada's top five, established in London for over 70 years, with an expanding global treasury operation and significant U.K. growth underway.

We have a post open in our Dealing Room for a young (20-25) Foreign Exchange Dealer with one or two years' experience in spot and forward European currency dealing. The position is an integral part of a well-established team.

Initially the successful candidate will concentrate on D Mark trading, and there are excellent opportunities for promotion within the London Treasury operation as well as overseas.

The salary and benefits package is fully competitive. Qualified candidates should either telephone 01-283 8700 or forward a C.V. to:

Mark Heyes, Manager, Human Resources,  
The Toronto-Dominion Bank, St. Helens, 1 Undershaft,  
London EC3.



**CJA**

RECRUITMENT CONSULTANTS  
35 New Broad Street, London EC2M 1NH  
Tel: 01-588 3568 or 01-588 3576  
Telex No. 887374

## Money Market Services

A leading firm of city stockbrokers wishes to recruit additional experienced dealers with a banking, stock or money-brokering background in the fields of cross-market transactions, interest rate swaps and comprehensive debt and cash management services.

These positions will provide opportunities for career development to people in their 20s. Salary is negotiable, plus bonuses. Applications, in strict confidence, under reference MMS 15629/FT will be forwarded unopened to our client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager:

CAMPBELL-JOHNSON RECRUITMENT ADVERTISING LIMITED  
35, NEW BROAD STREET, LONDON EC2M 1NH

## ACA, ACCA, ACMA

London WC1  
c£17,000

A high-growth service-based public group with pre-tax profits of around £1 million seeks a new Accounting Manager to be responsible to the Finance Director for all monthly management accounts and statutory accounting, systems development, cash management and tax compliance with a small staff and EDP support.

Applicants must be qualified accountants, probably aged 26-32. They should have several years' post-qualifying experience including systems development, staff management and line accounting with substantial computer exposure. In commerce or industry. Prospects are excellent.

For full job description write in confidence to John Courtis at JC&P Selection Consultants, 104 Marylebone Lane, London W1M 5FU, showing clearly how you meet our client's requirements. quoting 7151/FT. Both men and women may apply.

**JC&P**

John Courtis and Partners . . .

**DD** David Grove Associates  
Bank Executive Recruitment  
60 Chapside London EC2V 6AX Telephone 01-248 1858

## MANAGER — INTERNATIONAL INVESTMENT OPERATIONS

### OUR CLIENT

A well established International Merchant Bank with an outstanding record of achievement in the international investment markets.

### THE VACANCY

A key management position (reporting to Main Board Director — Operations) which has been created to provide high calibre departmental supervision to maximise the efficiency of the back office functions. There are good promotional prospects.

### CANDIDATES

The essential quality is that of a commanding personality, capable of demanding and receiving respect in a fast-moving and volatile area. Organisational ability is a must which will be linked to an incisive and clear thinking mind.

Relevant experience will have been obtained over a number of years in both the bonds and equities markets. It is anticipated that suitable persons will be currently employed in a similarly active environment. Candidates will have a thorough grasp of aspects of settlements, accounting, computerised systems etc.

### SALARY

Will reflect the importance of the appointment and the stature of the successful candidate.

PLEASE CONTACT DAVID GROVE ON 01-248 1858

## P.S. REFSON & CO. LIMITED

invite applications from

## GRADUATES

to train as career merchant bankers

Essential requirements are an excellent academic record, perceptive and imaginative approach to a wide range of topics, loyalty, tact and consistent and whole-hearted readiness to undertake strenuous routines as are required.

Travel at short notice may be necessary and a knowledge of one or more foreign languages would be advantageous.

Successful candidates, preferably aged 21-26, will work over a two year period gaining experience of Banking, Loans and Advances, Documentary Letters of Credit, Foreign Bills and Collections, the Financing of International Trade, Accounts, Money Market and Foreign Exchange, Corporate Finance and Business Development.

Future career prospects will satisfy the most ambitious and recognise individual aptitudes. Initial salaries will reflect the importance attached to these appointments.

Please reply fully, explaining why you should be considered for one of these opportunities, to:

The Managing Director  
P. S. REFSON & CO. LIMITED  
13 Austin Friars, London EC2N 2HE

## INSTITUTIONAL SALES

We are looking for an additional salesperson for our UK Institutional Sales Team. The successful candidate will probably be below 30 and a self-starter with several years' broking experience. This position may appeal to an analyst with knowledge of our specialist equity sectors whose career plan encompasses the Sales discipline.

Remuneration will depend upon experience.

Write in confidence to:  
C. C. Line

**Spencer Thornton & Co.**

Members of the Stock Exchange

Spenthorn House  
22 Cousin Lane  
London EC4R 3TE

## SALES MANAGER

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The Financial Services Division of the Exel Group PLC is one of the U.K.'s leading suppliers of financial information services. At a time when optimism for growth in the general economy is running high, the prospects for the financial information services industry are substantial. The introduction, therefore, of a number of new series, together with a planned diversification into new markets, sees us poised for a major expansion of our sales activity.

If you are an experienced, confident and highly-motivated sales professional, aged 25, with a proven track record in this marketplace, and are looking to maximise your potential, this could be the opportunity you have been looking for. An ability to communicate at all levels particularly in face-to-face situations.

The rewards for your efforts will be excellent. The remuneration package comprises a competitive basic salary, plus commission, which makes £18,000 realistically achievable in the first year.

Please write with a brief career outline to:  
Personnel Manager,  
The Exchange Telegraph Company Limited,  
East Harding Street,  
London, EC4P 4HB.  
or ring the Manager, Financial Services, on 01-628 9361.

**Exel**  
GROUP

## Research Analyst

£12,000

Our client, a major international investment bank, is looking for a Research Analyst to conduct computer based research in the international bond market. The successful applicant will be required to write micro computer based programmes designed to interface with data held on their existing mainframe computer.

An ability to subsequently market this research material to their clients would be an advantage.

Education to degree level is essential as is fluency in all the following computer languages: PPL, LISP, PASCAL and BASIC.

Applications should be made in writing, enclosing full curriculum vitae, to:

Barry Johnson, PER,  
319-327 Chiswick High Road,  
London W4.

**PER**  
Executive  
Selection

## SENIOR OILFIELD CHEMIST

Nord Hoechst Oil Chemicals  
Nord Hoechst Oil Chemicals is a 40% Norwegian company, jointly owned by Nord and Hoechst U.S. Hoechst is the distribution company for Nord. Hoechst is one of the world's leading chemical companies.

Hoechst is involved in the U.S. market for chemicals, and has many challenging tasks connected with production and refining.

We are seeking a senior engineer, aged between 30-40 years old with 4-5 years field experience, to take care of our sales and services to the oil industry. The successful applicant should have a detailed knowledge of all technical aspects of oilfield chemicals and also be competent in the marketing of treating programmes to operating oil companies. Candidates should hold a degree or similar professional qualification in chemistry or chemical engineering and have oilfield experience.

The position is permanently based in Norway with good prospects. Salary is up to £20,000 p.a. and a company car and insurance arrangements will be provided. Applications should be directed to:

**Nord Hoechst**

Oil Chemicals as

CIO GUIDELINES LTD., DEBMARK HOUSE, 193 LONDON ROAD, STAINES, MIDDLESEX TW12 4HR ENGLAND.

## STOCKBROKING/BANKING

EUROBOND DEALER	£30,000 + more.
INTERNATIONAL SETTS MANAGER	£28,000 + more.
JUNIOR EUROBOND DEALER	£25,000 + more.
GENERAL DEALER	£20,000 + more.
BOOK-KEEPER (5/8 EXPERIENCE)	£10,000 + bonus
PRIVATE CLIENTS ASSISTANT	£9,500 + bonus
LEDGER CLERK (PRIVATE CLIENTS)	£9,000 + bonus
VALUATIONS CLERK	£8,500 + more.
MANAGERS CLERK	£8,000 + more.
CONTRACTS CLERK	£7,500 + bonus
SECRETARY (PRIVATE CLIENTS)	£7,500 + bonus

For further details of the above and other Stockbroking/Banking vacancies call us on 01-623 0101

CAMBRIDGE APPOINTMENTS, 201 BISHOPSGATE, EC2

## CONTROLLER POTENTIAL

To £14,500

On behalf of our client, the London branch of a major U.S. International Bank, we seek Qualified Chartered Accountant from a major practice with exposure to taxation and ideally bank audit experience.

Reporting to the Financial Controller the appointed person will head a small team responsible for financial control and management information reporting, with involvement in computer systems design, development and implementation.

For the successful individual this position will be an unrivalled opportunity to enhance management skills and accounting experience with a view to promotion internationally. The ideal candidate will be a Graduate A.C.A. aged mid-20s with the initiative and ability to relate to an international environment.

Roger Parker Organisation 4. London Wall Buildings, Bloomsbury Street, London EC2M 5NT.  
01-588 8161 Telex 8811725 CITLON G.

INTERNATIONAL SEARCH & RECRUITMENT CONSULTANTS

جامعة الملك عبد الله



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Telex No. 887374 Fax No. 01-638 9216

Key opportunity to establish Hong Kong office. Exceptional prospects upon return to UK in 3-5 years.

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## FUND MANAGER—JAPANESE FUNDS

**HONG KONG based £35,000-£50,000 + generous performance bonus**

**A LEADING LONDON ACCEPTING HOUSE**

We invite applications from candidates, aged 30 plus, who must have had at least 4 years' senior fund management experience in the Far East markets, particularly Japan. This experience must include significant investment performance. The applicant's brief will be to set up an office in Hong Kong from which to manage funds primarily invested in Japan. Apart from outstanding investment skills the selected candidate will have a flair for administration and marketing, which will be tailored to attract the best talent available in the industry. It is likely to be in the range £35,000-£50,000 plus generous performance related bonus, plus normal expatriate benefits package. Applications in strict confidence, under reference FM 15649/FT to GPO Box 9965, Hong Kong or alternatively to London where they will be forwarded unopened to our Client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager:

Excellent career opportunities for young professional accountants to gain valuable wide ranging experience with a major multinational organisation. Prospects exist for some international travel.

**CJRA**

## NEWLY QUALIFIED ACCOUNTANTS—GROUP FINANCE

**CITY OF LONDON and ESSEX**

**£12,000-£14,000**

**A LEADING FINANCIAL SERVICES GROUP OPERATING ON A WORLD WIDE BASIS**

Due to the expansion and development of the Finance Division, which maintains sophisticated systems to support the needs of the organisation in providing an effective service to its clients, we now invite applications from qualified accountants (ACA, ACCA), aged 23-28, with first rate professional experience.

Specifically we need accountants for:

### CORPORATE FINANCE - LONDON based

Reporting to the Group Financial Accountant, you will form part of a small team responsible for consolidation and other Group financial reports using advanced computer techniques. As part of a wider multi-disciplined group, you will be involved in all aspects of corporate development including reorganisations and acquisitions.

### INTERNATIONAL - LONDON based

Reporting to the Financial Controller—International Developments, you will be involved in the financial monitoring and control of operations in the Group's overseas interests, including interpretation of monthly management information and evaluation of financial strategy.

### UK FINANCIAL ACCOUNTING - ESSEX based

Reporting to the Accounting Controller, you will be involved in all aspects of accounting control of the UK companies in the Group. In addition your responsibilities will include the development of systems to enhance internal control and to ensure compliance with Statutory and Regulatory bodies' requirements. Some UK travel will be required.

For all these appointments, besides excellent starting salaries negotiable in the range £12,000-£14,000, there are other attractive large company benefits including contributory pension scheme and free life assurance. Written applications, in strict confidence, including full career details under reference NQA15604/FT, will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager:

**CAMPBELL-JOHNSON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.**

## General Manager (U.K.)

**COMPUTER SERVICES COMPANY**

**WILTSHIRE**

**SALARY AND BENEFITS NEGOTIABLE**

Systems Integrators Inc., a leading American supplier of computer systems for use by newspapers, magazines and wire services, is establishing a subsidiary in the U.K.

Reporting to the Corporate Vice-President, International, the General (Country) Manager will be responsible for developing the U.K. operations, which include the implementation, service, maintenance of customers' systems and marketing and sales activities.

Candidate, aged 30-45, will have experience of the newspaper industry and related computer systems. They should demonstrate successful performance, business acumen and strong management skills.

Please reply to Box A8560, Financial Times

10 Cannon Street, London EC4P 4BY  
in strict confidence and provide details of age, education, career and salary progression and qualifications.

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A very much alive and reputable U.K. equity institutional sales executive to work in a small specialist team to market a unique computer-based product to gross funds.

## REWARD

Directly related to results  
There is also a vacancy for a junior trainee

Write in strictest confidence to:

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## GOLDMAN SACHS INTERNATIONAL CORP Career Opportunities in Fixed Income Sales

Goldman Sachs International Corp., a leading American investment bank, is looking for a small number of highly motivated individuals for careers in international fixed income sales. We offer the successful candidates immediate responsibility and advancement based solely on performance.

Applicants should have a good honours degree, a minimum of two years' experience in the financial service industry, and a high degree of self-motivation, with solid inter-personal skills.

Please apply in writing with full curriculum vitae to:

B. A. Cappuccini  
Vice President  
Goldman Sachs International Corp.  
162 Queen Victoria Street  
London EC4V 4DB  
All applications will be treated  
in the strictest confidence



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### AUDIT MANAGERS

### AUDIT SUPERVISORS

### AUDIT SENIORS

Candidates should be chartered or certified public accountants with varying levels of experience depending on the position to be filled.

A very competitive compensation package.

Please submit resume including salary history and contact telephone or telex number.

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**London  
Business  
School**

### CENTRE FOR BUSINESS STRATEGY

### SENIOR RESEARCH APPOINTMENTS

The Centre for Business Strategy was established in the London Business School in 1982 to conduct research on major issues of international competitiveness and business strategy facing British industry.

The Centre wishes to make two further senior research appointments at the level of Research Fellow and/or Senior Research Officer to join research teams working on the international electronics industry (specifically in semiconductors and in telecommunications equipment supply) and on strategic decision-making processes in large UK companies.

Candidates should have excellent academic qualifications together with relevant research or managerial experience. Good written and oral communication skills are essential. The appointments will be for an initial term of three years with a starting salary between £11,385 and £15,312 depending on the level of the appointment. Time for additional consulting and/or teaching activities will be made available.

Further information can be obtained from Miss Rosemary Evans, Centre for Business Strategy, London Business School, Sussex Place, Regent's Park, London NW1 4SA (Tel. 01-382 5050 ext. 354). Applicants should enclose a full c.v. and the names of two referees.

### ACCOUNTANCY APPOINTMENTS

### FINANCE DEPARTMENT Assistant Chief Internal Auditor

PO5 £14,916 - £15,900 inc. LWA

We are looking for a qualified accountant with at least 2 years' general audit, and significant computer audit, experience to assist in the provision of an audit service for the Council. You will manage a team responsible for the audit of personal services, and develop the computer audit strategy for the Authority. Camden is a Super 3000 LWA programme. A company based in London, managing a large on-line service with a network growing, within 12 months, to some 300 terminals, providing access to both the mainframe computer and local processing power. Your duties will include the preparation of an annual audit report, development of proposals for the audit strategy, preparation of Committee reports and attendance at meetings as required.

You must be adaptable, able to work under pressure and have proven managerial ability.

This post has recently been advertised and existing applicants are still under consideration.

Application forms and further details from, and to be returned to, Controller of Personnel Services, Town Hall Extension, Euston Road, London NW1 2RU. Telephone 01-278 4444 ext. 2761. Quoting ref. no. 2/179/FT.

Closing date: 18 May, 1984.

**Camden Services**  
good to lose!

equal opportunity employer

Applicants are considered on the basis of their suitability for the post, with equal opportunities for women, black/ethnic minorities, lesbians and gay men and people with disabilities, and regardless of marital status, age, creed/religion and unrelated criminal conviction. All posts are open for job-sharing.

### Financial Accountant

**CITY** £14000 + CAR

Established City-based commodity traders have an immediate requirement for a young enthusiastic Financial Accountant. The company, a subsidiary of a major British multi-national, operates through a number of independent trading divisions and has a turnover of £150m, primarily from grain and related activities.

The successful applicant will report to the Financial Director and will be expected to make a significant contribution to the commercial management of the company in addition to heading a small accounts department and taking responsibility for the total accounting functions.

The company is currently involved in extensive computerisation and relevant experience would be an advantage. Candidates should be qualified accountants with previous commercial experience.

Salary is negotiable c. £14,000 and an excellent benefits package including company car will be provided.

Write with full career details in the first instance to:

J. C. Street,  
MARDORF, PEACH AND CO. LTD.  
52 Mark Lane, London EC3R 7PE

### FINANCIAL CONTROLLER

Thames Valley £16,000 + car

Our client is a rapidly growing equipment leasing and finance company, part of a major European banking group, and wishes to strengthen its management by the appointment of a qualified accountant as Financial Controller.

This is a key position, carrying responsibility for the entire accounting and financial reporting functions. Candidates should be aged 30-35, with experience of computerised systems gained preferably in a financial environment.

The Controller will report to the General Manager and be a vital member of the management team. A high degree of professional ability combined with a strong commercial approach is therefore essential.

**CPM**

Write with full career details in the first instance to  
B. M. Trolman, C.P.M. Ltd., Thame Park Road, Thame, Oxfordshire OX9 3PC.

### MENDIP DISTRICT COUNCIL TREASURER'S DEPARTMENT

### ASSISTANT TREASURER (Accountancy)

P.O.1 (£) £11,703-£12,778

This second tier post covers a wide range of duties including the supervision of the section responsible for all accountancy operations, expenditure, salaries and wages and technical matters. The successful applicant will control the preparation of capital and revenue budget, financial accounts and the abstract of accounts and prepare reports for and represent the Treasurer at committees as required.

The Council's financial systems are computerised using an I.C.L. ME29.

Applicants must be qualified accountants with extensive accountancy and computer experience.

Essential user car allowances is payable.

Council housing will be available in appropriate cases and there is a removal and disturbance scheme.

Application forms and further details from the Chief Executive's Department, Council Offices, Wooley Hole Road, Wells, BA5 2NN. Tel: Shepton Mallet (0749) 3399 Ext. 2221.

Mendip District Council is an equal opportunity employer.

### ENTREPRENEUR

Private Investment Group with rapidly expanding financially oriented business seeks entrepreneurial self-starter to develop multi-branch security oriented new business venture. Candidates should have proven success record with profit responsibility in a highly competitive retail environment. Strong financial background will be required, as will a sound commercial understanding. Previous experience in a start-up situation would be useful.

Salary in the range of £20,000 will be offered.

Applications with C.V. should be addressed to ref:

D.A., 13-15 Davies Street, London W1Y 2HQ

### TOP EXECUTIVE APPOINTMENTS

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As the leaders in the field of executive job search, we specialise in identifying appointments in the unadvertised vacancy areas. Selected high calibre executives are offered our unique success-related fee structure.

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73 Grosvenor Street, London W1. 01-493 8504

# Accountancy Appointments

## UK Treasurer

West London  
c.£19,000+car



Arthur Young McClelland Moores & Co.  
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

This major British public group generates revenue of around £1.4 billion from the manufacture and sale of a wide variety of consumer products throughout the world.

Reporting to the Group Financial Controller the UK Treasurer takes responsibility for the treasury function and has the opportunity to make a significant contribution to the profitability of the group.

The role is seen as a first step within the group for an ambitious qualified accountant who will ultimately move into general financial management. For this reason, personal qualities are of the utmost importance; intelligence, good communication skills, adaptability and drive will enable the successful candidate to develop the required technical skills as necessary.

The person appointed is likely to be a graduate Chartered Accountant with a track record of success either in the profession or a major commercial organisation. Age indicator: up to 30. Experience of treasury management would naturally be an advantage but real interest in the field is an acceptable alternative.

An attractive salary and benefits package will be offered including a company car and this will be negotiated depending on age and experience.

Please write in confidence giving concise career and personal details and quoting Ref: ER690/FT to H.F. Male, Executive Selection.

Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

## Accountants for Consultancy - a practical challenge

Upto £23,000+car

For accountants consultancy offers many challenges and rewards - varied assignments; interaction with other disciplines; meeting client needs; developing new and better ways of providing management information. All of these can stimulate, motivate and satisfy the professional accountant who enjoys solving problems.

The Price Waterhouse consulting practice is concerned not only with the development of practical and cost effective solutions, but also with their successful implementation. Our consultants need to work closely with their clients, to ensure that the recommendations that are made are achievable.

This environment presents a challenge which will test the full range of your technical and managerial skills.

Price  
Waterhouse  
Associates

Southwark Towers,  
32 London Bridge Street, London SE1 9SY

It will also lead you into new areas of experience and expertise. Above all, it will enhance your professionalism.

If you are a qualified accountant under 35 with a successful track record which includes a management role, then we believe we can offer you the kind of professional challenge which you may be looking for as the next step in your career development.

Professional skills deserve realistic rewards and, if the prospect of joining Price Waterhouse appeals, you will find that we can offer you a challenging career opportunity supported by an attractive package.

If you like the sound of our approach and wish to explore it further, write in confidence to David Prosser, Executive Selection Division, requesting an application form. Please quote reference MCS/3970.

## Accountants for Consultancy Outstanding Opportunities

London based

Age 26-33

We require further high calibre graduate accountants from well run companies to join our expanding UK consultancy practice based in London.

The work offers variety and challenge. There is wide scope for initiative in solving client problems.

Our clients cover the range from multi-national corporations to family owned private businesses.

Our financial management assignments include the development of business strategies and plans, design and implementation of computer-based financial planning and control systems and treasury management advice.

Of particular interest now are people from manufacturing, high technology, retail and banking sectors of industry.

We are looking for outstanding individuals who can demonstrate:

- good qualifications
- proven achievement
- ability to communicate well at all levels of management, orally and in writing
- maturity and leadership.

In return we offer a highly competitive remuneration package which includes a car, and there are excellent prospects for promotion.

Please write in confidence, quoting reference A/AP4, to M. J. H. Coney, Peat, Marwick, Mitchell & Co., Management Consultants, 165 Queen Victoria Street, Blackfriars, London, EC4V 3PD.

PEAT  
MARWICK

ACCOUNTANCY  
APPOINTMENTS  
APPEAR EVERY  
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per  
Single Column  
Centimetre

For further details  
Phone IRENE NOEL  
248 5205

## Operational Audit

c.£14,000 + car

Wickes, Building Materials and Home Improvement Superstores, requires a young ACA to fill the newly created position of UK audit supervisor.

We have recently started a thorough review of all our operational and financial systems. We are currently piloting EPOS, as the first stage of updating our management information systems.

We need a forward-looking individual whose investigations of current systems will lead to tangible improvement in the efficiency of our business. The individual will play a positive role in the development of new computer systems. It is a high profile position, not involving large amounts of compliance testing.

The successful candidate will justify a salary of around £14,000, plus company car. Relocation assistance to the London corporate office is available if appropriate.

If you believe you have the relevant skills to take advantage of this exciting opportunity, please telephone our advising consultant, Jacqueline Boyd, on 01-499 7761 at Lloyd Chapman Associates, 123 New Bond Street, London W1Y 0HR.

**Wickes**

## Operational Review

Redhill, Surrey  
to £13,000 + benefits

Our client is a major US company operating at the leading edge of technology. They manufacture and market electronic and pneumatic instruments and highly sophisticated distributed control systems. The company believes that its commitment to research development and engineering exceeds that of anyone else in the industry. Customers include the chemical, oil, gas, pulp and paper, food, mining and metals and electric power industries. Sales worldwide currently stand at \$330m.

They wish to appoint a newly or recently qualified GRADUATE CHARTERED ACCOUNTANT to join the Europe and Middle East Headquarters team based in Redhill. Working independently, the successful candidate will conduct financial, operational and EDP reviews throughout the company's European operations. Reporting at Director level and with an unusually low (20/25%) travel schedule this represents an ideal opportunity to gain an overview of the European theatre and to work with very senior financial and non-financial management.

Please full job description write in confidence to Mark Lockett, at JC&P Selection Consultants, 104 Marylebone Lane, London W1M 5PU, showing clearly how you meet our client's requirements, quoting ref. 9050. Both men and women may apply.

**JC&P**

John Courtis and Partners . . . . .

## Chief Accountant

£20,000 plus car

Our client is an established merchant bank whose asset base has quadrupled over the last four years. Due to internal re-organisation, a new position has been created to fulfil a sizeable accounting function.

Reporting directly to the Managing Director, this senior role will encompass a wide spectrum of responsibilities, specifically to include:

★ The analysis and improvement of accounting data/management information at all levels and disciplines.  
★ The implementation of further developments in the utilisation of computer based systems. Candidates in their mid-30's will be qualified accountants, preferably ACA's with first class experience in a banking/accounting environment, possibly from one of the larger merchant banks. An innovative and professional approach coupled with excellent communicative skills and an ability to motivate personnel are all essential qualities. Individuals with the drive and enthusiasm necessary to achieve the required objectives will be offered an attractive salary together with generous fringe benefits, furthermore career prospects are excellent.

Candidates should write to Philip Cartwright, ACMA, Executive Division, enclosing a comprehensive curriculum vitae, quoting reference 121, at P.O.Box 143, 31 Southampton Row, London WC1B 5HY.

**MP**

Michael Page Partnership  
International Recruitment Consultants  
London New York  
Birmingham Manchester Leeds Glasgow

## Hoggett Bowers

Executive Search and Selection Consultants  
BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

### Chief Internal Auditor

Major Retail Operation  
Near Newcastle-upon-Tyne, c.£14,500 + car

For a large and diverse retailing operation with immense potential for development, having been recently restructured under a young and highly able executive group. The finance function is closely linked with operational management and plays a major role in the direction and monitoring of the business. Sophisticated control, reporting and information systems are being introduced with further investments in advanced computerisation planned during 1984. The requirement is for a Chartered Accountant, probably under 33, with audit management experience in a large practice, strong leadership qualities and familiarity with the provision of accountancy and financial direction to clients at board level. The reporting line is to the Chief Executive with close liaison with the senior financial executive. The role is wide ranging, through a well qualified staff, with the specific objective of critically and constructively reviewing all aspects of the business, recommending systems, control and operational changes to enhance profitability and net return and monitoring their implementation and subsequent effect. Development well beyond the initial role is envisaged for the high achiever.

G.T. Walker, Ref: 42526/FT. Male or female candidates should telephone in confidence for a Personal History Form 0632-327455, 4 Mosley Street, NEWCASTLE-UPON-TYNE, NE1 1DE.

## Finance Director High Tech

Age: 34-42

£30,000 p.a. + Equity

Our client is a recently established provider of software packages and associated products for the Financial Service Industry, covering Viewdata and Electronic Mail, as well as more conventional software. The company is backed by a dynamic and substantial Group. The company is seeking to appoint a Finance Director to take responsibility for all aspects of financial control and management, as well as administrative procedures. As a Qualified Accountant you will be responsible for controlling an important part of the overall development plan. Wealth accumulation through equity participation will prove a major attraction to the kind of entrepreneurial individual sought.

Candidates should apply in writing initially to me, Melvyn Gadsdon, Consultant to the company. All applications are treated in strict confidence, and your name will not go forward until you have been fully briefed.

**IAS**

LONSDALE ADVERTISING SERVICES LTD  
Hesketh House, Portman Square, London W1H 9FG

### GROUP FINANCIAL CONTROLLER

Hertfordshire  
to £15,000 + car

Backed by a major public company, this is a fast expanding group with its own manufacturing facility, in addition to exclusive UK selling and distribution franchises for a number of high demand electronic products. The current three-year plan indicates even more dramatic growth, leading to a USM listing. Reporting to the Finance Director, depending for him regularly, the Financial Controller will be given a broad brief to develop and manage systems by means of computerisation. As a member of the young, multi-functional management team, business acumen will be as important as solid accounting skills. The successful candidate will be a qualified accountant aged 25-35 either with training in the Profession followed by about two years' post qualification experience or with an extensive track record in industry or commerce. Good communication skills and staff management abilities are essential. The salary package will include profit-sharing opportunities closely linking career progression with company growth.

For further details please contact:

GERRY PEARSON 01-402 7162

10a London Mews, London Street, London W2. 01 402 7162

**SCOPE**  
executive Recruitment & Consultancy

### CBS Fender Financial Controller

£16,000 + car + benefits

An opportunity to gain superb business experience whilst also undertaking a particularly demanding accountancy role.

Working closely with the General Manager and reporting to HQ in the USA, you will need a high level of business acumen to strengthen your contribution to the success of the operation. In addition to controlling all normal accounting functions, you will be expected to play a major part in the monitoring of the Company's financial performance.

We are seeking a qualified and experienced Accountant ready and able to take this next step in a developing career.

You will need a minimum of 3 years post-qualification experience at senior level, preferably within a large multi-national, strong management abilities and excellent computer skills.

Contact our recruitment consultants now for further details on 01-409 1343 (24 hour) quoting ref. LT-6.

Le Tissier Executive Selection,  
Ely House,  
37 Dover Street,  
London W1X 7RB.

LE TISSIER  
Executive Selection

Chad 150

# Accountancy Appointments

**Kleinwort Benson** The International Merchant Bank

## Assistant Chief Accountant

c. £15,000 + benefits

Kleinwort Benson has an interesting and challenging opportunity for a young Chartered Accountant with at least 2 years' experience in a City environment. Based in Newbury but with regular City contact, this is a leading position in the team responsible for financial and management accounting in the bank and subsidiary companies. First class accounting skills must include practical experience of computerised accounting systems, budgeting and staff management. Experience of financial modelling would be an asset. The ability to communicate effectively with a wide variety of people is essential.

The bank offers a generous remuneration package, including relocation assistance where necessary and the successful candidate can expect to develop excellent career prospects.

Please send a brief but sufficient c.v. to Christine Parrott (Ref LM74), Spicer and Pepler Associates, Executive Selection, 56-60 St. Mary Axe, London EC3A 8BJ.

**Spicer and Pepler Associates**  
Management Services

## Chief Accountant

Bracknell

c.£22,000 + benefits

Our client is the British subsidiary of a rapidly expanding American corporation manufacturing advanced technology equipment.

The product is a high quality market leader and customers are blue chip organisations throughout the world.

The growth of the young British company, and its even younger branches in Europe, necessitates the appointment of an experienced accountant to develop and manage the financial and administrative functions of the three separate subsidiary companies, UK, Netherlands and Sweden.

The ideal candidate (male or female) will be a qualified accountant, aged 35-40, with sound experience of rigorous financial planning and control systems, using modern methods, gained in well run fast moving companies. Professional excellence

combined with strong personal qualities will be essential. International experience would be valuable.

Based in pleasant new offices on the outskirts of Bracknell, the position offers outstanding opportunities for personal development in a lively, forward looking environment.

An attractive salary will be negotiated and the total compensation includes a profit sharing scheme, car, life assurance and other benefits.

Please write in confidence, with brief career details and quoting ref C3913/L, to E. M. Nell, Peat, Marwick, Mitchell & Company, Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

**PEAT MARWICK**

ACCOUNTANCY APPOINTMENTS  
RATE £34.50  
PER SINGLE COLUMN CENTIMETRE

Part of full time FINANCE DIRECTOR

with access to public and private capital sources required for new public company aimed at commercial use of space.

Apply with c.v. and references to:  
Box AB594, Financial Times  
10 Cannon Street, London EC4P 4BY

## Commercially Minded Accountants

Aged 25-29

Based London

Our client is a diversified US multinational with turnover in excess of \$6 billion. The Group comprises a number of autonomous subsidiaries which are mainly 'household names' covering a range of businesses including Foods, Personal Products, Chemicals, High Fidelity, Distilled Spirits and Motor Vehicle Rental.

The Holding Company places great importance upon a small, high-calibre team of young individuals located in London as a means of monitoring the financial control and operational effectiveness of management in subsidiaries within Europe. In addition, this department is closely involved with the review of potential acquisitions within the region and other ad hoc investigations. In particular, it has extensively participated in the appraisal and integration of a recent major acquisition of another group of companies which has doubled the Group's size during the last year.

Owing to continued expansion of the Group two additional mature graduate Chartered Accountants are required to join this team. Prospective candidates are likely to have qualified with one of the major accounting firms and be willing to spend up to 60 per cent of their time away from home, mainly in Europe (the Company normally undertakes to fly individuals home for weekends).

In exchange for demonstrated drive, enthusiasm and credibility, successful candidates will receive:

- \* International exposure and experience.
- \* Foreign language training through personal tuition.
- \* Exposure in a short time to accounting and operational problems in a range of environments including manufacturing, marketing, commodity, service industry and leasing.
- \* Possible secondment to the USA for a period of 6 months.
- \* An attractive package to include generous travel allowances and other fringe benefits.
- \* The opportunity to be considered for a controllership appointment with one of the operating companies within 2 years.

Interested individuals should telephone Harry Chrysaphes on 01-439 6911 or write to him enclosing a CV and a note of their salary at EMF International, 21 Cork Street, London W1X 1HB.

**EMF International**

## Divisional Finance Director

London

c.£28,500 + bonus, car etc.

Our client, a large UK public company is a successful and growing multinational service sector group with worldwide interests, wishes to appoint a professional accountant of proven ability to its Communications Division.

In this new and key position, responsibilities will be demanding and will necessitate a close working relationship with the Divisional Chief Executive in the formulation and implementation of the business strategy as well as overall responsibility for the division's financial and accounting functions.

Applicants, male or female, aged 30 to 45 must be Chartered Accountants with at least 7 years post qualification commercial experience of which the last 2 or 3 must have been at senior level within a developing organisational environment. They must be capable of adopting a high profile at an early stage in order to participate effectively within the senior management team.

Commencing salary will be at least £28,500 pa whilst other benefits will be those normally expected for a senior divisional appointment in commerce. Relocation expenses will be discussed with the successful applicant should there be a need to move home in order to take up this position.

Please write in confidence quoting MCS/7137 and requesting a Personal History Form from Michael R. Andrews, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

**Price Waterhouse**  
Associates

## Venture into Energy

### A challenge to a young accountant

Total Oil Marine, a wholly owned subsidiary of a major French energy Group, is a substantial North Sea operator supplying almost 40% of the UK's natural gas. The development of the Alwyn field as an important new source of energy exemplifies our commitment to an expanding programme of offshore activity.

To keep pace with this expansion we have created the new position of Venture Accountant for a recently qualified accountant to work within the exploration section of our Aberdeen Finance Department. It will be your responsibility to ensure that the terms of our Joint Operator Agreements are adhered to as well as ensuring the production and quality of wide-ranging accounting output. You will also play an active role within the Management Accounts team as a whole, where

flexibility, the capacity to work under pressure and effective communication skills are essential. You must have had exposure to a variety of industrial accounting systems and techniques in an environment where meeting deadlines is vital.

An excellent index-linked salary is offered for this position together with benefits which include year-end bonus, BUPA membership, pension and life assurance schemes and subsidised staff restaurant. Interviews will be held in Aberdeen and London to suit applicants.

To apply, please write or telephone for an application form to: Isabel H. Doverty, Recruitment Officer, Total Oil Marine plc, Crawfie Road, Aitens Industrial Estate, Aberdeen AB9 2AG. Tel: (0224) 875555 Ext. 3664.

**Total Oil Marine**

Bringing energy ashore

## CONTROLLERSHIP PROSPECTS

Our client is a profitable healthcare group with an enviable history of growth both in the UK and overseas. Expansion of their UK Hospital Management business has produced a requirement for a young, commercially aware accountant. As Divisional Accountant you will be responsible for the accounting of the UK hospitals with which our client holds a management contract. Responsibilities include ensuring compliance with accounting requirements, budget preparation, management reporting and financial appraisals. This highly visible position enjoys considerable contact with top level management and offers real prospects to a controllership position.

C. LONDON. Ref: JG £15,000 + Car

## SYSTEMS DEVELOPMENT

This is an exciting new challenge for an assertive qualified ACMA with broad systems experience. Our client is an international service company who are seeking to update their costing and integrated management information systems. Other responsibilities include planning, forecasting and project work. This position enjoys considerable contact with senior management and offers excellent prospects. Applicants should have a minimum of 3 years post qualifying experience and a good track record.

HANTS. Ref: CW £15,000 + Car

**ROBERT HALF**  
FINANCIAL RECRUITMENT SPECIALISTS  
THE HOUSE, LONDON WALL, EC2V 7AS

## Young Qualified Accountant

GEC offers an outstanding opportunity for a bright, young graduate with accountancy qualifications.

He or she would join a select team at GEC's small Head Office in London and assist in treasury and corporate finance activities. While experience in work of this nature would be useful, enthusiasm, energy and the ability to attend to detail are the essential qualities required.

Please write to Philip Ralph, The General Electric Company plc, 1 Stanhope Gate, London W1A 1EH.

## Manager Internal Audit

£15,000 + car

Kent

Our client, a leading financial institution, seeks an executive to co-ordinate and control the total internal audit function.

This senior role encompasses an extensive range of responsibilities and administrative duties aimed at providing a complete service to senior management. This includes the analysis of systems and controls, effective management reporting and a variety of ad-hoc audit assignments and special projects. Responsible for a small professional team this position requires a minimum of five years experience and a thorough knowledge of data processing methods and project development procedures.

The successful candidate is likely to be aged 45+ and will possess excellent communication skills and the personal presence to enhance and improve the department's productivity.

A generous fringe benefits package is offered and excellent amenities are available in an attractive working environment.

Candidates should write to Nigel Hopkins, FCA, Executive Division, enclosing a comprehensive curriculum vitae, quoting reference 127, at PO Box 143, 31 Southampton Row, London WC1B 5HY.

**Michael Page Partnership**  
International Recruitment Consultants  
London New York  
Birmingham Manchester Leeds Glasgow

## Financial Controller

HEALTHCARE INDUSTRY • £17,500-£20,000 PLUS CAR

This is a first-class opportunity to join an outstandingly successful UK group and to earn early career advancement. The position is with a £70 million turnover subsidiary which is enjoying rapid growth and high returns and is committed to product development and profitable investment. The market is international and buoyant.

With full responsibility for finance, accounting and DP and a staff of over 80, the Controller's early priorities will be to refine and develop information and control systems, extend the present computer applications and take an increasingly active

part in managing the total business. Candidates, male or female, age probably early/middle 30s, must be qualified accountants, ideally graduates. In a varied industrial career they must have proved their ability to manage a large finance and accounting function, to develop effective systems and to contribute to business growth.

Salary negotiable; benefits include car, BUPA, relocation help to Yorkshire. Please write - in confidence - with full career details to D. A. Ravenscroft at Bull, Holmes (Management) Limited, 20 Albert Square, Manchester M2 5PE.

**Bull Holmes**  
PERSONNEL ADVISERS

# Accountancy Appointments

## Finance Director

*Fashion company*

London  
c.£17,500+car

This multi-million pound turnover PLC is a leader in designing and retailing fashion clothes for young women. Its success is based on anticipating fashion trends. The business is growing rapidly, is currently leasing larger shops and is highly profitable. A commercially aware, operationally effective Accountant is required to make a strategic financial input as well as exercising financial control in the widest sense by managing accounting, budgeting, cash flow, and the development of computer-based systems. Candidates will be Qualified Accountants, aged around 30, probably Chartered, with a good background in the profession plus some relevant commercial experience. This will include the interpretation of financial results

and the use of computers for business control and accounting. The Financial Director must have the potential to grow with the Group. Retailing experience would be a plus.

Please send full personal and career details in confidence to Herbert M. Smith quoting reference 1306/FT on both envelope and letter.

## A young 'commercially-aware' Accountant looking for a fast route to general management

**substantial five figure salary + car**

Designers Guild is a private, profitable and self-financing company with an enviable world-wide reputation for creative design in the fields of soft furnishings and furniture. The company has grown substantially over the last few years and has ambitious plans for the future.

The Finance function plays an increasingly significant role in the development of the business and the MD now seeks to appoint a young and lively accountant who is able to grow with the business and assist him in a wide range of project work. Additional responsibilities will include the management of staff and accounting systems; preparation of accounts; financial planning and cash flow forecasting; profit forecasting and analysis and systems analysis and development.

Candidates ideally in their late 20's will be qualified accountants – probably chartered – with a minimum of 2/3 years' all round industrial experience. First class communication skills, and a creative and interpretive approach to accounting are essential requirements together with the capacity and maturity to undertake either a general management or increased financial role, as the business develops.

The salary and benefits package will depend on ability, experience and potential but will not be seen as a limiting factor in attracting the right candidate.

Please write – in confidence – in the first instance, with full personal and career details to our advising consultant, M. Hordern ref. B.74252.

*This appointment is open to men and women.*  
HAY-MSL Selection and Advertising Limited,  
52 Grosvenor Gardens, London SW1W 0AW.  
Offices in Europe, the Americas, Africa, Australia and Asia Pacific.

**HAY-MSL**  
CONFIDENTIAL ADVERTISING

W. London

## Young Qualified Accountants for Major Business Group in high technology growth industry

Central London

British Telecom Enterprises is an entrepreneurial group of five forward-looking businesses, including such well known names as Merlin, Prestel and Yellow Pages.

A number of challenging opportunities now exist for young accountants to work on budgeting, reporting and consolidation, investigations, reviews and analysis. You will also be expected to assist in developing and introducing new procedures for financial reporting, including the improvement of management information systems using microcomputer techniques.

You will need to be a qualified Accountant (e.g. ACMA, ACCA, ACA), ideally aged 25-30, with

Up to £14,000

broad-based accountancy experience. You must have the confidence and ability to cope with pressure and to take deadlines in your stride. Self-motivation is an important quality, and you will find plenty of scope for using your initiative. Microcomputer experience would be an advantage.

Starting salary (inclusive of London Allowance) will be up to £14,000, depending on age, qualification and experience.

Please write, enclosing your CV to: Carole Taylor, Personnel Department, British Telecom Enterprises, Room 2126, 23 Howland Street, London W1P 6HQ.

**TELECOM**

## Taxation Manager

Salary Circa £22,000 plus Car

We require a Senior Inspector of Taxes to head the Taxation Department in London of the U.K.'s largest reinsurance company. Consideration will also be given to Chartered Accountants with the necessary international taxation experience. The appointment has arisen because of a promotion within the Group. It is unlikely that anyone in their very early thirties will have gained the required experience.

The successful male or female applicant will be required to demonstrate a high level of personal initiative, especially in the area of group tax planning, in a fast moving and highly innovative business. Responsibility will be to the Head of the Finance Division on a very interesting range of world-wide corporate tax matters concerning, primarily, our own Group affairs but, increasingly those of our clients with which we transact business. In addition to Company taxes there will also be an involvement with both VAT and DLT and whilst experience in these areas is desirable it is not essential. It will also be necessary to liaise with the Taxation Management of the Group's Holding Company.

Staff benefits include low interest mortgage facilities; non-contributory life assurance and pension scheme and free medical insurance, plus company car.

*Please write giving full details of your career to date to:*  
Mr. T.W. Mowley, Personnel Manager,  
The Mercantile and General Reinsurance Company plc,  
Moortfields House, Moortfields,  
London EC2Y 9AL.



## FINANCIAL DIRECTOR

(DESIGNATE)

£18,000 + CAR + BENEFITS

Marcol is a fast-growing, profitable software house specialising in aerospace, scientific and prestigious commercial bespoke software. The business has been established for over 10 years but has recently been the subject of a management buy-out with institutional support. Over 75% of the equity is held by current employees.

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## Burmah Chief Accountant

£ neg + car  
Age c. 35  
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Our client, Burmah Oil Exploration Ltd., is the oil and gas exploration subsidiary of the Burmah group. It has a significant share in the Thistle Oil Field and exploration interests both on-shore and off-shore in the U.K. Other additional interests in overseas exploration and production ventures include the USA and Pakistan.

The Chief Accountant will be responsible to the Director/Finance Manager for planning, co-ordinating, monitoring and controlling the financial and accounting matters relevant to BOEL's exploration and production interests as well as meeting the corporate reporting requirements of the Burmah group.

Applicants must be professionally qualified, with not less than 10 years post qualification experience and be able to demonstrate a successful track record within the exploration and production sector of the oil industry. They must be experienced in the financial accounting, tax and legal practices and provisions relating to exploration and production operations. The ability to manage and motivate a committed team of professionals is essential and importance is attached to persuading and influencing partners and other third parties when representing BOEL on financial matters. Success in this appointment could lead to further promotion in the future.

Candidates should write, enclosing a comprehensive C.V., stating current salary to Adrian Wheale, ACMA, ACIS at 24 Bennetts Hill, Birmingham B2 5QP, quoting ref. B6158.



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## Chief Accountant

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Townsend Car Ferries Ltd is the largest arm of the £200m+ Shipping Division of the European Ferries Group, the leading British passenger and vehicle carrier to the Continent.

An internal promotion has created the need for a Chief Accountant to be responsible to the Managing Director for managing a highly professional and well-organised 130-strong department, dealing with all financial and management accounting and treasury matters. Close liaison with key personnel at head office and in other subsidiaries, and with the company's offices and agents overseas will be required.

This is a demanding and dynamic environment, where dedication and the

willingness to lead by example are essential to success.

A qualified accountant is needed who has gained hands-on experience at a similar level in a large commercial organisation, and whose creative financial management skills have been fully demonstrated in increasing its profitability. Experience of implementing or upgrading computerised accounting systems and well-developed management skills are essential.

A substantial remuneration package will be negotiated in keeping with the importance of the position and full relocation assistance provided if necessary.

Please send c.v. in confidence, or telephone or write for an application form, to Stephen Newman, Ref: SS73/0186/FT.



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Candidates, aged 27-33, will have achieved a successful and responsible career to date. Our selection criteria will include:

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If you believe that you have these attributes, please send a career résumé including salary history, quoting reference 2166, to Michael Hurton at the address below.

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# Accountancy Appointments

## Financial Director

South Coast

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## Financial Director

Berkshire

c£25,000

Our client is a wholly owned subsidiary of an American Corporation which manufactures and markets rotating magnetic media (disc) products. They wish to appoint a Financial Director to assist in the development of the European network and to provide sound financial advice and direction to the European operation. This demanding and highly rewarding opportunity has arisen from the rapid development of this UK subsidiary in the last year, and calls for a degree of flexibility and involvement not normally associated with a Finance Director position.

Reporting to the Managing Director, the successful candidate will be expected and encouraged to develop this new position with a very wide brief. The job holder will make a major contribution in the key areas of foreign exchange, company taxation and customs & excise procedural matters.

The challenge of this appointment lies in the ability of the appointee to be innovative, resourceful and highly inter-personally skilled. Traditional hierarchical approaches will not meet with success.

Applicants should be qualified accountants who have held executive positions with US based organisations. Experience of foreign exchange transactions and company taxation in a European context is essential. Knowledge of customs & excise procedures and practice would also be a distinct advantage.

Ideally you should be in your mid thirties, but the ability to demonstrate an effective response to new challenges and the willingness to become involved in a developing organisation, is more important than age. For the commercially orientated applicant with business acumen this is an excellent opportunity to influence the further growth of an already successful company.

The salary is negotiable around the value shown and the overall remuneration package will be highly attractive.

Candidates, male or female, can make application by quoting MCS/5004 and requesting a Personal History Form from Barrie Whitaker, Executive Selection Division, Southwark Towers, 33 London Bridge Street, London SE1 9SY.

Price  
Waterhouse  
Associates

## Group Chief Accountant

A public company with engineering interests, having recently undergone substantial reorganisation, wishes to appoint a Group Chief Accountant.

The successful candidate, reporting to the Finance Director, will be responsible for the preparation of main board management information and group financial accounts. The person appointed will also undertake ad hoc financial investigations and provide guidance to subsidiaries on financial systems development. The duties and title of Group Company Secretary will also be assumed on appointment.

This position calls for a qualified accountant, probably aged between 28 and 40 and with industrial experience, who can demonstrate a high level of technical expertise in both financial reporting and appraisal and who operates well under pressure in a challenging environment.

Remuneration is negotiable up to £16,000, plus car and other benefits.

Location: West Midlands.

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Call Jane Woodward EA - Ref: 7781

A major US oil group is looking for a young qualified accountant to join a high-calibre team based in their UK Head office. Working on performance analysis and ad hoc investigations, candidates will have frequent exposure to senior management and must be able to communicate well.

Call Craig Nodder B.Com. - Ref: 7581

This role in a hi-growth subsidiary of a world leader in the new technologies offers immediate exposure to business management of a prime operating company, including motivation of a 6 man team and the evaluation of potential markets and research project viability. Full controllership is offered within the first year to a qualified graduate accountant, commercially experienced and aged 26 to 30.

Call Bill Curteis BA - Ref: 7840

Personnel  
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Our client is a young dynamic and rapidly growing computer services group with a current annual turnover of £2.5 million projected to rise to over £25 million in three years.

The Group which employs 300 staff has very ambitious development plans and the Founder/Chairman of the business now requires a very special person to be his F.D. and No.2. In this position you will be responsible for all financial, D.P. and company secretarial aspects of the business and will deputise for the Chairman in his absence.

You will play a key role in developing the business strategy, searching out and evaluating potential acquisitions, managing the Group's considerable cash resources, and preparing the company for a U.S.M. placement. Candidates will be Qualified Accountants, aged 35 to 42, with several years' broad financial and commercial experience and a keen business sense. Sound knowledge of computer-based systems would be a distinct advantage.

The successful candidate will be aggressive, tenacious, hard working, a self-starter and able to lead a dedicated and committed management team. The company offers an excellent remuneration package, including an executive car, profit share, and equity participation.

The company is an equal opportunity employer located in a high grade leisure environment and relocation assistance is available.

Please send concise details including salary and daytime telephone number quoting ref. E2001, to W.S. Gilliland, Executive Selection Division.

Thornton Baker Associates Limited, Fairfax House, Fulwood Place, London WC1V 6DW.

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## Finance Director

Yorkshire

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This appointment is to the executive board of a major division of a leading UK company and a market leader in its range of building and engineering products with a turnover of £30m. plus. The manufacturing processes which include high volume machining, forging and casting operations on several sites employing over 1300 are closely integrated with computer based stock control and planning systems.

The task will be to manage the finance function and make a significant contribution to the total business activity; the emphasis will be on improving management information systems. Some travel within the UK and Western Europe, where an associate company is located, is involved.

Candidates must be qualified accountants, with experience in manufacturing industry and of operating computer based systems. Preferred age 30 to 45.

Starting salary negotiable; car; medical insurance; relocation assistance.

Please send - in confidence - a comprehensive career résumé or write for an application form. E. I. Clark ref. B.75294.

This appointment is open to men and women.

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MANAGEMENT SELECTION

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Now, with further substantial growth in prospect, an accountant of high ability is sought to be responsible to the Financial Director for the following key activities:

- implementation and operation of financial review and analysis systems;
- development and control of short and long-term financial planning;
- financial appraisal of capital projects, including acquisitions;
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Tel: 01-235 6060 Telex: 27874

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By leading multi-disciplined teams, these positions will be involved in appraising and developing new sophisticated systems and financial models.

Applicants aged 26-30 will be graduate Chartered Accountants with around two years systems development experience. Commercial awareness, initiative and the ability to communicate effectively at all levels and disciplines are essential qualities.

The long term career opportunities within either finance or other functions are exceptional, and it is anticipated that the successful candidates will have the potential to progress rapidly within the company. The attractive remuneration package will include the customary fringe benefits associated with a large company. Relocation assistance is available if necessary.

Candidates should write to Andrew Sales, FCCA, Executive Division, enclosing a comprehensive curriculum vitae, quoting reference 119, at PO Box 143, 31 Southampton Row, London WC1B 5HY.

**MP**  
Michael Page Partnership  
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## Musicians Benevolent Fund

### CHIEF ACCOUNTANT

This national charity, which assists musicians and their dependants in difficulties, seeks a qualified accountant for the position of Chief Accountant with direct responsibility, through the Secretary to the Fund, to the Finance and Executive Committees.

Duties will include responsibility for the preparation of annual accounts, including the accounts of trust funds administered by the M.B.F., monthly cash-flow and budget statements, quarterly management accounts, the administration of legacies receivable, and the management of the accounts department.

In addition, the accountant will be required to supervise the installation of data processing equipment.

Salary negotiable from £14,000 p.a. with non-contributory pension scheme.

Non-smoker preferred.

Please apply to:  
The Secretary to the Fund,  
Musicians Benevolent Fund,  
16 Ogle Street, London W1P 1LG.

Letters should be marked Private and Confidential

## Pensions Accountant

London c. £13,500

Woolworth plc, with over 40,000 employees, pension funds of £160m and a £12m annual contribution flow, offers an outstanding opportunity to an adaptable and innovative specialist seeking career development in a challenging environment, working within a restructured and dynamically managed retail organisation.

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You will be either ACA/ACCA or APMI qualified from a general accountancy or specialist pensions background with broad experience of the pensions accounting function and an awareness of investment requirements.

We offer a truly competitive range of benefits including relocation expenses where applicable. Please write enclosing your C.V. to Mrs. A. Wilson, F.W. Woolworth plc, Woolworth House, 242/246, Marylebone Road, London NW1 6JL. 01-262 1929.

**WOOLWORTH**

# International Appointments

## Senior Accountants

Jeddah

8,000/14,000 Riyals p.m. plus benefits

Our client is a large, expanding and highly successful company operating throughout Saudi Arabia in a variety of fields including manufacturing, trading, construction, shipping and services.

As a result of group reorganisation, two or more experienced senior accountants are required to control specific group activities from company headquarters in Jeddah. These are senior appointments (General Manager level) and require qualified accountants with at least six years' suitable commercial experience with responsibility for financial and management accounting, costing, budgetary control and financial analysis.

Fluency in speaking and writing English and Arabic is essential. Annual renewable

contracts are offered, but preference will be given to candidates who can make a long term commitment.

Salaries will be negotiable within a range equivalent to £20,000 to £35,000 p.a. (tax free) and other benefits include a performance bonus, free furnished accommodation, car, medical cover, annual air fares, etc.

Please apply in confidence, quoting ref. A464/1L to Christopher S. Bainton, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

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Sie sollte den Bereich Corporate Finance koordinieren, repräsentieren und dabei verantwortlich für die folgenden Funktionen sein:

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### Steuer

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### Treasury

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Gummersbach, Düsseldorf, Berlin, Bonn, Hamburg, Karlsruhe, München; Zürich, Basel, Genf, Wien, Hilversum, Barcelona; Philadelphia, San Francisco, São Paulo, Johannesburg

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Candidates aged 27-35, will be qualified accountants with an MBA or equivalent and a minimum of 5 years p.q.e. in a fast moving international environment. Fluency in English together with a working knowledge of computer systems is essential. An effective communicator, you must be self motivated with the potential to work under pressure & the flexibility to undertake at least 25% travel.

This highly visible role presents a challenging and rewarding career opportunity for an individual capable of maintaining a high standard of performance in this dynamic market sector. Relocation assistance is available.

Interested applicants should contact Mark Brewer on London 831-0431 or send a comprehensive C.V. to Michael Page International, Sicilian House, Sicilian Avenue, London WC1A 2QH. Interviews will take place in London.

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## ETBA

### THE HELLENIC INDUSTRIAL DEVELOPMENT BANK is seeking a

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Interested qualified consultant companies (or individuals) who have experience with alumina production technology and organisation of design and construction in alumina projects, should submit prequalification documents describing:

a Company's structure, organisation and size.

b Company's experience with special emphasis in alumina projects. Detailed description of each alumina project (parties involved, owner, year of implementation) as well as of the specific role of the company is requested.

c Curriculum Vitae of key personnel to be involved in the project.

Prequalification documents should be addressed, as soon as possible, to:

Hellenic Industrial Development Bank  
Development Division  
Attention: Mr. C. Vassiliou  
18, E. Venizelou Str., Athens 106 72, Greece  
Telex: 218203 ETVA Gr.

## THE TRINIDAD & TOBAGO EXPORT DEVELOPMENT CORPORATION

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The successful applicant will possess a track record of high achievement at senior executive level and would have demonstrated an entrepreneurial spirit with experience in, or pronounced awareness of, international marketing systems.

This is an opportunity for the right person to make a major contribution to the nation's overall economic effort.

An attractive compensation package, commensurate with the applicant's experience and the importance of the position, is negotiable. Send applications with telephone number and résumé to: Mr. Martin Scott, Personnel Management Services Limited, 12 Fitzgerald Lane, Port of Spain, Trinidad.

### International Research Organisation has TWO vacancies in TOKYO

#### FINANCIAL ANALYST

A financial analyst, aged 25 to early thirties, having experience of the AUSTRALIAN STOCK MARKET and major Australian companies required for two year contract in Tokyo. A flare for writing would be helpful as opportunity for publishing reports is involved in this responsible position. A knowledge of Japanese a distinct plus — but not essential. Travel from Tokyo to Australia once or twice a year would also be necessary.

#### ECONOMIST

An economist aged 27 to early thirties with experience of European economics and financial/forex markets required for two year contract in Tokyo. Qualifications up to PhD. Opportunities for publishing reports, meeting blue-chip clients and following the Japanese and U.S. economies.

These positions carry excellent compensation commensurate with the responsibilities involved, whilst offering opportunities to follow existing speciality and develop a first hand understanding of the Japanese economy and the internationalisation of its financial structure.

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Owing to internal reorganisation in a number of opportunities have arisen for recently qualified accountants in an international trading and shipping group. The positions to be filled cover management and financial accounting including control systems and systems development. Direct experience with shipping and shipping systems would be an advantage, but not essential. Previous overseas experience and overseas travel may be necessary.

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Please apply with details of career to date to: Mr. A. E. S. Scott, Financial Director, 10 Cannon Street London EC4P 4BP.

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We're looking for someone aged 30-45

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So if you're a dynamic oil trader who wants more scope for achievement, write with full career details to: Laila Rafique, Associate Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4ZC. Tel: 01-623 1266.

**Jonathan Wren  
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Banking Consultants

### HOLLAND CHEMICAL INTERNATIONAL, LTD.

#### HEAD OF FINANCE AND ADMINISTRATION

Holland Chemical International is a privately owned Bermudas-based company engaged in the trading, shipping, storage and distribution of industrial chemicals in 17 countries, mainly in the Americas. We are looking for 3 accountants for the positions of Head of Finance and Administration for operations in Venezuela and Ecuador. The positions will involve overall responsibility for finance and accounting functions and will entail among other things the preparation of annual budgets, annual reports and accounts, monthly reporting and legal and financial work connected with these substantial operations.

The candidates should be qualified accountants, preferably graduates with at least 5 years post-qualification experience. It is essential that candidates should speak Spanish.

The positions will offer remuneration packages commensurate to their importance and will include in addition to a good local salary, a car, paid home leave, annual bonus and the possibility of equity participation.

Applications including a handwritten letter to: Corporate Vice President Finance, H.C.I. (Services) B.V., Postbus 12910, 1100 AX Amsterdam, Netherlands

### Financial Controller drilling service company

\$45,000 Lagos, Nigeria

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Heading a finance and administration team of 15, you must be a confident, highly self-motivated accountant capable of handling a wide range of business administration functions. Previous experience will be gained by working against tight deadlines. Familiarity with the complexities of currency, licences, and commercial practices in Africa will be essential. A high calibre professional is required and the negotiable salary and comprehensive benefits package reflect this.

To express your interest, please send a detailed c.v. in strictest confidence to: Tony Ward, CRS 324, Lockyer, Bradshaw & Wilson Limited, 176 North Gower Street, London NW1 2NB. Please list any companies to whom your application should not be forwarded.

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# FINANCIAL TIMES SURVEY

Friday May 4 1984

## PURPOSE BUILT VEHICLES

Specialist vehicles form a relatively small but important sector of the UK commercial motor industry. This survey outlines the major products and producers

By Kenneth Gooding  
Motor Industry Correspondent

**THE PRODUCTION** of special-purpose vehicles has provided a profitable oasis for many companies in the UK truck industry during the past few years as they trudged wearily across the desert in demand caused by the recession.

Even though demand from Britain's 480 local authorities—which provide most of the orders for purpose-built vehicles such as dust carts, fire engines, ambulances and the like—dropped sharply, there was still some profit in the business which remained available.

And there are indications that the drop in sales of special-purpose vehicles was not as severe as that the rest of the industry had to face.

Patterns are difficult to perceive, but it appears that demand for special vehicles fol-

lowed a similar downhill route to heavy trucks in general.

In 1979, sales of trucks over 2.5 tonnes gross weight peaked in Britain at about 79,880. By 1981, when registrations plummeted to only 44,950, there had been a drop in demand of nearly 48 per cent. Even last year, when registrations eased back to 49,650, demand was still 37 per cent below the best level.

Compared with that, local government capital expenditure, which also reached its highest point in the 1979-80 financial year at £45.554m, fell by 34.5 per cent to the lowest level, £2.981m, in 1982-83. Last year it rose again to £3.974m, and was therefore only 12.7 per cent below the peak.

Mr John Churchill, chief executive of Shenvoke Dempster (formerly Shenvoke and Drewry), estimates that the market for refuse vehicles was as high as 1,300 four years ago but is now down to about 800 units annually. He believes that it will not fall any further, however—although it is extremely

unlikely to return to the peak again.

While the central Government constraints on cash and local authority expenditure played the major role in the fall in demand, the fact that local authorities have become more efficient also has had something to do with it.

Local authorities have always had to develop expertise to be able to choose the purpose-built vehicles which best suit their area.

For example, the type of dust cart required for a small hamlet or a West Country village is very different from the specification needed in a sprawling urban area.

### Local authorities

More recently, local authorities have also got to grips with the productivity of their vehicles and employees, utilising people and machines more efficiently. This has reduced both human workforces and the number of vehicles.



All this has not left the industry unscathed. Shenvoke Dempster, for instance, was employing 1,000 people four years ago and the total is now down to 350.

The company is part of Butterfield-Harvey whose accounts show that the "special vehicles and engineering components" division, of which Shenvoke is the major part, in the year to April 1981 saw a trading profit of £664,000 on a turnover of £27.83m. The following financial year there was a loss of over £2m while sales dropped to £21.3m.

Another indication of the impact of the recession can be gained from the Hestair accounts. Hestair's special vehicle business includes Hestair Eagle which makes the Phoenix refuse vehicles and fire engines and Hestair Dennis, the bus chassis producer. In 1981-82 the special vehicle operations made a £2.4m trading profit on a turnover of £36m. The following financial year turnover hardly moved, it was £36.7m,

while the trading profit fell to £1.68m.

Hestair has suggested, however, that it has more problems in the bus division than with Hestair Eagle which has been working at full stretch.

Like Britain's heavy truck industry as a whole, the purpose-built sector had to contend not only with a sharp fall in domestic demand but also with huge problems in longstanding export markets.

Exports tended to go to English-speaking territories in Africa as well as the Middle East where countries now have either cut back because of reductions in income from oil, or have run out of foreign exchange to pay for imports of any sort.

This has increased competition in the special vehicles business—which has always been fairly intense because all the major truck manufacturers are involved in it along with smaller organisations like Hestair and Shenvoke Dempster. Karrer, the Dodge-Renault organisation, for example,

recounts that 40 per cent of its turnover is generated by its "Special Equipment Operation."

The majors try to use as many standard components as possible for "specials" and only ever turn a wheel when a customer order from a favoured fleet customer who asks for a "run-of-the-assembly-line truck to be turned into a purpose-built one. The manufacturer simply does his costings very carefully and the customer can either pay up or decide the idea is too expensive after all.

**Close co-operation**

Truck manufacturers work closely with the body builders on the "specials" they produce—companies such as Bedfor, Ainscough, Atkinson or Buckinghams (well-known for its sludge gulpers and tankers).

To give some idea of this part of the business, Bedfor last financial year produced 2,080 bodies, all of which were built to customers' specifications for use within the UK—"we never

build vehicles for stock," the company points out.

Its customers list includes all the major rental companies, brewers, general hauliers, fruit merchants, canning and motor industry companies, all of which require different types of body specifications.

There is another level of the purpose-built vehicle business where some large dealers do their own "specials" all-wheel-drive conversions, for example.

The major truck producers recently have been feeling the effects of the recession on their purpose-built operations.

Bedford suggests: "There is not so much activity as the moment. When times were good and truck operators had money to spare, they would ask more often for a vehicle tailored specifically for a particular job rather than using one off the shelf."

"But carving up a chassis these days is a very expensive thing to do and an operator must have an extremely good reason to ask for it to be done."

### ▲ ABOVE

Firefighting equipment embodies one of the widest ranges of special vehicles. Here Assistant Divisional Officer Drawbridge of Sutton Fire Station stands on a raised Simon hydraulic platform on a Shenvoke chassis. Other vehicles are (left to right) Bedford fire control unit; Dodge fire fighting lorry; Dennis pump ladder; Dennis sludge control unit; Merryweather foam unit on a Dennis chassis.

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Profile: Paccar	IV

## Hendrickson Two Spring Suspension now available.

Cargo 24 tonne Tandems have always offered a vast range of Trucks and Tipper.

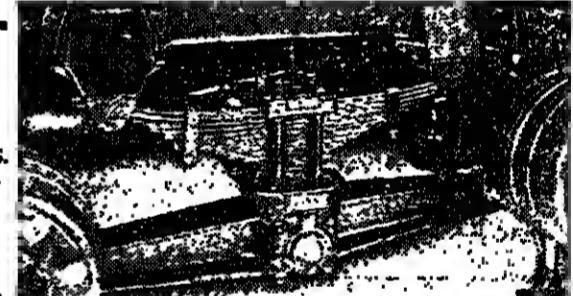
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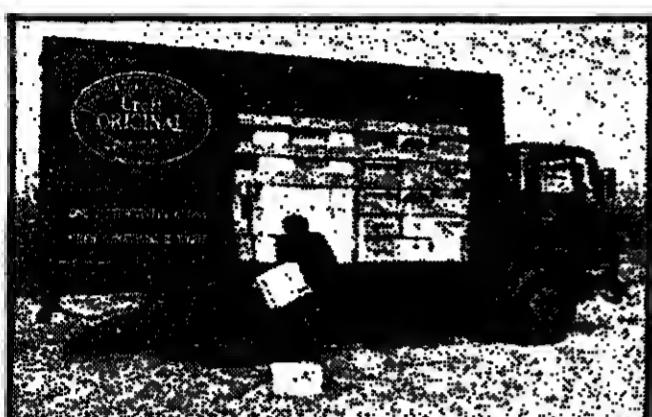


5.7-32.5 TONNES

## PURPOSE BUILT VEHICLES II



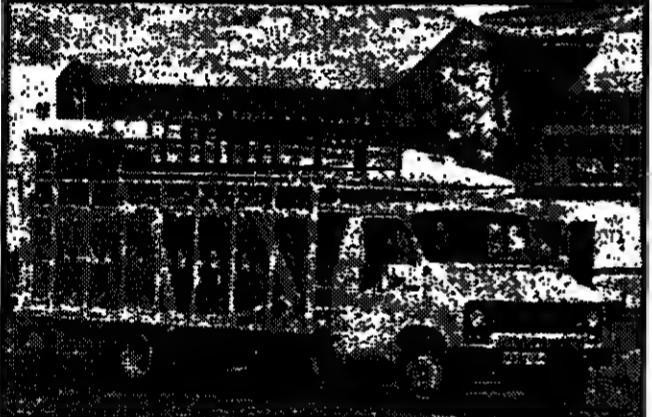
This road sweeper, complete with left-hand drive to allow the driver a clear view of the gutter, is based on a Ford Cargo and built by Lacre.



A G15 Karrer Commando—the lowest delivery vehicle on a conventional chassis—at IDV distribution depot at Harlow, Essex.



A Foden 6x4 tractor/tri-axle heavy-duty logging combination.



British Airports Authority is using these specially modified Dodge 50 chassis cabs for handling passenger trolleys at Gatwick Airport.

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## Major force in the municipal truck market

## Profile: Shelvoke

KENNETH GOODING

HARRY SHELVOKE and James S. Drewry met in the early 1920s when they were both working for the Lacre commercial vehicle manufacturing company in Britain's first Garden City, Letchworth, Hertfordshire. They worked together to produce a miniature truck that was highly manoeuvrable, easy to drive and cheap to run.

Shelvoke's hobby was in a barn in his spare time. But Lacre was not interested. Shelvoke and Drewry moved down the road and set up their own production facilities.

At a time when small trucks were usually based on car chassis and the large ones were heavy and cumbersome, the little S & D Freightier was a remarkable innovation. It had a platform less than 2 feet from the ground, turning circle of little more than 20 feet and a little performance.

It made an ideal distribution vehicle because it was extremely easy to drive and had a fool-proof gearchange. The Freightier helped out the horse and pushed forward motorisation of a whole new field of transport.

The Freightier's use as a general transport vehicle was relatively shortlived but it was adopted very early by municipalities for refuse collection.

## Cost advantage

In their history of the company, Nick Baldwin and William Negus recall that horses in the early 1920s cost £20 to £100 each when ready for work at the age of two to three years and would be capable of perhaps five years' labour. In spite of this cost advantage when compared with the Freightier, which was roughly five times more expensive—the local authorities inevitably found the S & D vehicle cheaper to run.

Easthams replaced two horses, carts, drivers and one loader with one Freightier, driver and two loaders and found daily collection costs dropped from £2 18s 4d to £2 2s 7d. Torquay found that Freighters cost 6d per load and horses and carts doing the same work between 8s 1d and 10s 3d.

Local authorities continued to use the Freightier for refuse collection; it had a production run of 30 years and earned a small fortune for its inventors.

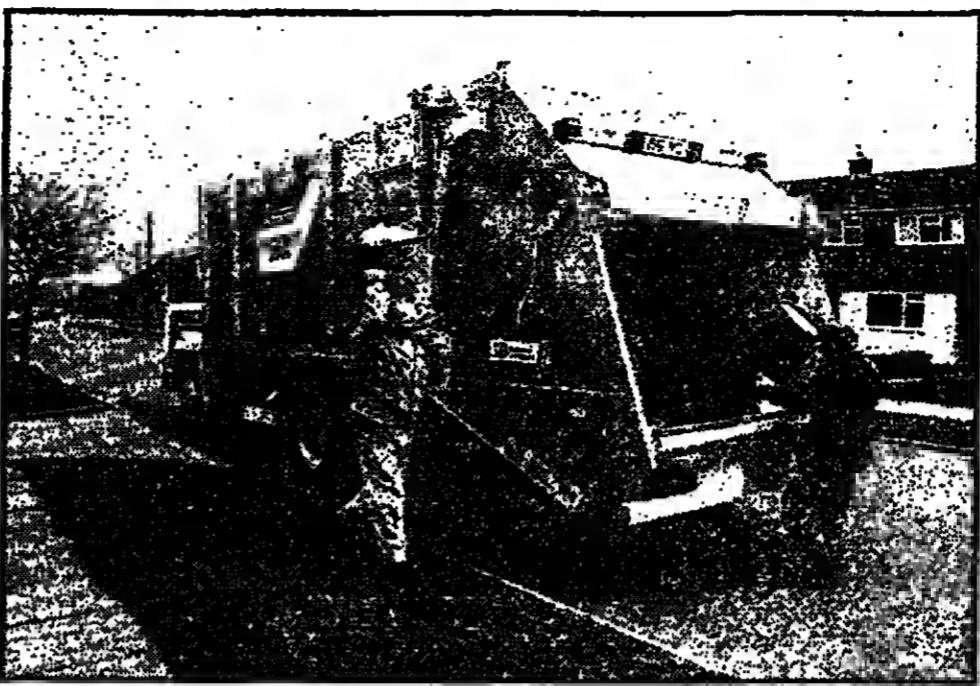
Sixty years later, S & D as a company remain a major force in the municipal vehicle market. It is reckoned to have a 26 to 30 per cent share of municipal vehicle sales in Britain and about 5,000 S & D trucks are on the roads.

But like many other long-established British companies, the recession of the early 1980s forced S & D to take a hard look at itself and the way it operated.

It had to restructure to cope with the severe decline in demand from the local authorities, demand which slumped by one third in only four years and seems likely to stay at this reduced level for some time.

The company has restructured its manufacturing operations which over the years became sprawled over seven adjoining sites at Letchworth. It has now contracted to three sites.

There has been a complete change in the top management culminating in the arrival in January this year of Mr John Churchill as chief executive. He joined S & D after nine years with Sperry Vickers, latterly as director of operations, UK and



One of the Shelvoke Dempster Rontech Series 26 24-tonne refuse collection freighters currently undergoing demonstration tests with local authorities

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France. He has previous automotive industry experience with Ford and Chrysler.

S & D's workforce has also been reduced drastically from the peak of more than 1,000 four years ago to 350 people.

S & D is by far the biggest subsidiary within the publicly-quoted Butterfield-Harvey group and the parent company's accounts give a clear indication of S & D's financial problems.

another waste disposal vehicle supplier, Dempster TI agreed to inject £2m into S & D via Butterfield-Harvey, by way of a loan convertible into shares of Butterfield-Harvey. There is also an option for Technology Incorporated to buy another £6.1m worth of Butterfield-Harvey shares, which, if exercised, would take Technology's stake up to 48 per cent.

The links between Dempster and S & D date back to 1981 and since then the UK company has been making some Dempster products under licence, mainly products for the collection of dry/solid industrial waste such as the Dempster Dumperster and the Dempster DumperMaster.

As a result of the latest deal, S & D now has the right to manufacture Dempster for waste disposal vehicles.

To reflect the new association between the U.S. and UK companies, S & D's name has been changed to Shelvoke Dempster.

James Drewry won't be turning in his grave—he fell out with Harry Shelvoke and left the company as long ago as 1935 to join Hinde Trailers. He died in 1952 aged 69.

A number of the Dempster

hoppers have been imported for fitting to demonstration vehicles

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A number of the Dempster

hoppers have been imported for fitting to demonstration vehicles

and to be shown to local authorities.

The Dempster hoppers are suitable for a number of vehicle configurations on 16 and 24 tonne vehicles. Mr Churchill claims that the trials by local authorities have shown them to have a higher legal payload than any rival.

## Collecting refuse

S & D will spend about £100,000 to install equipment to manufacture the Dempster hoppers at Letchworth.

Mr Churchill points out that S & D deals with about 450 local authorities and as many of them are moving to more efficient and cost-effective ways of collecting refuse.

But methods vary from one place to another and depend on such factors as whether the authority is collecting in a densely-populated urban area or from small villages.

By having the widest-available range of products, S & D should be able to increase its market share against competition which consists of Hestair Dennis, the Guildford company, and body-builders who assemble refuse collection vehicles on proprietary or S & D chassis.

S & D's other important asset in the current competitive conditions is that it owns eight depots around the country at Bedford, Croydon, Exeter, Merton, Tyldesley, Manchester, Birmingham, Birley (Yorks), and Glasgow, as well as at Letchworth itself. As well as S & D's trained fitters and management, the depots offer such services as replacements for hire when vehicles have major repairs.

There is also a hopper exchange programme where a reconditioned hopper can be installed in four hours to replace one that has been badly damaged.

Mr Churchill says the addition of the Dempster products will enable S & D to push for more industrial waste disposal business. And the company has already been broadening its base by offering chassis-cabs to the major fire engine builders and has been showing the military a vehicle based on its robust and rigid S & D chassis.

S & D has recently sold some low-frame chassis to a soft drinks company. The chassis is only 24 in from the ground and save delivery men some of the strain of reaching for heavy containers.

Mr Churchill maintains that S & D wants to work with

Dempster to build up exports about 50 per cent of S & D's turnover.

Exports were not an important part of the business until the collapse of UK demand. Now the company is working to win sales in Scandinavia, the Far East and a number of developing countries.

He points out that productivity at the S & D factories has improved by 50 per cent in the past two years. The workforce is currently working a full five-day week on a single shift with selective overtime.

And it has reached the stage where it is beginning to recruit again on a selective basis, often from those made redundant during the recession.

Mr Churchill claims that the Koleidoscope of Shelvoke and Drewry, Warner, 520, King's Road, London SW10, 27.36

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Currently, we are feeding off orders in ones and twos, which is indicative of just how far the market has fallen," observes director Mr. John Andrews. But the diversification has meant that "for the moment, we are content to live on that. When the orders do come up again, we will be able to take advantage of them."

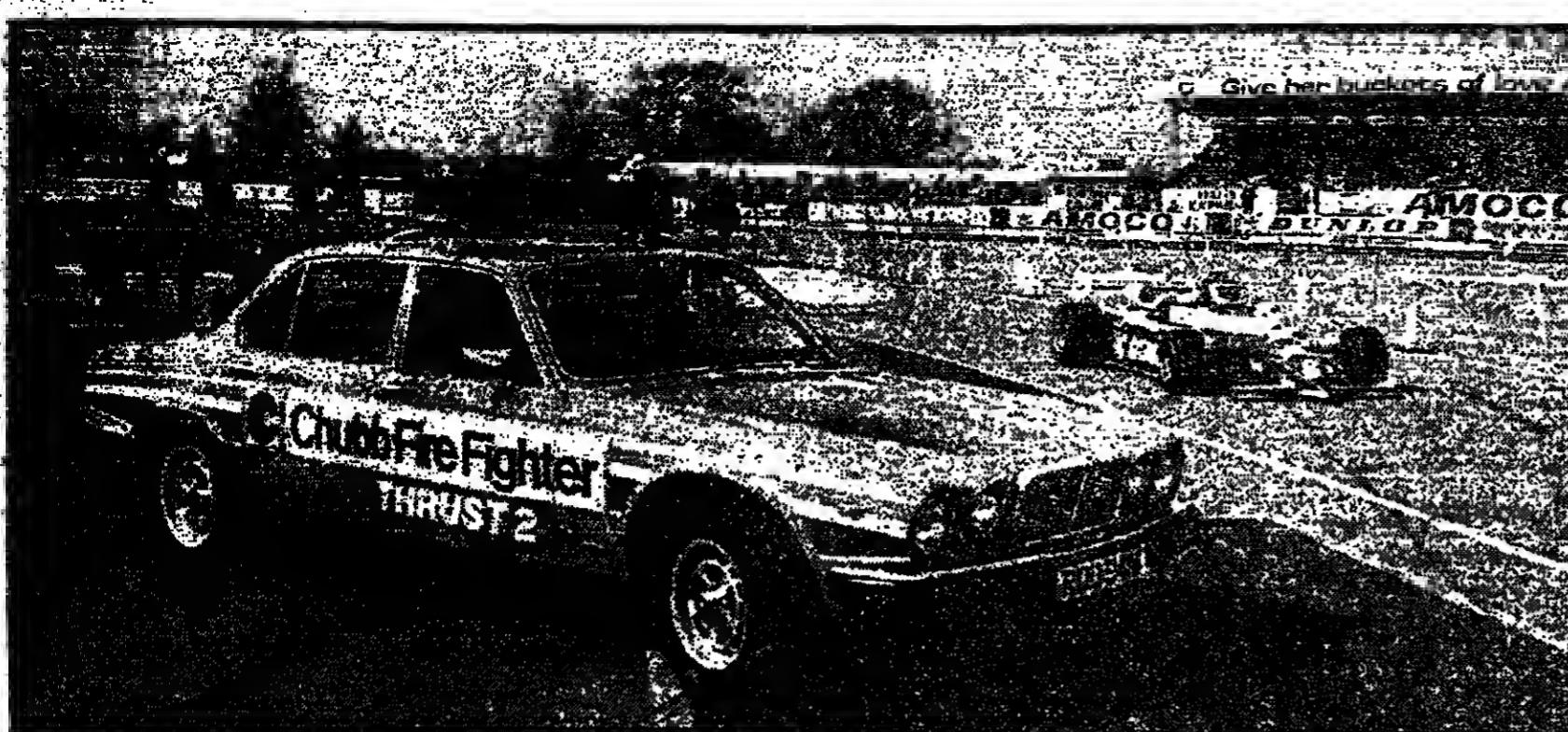
Indicative of the state of the market is production of Boulton's fwd vehicle, the RB 44. It is produced in a small factory in the village of Penn Street, and Boulton spent £200,000 developing it in the late 1970s. It is of 5 tonnes gross vehicle weight, with a payload of slightly over 3 tonnes. The factory was set up in 1979 and designed to be able to build 500 units a year.

The truck itself is simple in

## Loading system

When that is added to the speed of the loading system, the concept "is exciting to us on a world-wide scale," says Mr. Boulton. "The U.S. Army goes in to equipment on a very big scale."

## PURPOSE BUILT VEHICLES III



Chubb Fire and Jaguar Cars jointly developed this rapid intervention fire vehicle in support of Richard Noble's successful world land speed record. Equipment includes a main protein foam tank with pressurised gun and Halon gas and dry powder system. It is now in use at Silverstone motor racing circuit.

## Ready ear for customers' needs

ALL THE major truck manufacturers will lend a sympathetic ear when an important fleet customer asks if a vehicle can be adapted to do a particular job.

Customers expect to pay a premium for "specials" and before the order is accepted the manufacturer will always do his costings carefully to make sure that the business is profitable—which is more than can be said for a great part of the mainstream truck manufacturing operations during the past few years.

Karrier, the Renault-Dodge company now owned by Renault, believes it has the most sophisticated approach to this special business.

As much as 40 per cent of Karrier's turnover is generated by its Special Equipment Operation, which will look at any request from operators wanting special vehicles. So the SEO is extremely important to Karrier.

Karrier will turn out, via its SEO, one-off special vehicles or a whole fleet of them. Recent orders have included some for

fire engine chassis, a "midi" but half-way between a personnel carrier and a full coach—and a drawbar vehicle.

The usual process at Karrier is for that company to produce modified chassis and then it will liaise with body builders who complete the vehicle.

Ford, too, has an organisation, which it calls Special Vehicles Operation, to develop base units for special body builders conversions. There is a long list of specialist models developed by leading body builders on Ford chassis. They cover a wide variety of applications from road sweepers to concrete mixers from municipal welfare buses to money transporters.

Ford SVO, for example, produced a chassis suitable for a refuse collection vehicle which has special rear springs and a shortened rear overhang, vertical exhaust and repositioned oil filter ready for a crew cab conversion to be fitted by an outside supplier.

Other SVO items Ford makes available on its Cargo range include automatic transmissions,

### Special operations

KENNETH GOODING

On the Transit van, Ford SVO offers special chassis for ambulances and uprated buses for policemen and their increasingly heavy gear. Special "Explosive" fuel tanks and bullet-proof windshields are also available.

Ford always tries to find as many customers as possible for an SVO option rather than just satisfying the first customer to ask for a "special". If the demand pushes volume big enough, the Special Vehicle Option can be changed to a

### Regular Vehicle Option.

Leyland also has its Special Vehicle Option organisation which offers modifications to vehicles on the assembly lines.

But the changes must be chosen from the company's "special

options" list.

Anything outside the special options list is dealt with at Leyland's "modification centres" at depots around the country. Custom-built vehicles are dealt with at the depots at Leyland, Lancashire, and Hull. It is at these establishments that Leyland produces such vehicles as snow ploughs and trucks with automatic transmissions for municipal work.

Bedford dealers send the company SVOs (Special Vehicle Options) which are put together by SID (Special Installation Division) at workshops in the Dunstable plant.

Bedford, the General Motors

subsidiary, says that "quite a large element" of its truck building comes from SVOs.

SVOs can range from making minor modifications to a chassis as it makes its way down the assembly line, to the production of highly complex vehicles such as the brewers' truck Bedford recently turned out which had two steering front axles and back axle and a low loading height. Bedford brought the height down by giving the vehicle smaller wheels.

Volvo's production plant, which has been operating in Irvine, Scotland, since 1975, includes experimental shops and customising shops which produce vehicles to customers' specific requirements.

Volvo Trucks (Great Britain) regularly produces a number of "specials" including refuse vehicles for Scandinavia and

the CH220 truck for the Swiss market, where local legislation insists that vehicles are much narrower than elsewhere in Europe have higher power to weight ratios to cope with the twisting mountain roads.

WHAT IS now the publicly quoted Hestair group has within it one of the world's oldest commercial vehicle builders. The Dennis Brothers supplied their first commercial vehicle — to Harrods — almost exactly 80 years ago in 1904.

The operation survives, though in barely recognisable form as Hestair Dennis. Today, its activities are complemented by those of another subsidiary, Hestair Eagle, in terms of finished product such as the road sweepers, garbage vehicles and other purpose-built trucks which are still finding their way into markets all over the world.

Hestair Dennis builds the chassis, Hestair Eagle the specialist bodywork. Within the past year another company has been brought fully within the Hestair fold—the construction firm of Duple International, now renamed Hestair Duple.

Thus the group has within its vehicle operations a very broad-based capacity to provide commercial vehicles in a variety of specialist forms, from small buses and coaches. In the latter field, Hestair Dennis recently won an order from the Greater Manchester Passenger Transport Executive for 50 bus chassis.

Considering the dismal state

of the bus market, where the withdrawal of grants has cut back sharply on local authorities' ability to purchase, thus greatly intensifying competition between the bus "giants" Metro Cammell and Leyland—Hestair Dennis has done well to capture a bigger slice of total domestic sales: Hestair Dennis sales were 50 per cent up last year on 1982.

At the same time its special purpose trucks, including the fire engines for which the Dennis name is perhaps best known, have tended to outperform the UK heavy commercial vehicles market overall. Dennis' sales last year were up nearly 18 per cent, at 1,509, compared with barely 10 per cent total growth as the heavy truck market began its still-slow climb out of recession.

Overall they helped push the Hestair group's turnover up last year to £85m from £80m, although the group's principal growth came from the consumer products and office service divisions in which Hestair is also involved.

Hestair's chairman, Mr David Hargreaves, credits Hestair Eagle with the major advance on the vehicles side and acknowledges that despite healthy order books the Dennis operation is still experiencing difficulty in raising its output—a legacy of the cutbacks and other traumas associated with what has been the worst recession in the trucks market for over 30 years.

However,

Hestair has sought to offset

the recession in export markets by installing permanent representation in those offering most potential. It has also been seen as a necessary way of countering the threat which Hestair thinks is increasingly posed by the Japanese.

Gearied as the Japanese motor industry is to economies of scale through big production range, it has not hitherto offered any major challenges to Hestair outside of the bus market.

However, at least Hino, Japan's largest commercial vehicle makers, has been showing signs at last of paying attention to it and is venturing into fields such as fire engines and cesspit emptiers.

Underpinning the marketing effort, however, is the reputation that Hestair has built up over a very long period of time. Its exports business is not much younger than the company itself and it is still showing export and domestic markets with replacement parts for vehicles as much as 40 years old.

The long-term approach is also reflected in its workforce, where average length of service levels are high, doubtless encouraged by the non-hierarchical atmosphere encouraged at the plant where, for example

—unlike many traditional UK industrial companies — management and workforce share the same refreshment facilities.

The slowly improving business climate for the group is reflected in the group's pre-tax profit of £1.3m in the year's first half, against £918,000 in the corresponding period of 1982. However, like all other companies in the field, Hestair expects that the continuing pressure on local authorities at home and the foreign exchange-starved markets of many Third World countries will combine to produce at best a slow and steady further recovery rather than any spectacular revival.

## Long history of success in export markets

### Profile: Hestair

JOHN GRIFFITHS

Like other companies in the purpose built vehicles market, Hestair's vehicle group's performance has been based on identifying very specific market niches and then attempting to fill them—or in some cases empty them, for one of Eagle's more successful products has been cesspit emptiers. It produces them in no less than seven forms, with capacities ranging from about 800 to 3,000 gallons—half a dozen of them in tipping versions.

It has also nearly a dozen variants on the refuse collection theme, its Phoenix models ranging from the very high compaction 2M Series with capacities up to 40 cu yds and payloads up to 12.3 tonnes.

Export successes have been achieved largely as the result of some intensive marketing by Hestair, with Mr Hargreaves spending much time away from the Guildford headquarters drumming up business, particularly in Far Eastern markets such as Hong Kong, Singapore and Malaysia.

That it paid off during the depths of the recession is not in doubt.

For while many UK and Continental truck makers were involved in major capacity reduction and job-cutting exer-



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## PURPOSE BUILT VEHICLES IV

## BL member's hand strengthened in tougher world arena

Profile:  
Scammell

KENNETH GOODING

THE ONLY major truck manufacturing facility to be commissioned in Europe during the past four years has been built and equipped by a specialist vehicle producer.

The company is Scammell, Britain's state-owned specialist and military vehicle manufacturer which has 60 years of experience making and selling throughout the world vehicles for operation at up to 300 tonnes gross weight.

Scammell is an autonomous company within BAE's Land Rover-Leyland organisation and it provides more evidence that the specialist vehicle sector can be profitable in the worst of times. Scammell has made a net contribution to the Land Rover-Leyland balance sheet over the past few years in spite of the recession.

Scammell's new facility, formally opened by Prince Michael of Kent last June when he drove a 100-ton Commander tank transporter off the assembly line, cost £2m which Scammell funded by selling its eight-acre site at Moor Park a mile down the road from Wootton where all its operations have now been concentrated. Moor Park was sold for £3.5m.

The new assembly facility has a capacity of up to 50 specialist trucks a week on a single-shift basis. Mr Vic Wilkes, Scammell's managing director, points out: "Our customers are relatively few and their needs are exacting. This is where Scammell's expertise plays its full part and where the production flexibility built into this assembly plant will be used to full advantage."

Scammell was able to make considerable savings when equipping the new Wootton assembly facility. For example, a substantial part of the £1.5m it reckons to have saved was achieved by purchasing second-hand major assembly track and an on-line paint facility from their pre-

vious users, refurbishing them and then installing them in the new plant.

The assembly facility is only one part of Scammell's revitalisation programme. The company is already well into the launch of two new "rationalised" truck ranges called the S24 (bonneted) and S26 (forward control).

The new models, designed like their predecessors to cover the full spectrum of vehicle types from 4x2 to all-wheel drive for operation up to 300 tonnes gross anywhere in the world, are being progressively phased in.

They will compliment the Nubian range of airport fire crash tenders and rescue vehicles launched by Scammell in the late 1970s.

Scammell benefits from the Leyland connection by getting first-class cabs for the new range (those used in the T45 and T43 Leyland ranges) rather than having to buy in

and trim cabs itself. Scammell also buys many engines and axles from Leyland.

And by rationalising the design of its new products, Scammell has broadened its range and simultaneously benefited from the reduced costs available from buying and producing components in greater volume than was previously possible.

Scammell has also over the last three years significantly strengthened its sales and marketing organisation to more closely reflect market needs. In that period the company has generated a five-fold increase in export revenue (over £30m a year).

## Export success

Its export success has been such that over 70 per cent of its current new sales to overseas markets. The new territories opened up in the past three years include the U.S. and countries in the

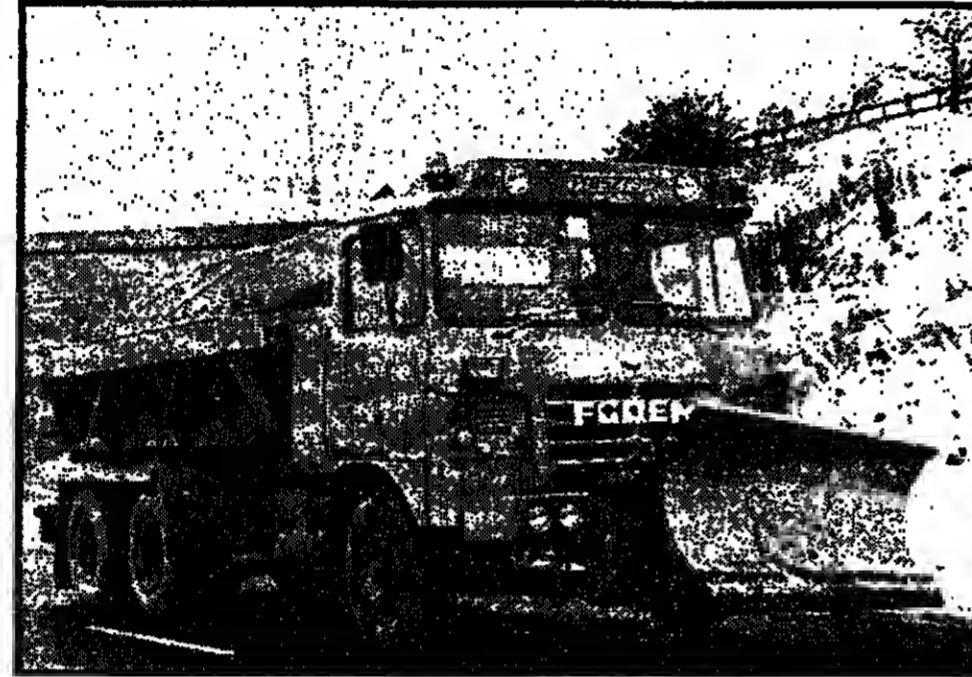
Middle East, Far East and Africa. Three years ago exports accounted for only 25 per cent of Scammell's total production.

That is not to say that Scammell has come through the recession unscathed. It once employed more than 1,000 people—even more ten years ago when it used to produce trailers as well as trucks—but the total was down to 500 in January when Leyland announced a further 145 jobs would have to go at Wootton.

Mr Wilkes says the military vehicle market in particular is becoming more competitive than ever before as Scammell's rivals outside Britain—companies such as Daimler-Benz and MAN in West Germany, Iveco in Italy, Renault Vehicles Industries in France, Faun in Austria and Krupp in the U.S.—all fight for business to help fill under-used truck production capacity.



Military involvement. The Scammell 100-tonne Commando tank transporter



Coping with winter on the roads. Foden snowplough to DoT specification

## Assembly to suit the customer

Profile:  
Paccar

KENNETH GOODING

WHEN PACCAR, the builders of Kenworth and Peterbilt trucks in the U.S., bought the assets of the old Foden company for £18.3m in 1980, it aimed to test the concept it has successfully promoted in the States—that all trucks should be "purpose-built".

The company's truck building philosophy allows the customer to choose the exact specification he requires for any particular transport task.

Foden insist the concept is as applicable to general haulage trucks as to those involved in more specialist applications.

The company argues that by building trucks with the powertrain combination, axle ratio, the exact chassis length, sus-

pension, cab and ancillary equipment that is matched to a particular job, the vehicles will prove more durable, reliable and economical than "off-the-shelf" models.

To this end Foden offers

what it claims is the most extensive range of "premium" component options available in the European truck market. This includes, for example, Cummins, Caterpillar, Gardner and Rolls-Royce diesel engines (with a power range of 230 to 400 bhp), Fuller and Spicer transmissions (also Allison automatic when specially requested) and Rockwell rear drive axles.

Foden also offers, among

features which it has designed itself, the S10 corrosion-resistant composite cab available in day, single-bunk and double-bunk sleeper formats.

There has to be a starting point for the customer so Foden offers four base models: four and six-wheel tractor units and three and four-wheel rigid

Dealers help the potential customer add to or subtract from these base models to arrive at the "custom-built" truck best suited to the task it has to do.

In addition to these made-to-

measure road vehicles, Foden

also produces trucks which

more easily fit the general

description "purpose-built".

## Motorway service

For example, it has supplied more than 250 snowplough motorway winter maintenance vehicles to the Department of Transport in recent years.

The DoT provides stringent

design criteria but Foden is

used to this because it has

a long history of providing

vehicles for the UK Ministry of

Defence—a business which has

continued even though the

company now has an American

parent. About 1,300 Foden

six and eight-wheel rigid

"low mobility" logistic support

vehicles are at present in military service. They are used

as

fuel

tankers, cargo trans-

porters, tippers and demount-

able

The British Army also has a

number of Foden three-axle, all-

wheel-drive "medium mobility"

gun tractors and limbers.

In spite of its relatively low

volume of output—the company produced 430 trucks at its

Sandbach, Cheshire, plant in

1983, down from 748 the pre-

vious year—Mr Charles "Chuck"

Piggott, president of Paccar, has

indicated that Foden is a profit-

able operation with a future

he cautiously describes as

as promising.

In particular, he believes the

new lighterweight S10 trucks

Foden has developed have con-

siderable potential for the

Middle East and Africa once

demand from those territories

picks up.

American and British en-

gineers worked together on the

new Foden range and Paccar

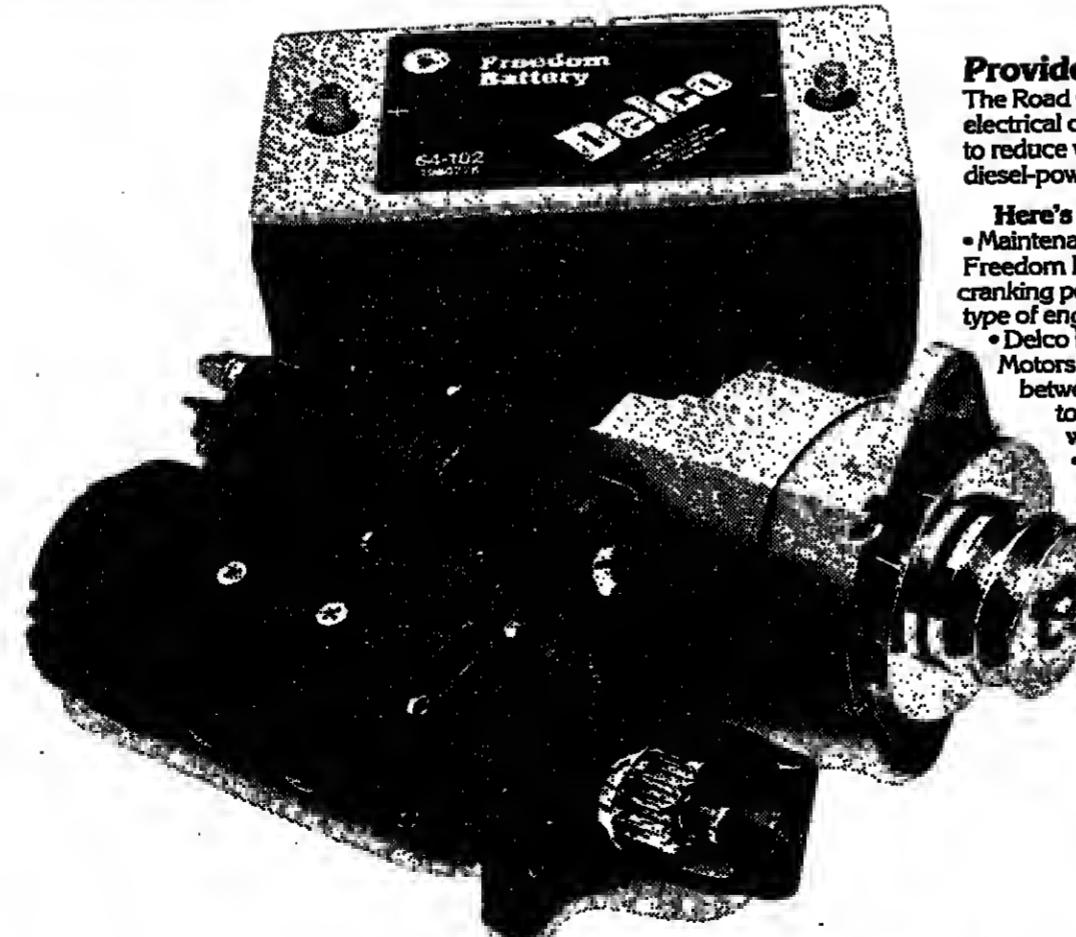
might use the suspension sys-

tem they developed in the U.S. as

well as in Britain.

## The Delco Remy Road Gang.

### A balanced electrical system to reduce the cost of maintenance on diesel-powered equipment.



## Provides unified power.

The Road Gang from Delco Remy... electrical components working together to reduce vehicle maintenance on diesel-powered commercial equipment.

## Here's what it's all about:

- Maintenance-free Delco Heavy-Duty Freedom Batteries with the correct cold-cranking power for the particular size and type of engine.
- Delco Remy Heavy-Duty Cranking Motors requiring no regular service between overhauls. Large enough to meet both hot- and cold-weather starting needs.
- Delcotron® Heavy-Duty Alternators. Sealed bearings. Brushless design. Providing sufficient output to supply the entire electrical system and still keep the batteries fully charged.

## Practically eliminates electrical system failures.

Because Road Gang components are designed to work together as a complete electrical system, you realize a greater life span and virtually eliminate failures caused by undersize or poorly matched units.

## Reduces operating costs.

Because Road Gang components have no regular service needs of their own, they reduce maintenance time as well as the risk of road failures. By choosing among the various models, sizes and performances we offer, you can select the exact Road Gang team for your vehicle.

## The Delco Remy Road Gang.

Proved worldwide to reduce the cost of maintenance. Perhaps it's time you considered the long-term benefits of choosing a matched team of electrical components for your vehicles.

Join the Gang. The Road Gang from Delco Remy, Division of General Motors: Milton Keynes, England; Russelsheim, W. Germany; Gennevilliers, France; Milan, Italy. World Headquarters—Anderson, Indiana, U.S.A.



A world leader in automotive electrical systems.

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## THE ARTS

## Arts Week

FTS Su M Tu W Th

4 5 6 7 8 9 10

## Music

## LONDON

London Philharmonic Orchestra, conducted by Klemens Teufel, with Simon O'Neill, soprano. Wagner: *Rienzi*. Festival Hall (Mon). (5231191). Haydn: *Trio*. Beethoven: *Stringatas* and Brahms: *Piano*. Royal Festival Hall (Mon). (5231191). Philharmonic Orchestra conducted by Lionel Friend with Pascal Rogé, piano. Beethoven: *Hammer* and Mozart: *Barberian Hall* (Mon). (5231191). Entertainment String Orchestra and the Royal Baroque Singers conducted by Nicholas Kennerley. Beethoven: *Violin Concerto* and Purcell: *Queen Elizabeth Hall* (Tue). (5231191). Paul Roberts, piano. Debussy: *Stravinsky* and Ravel: *Purcell Hall* (Tue). English Chamber Orchestra conducted by Jeffrey Tate with Peter Donohoe, piano. Mozart: *Barberian Hall* (Tue). Royal Philharmonic Society: Philharmonic Orchestra. Bach Choir and

## Opera and Ballet

## LONDON

Royal Opera, Covent Garden: The interestingly cast revival of *Costa* fun time, with six newcomers to their roles. The plot, however, is set down to the crystalline of crude into which the John Cox production has descended; and even more seriously by the erratic technical control of Christopher Eschenbach's conducting. Britten's *Midsummer Night's Dream*, not seen in this house for several seasons, returns with an attractive young cast, almost all entirely fresh to their roles (Marie McLaughlin, Yvonne Kenny, Claire Powell, Robin Leggate, Jonathan Summers, Stafford Dean as Bottom) but led by the long-familiar Oberon of James Bowman. Roger Lloyd Price continues (2401160). English National Opera: *Die Walküre*. The new production of Verdi's *La Traviata*, though rather long-winded and monotonous to the eye, is in the main a gratifying success, in which the conducting of Mark Elder and the singing and acting of Neil Howard and the lustrous Rosalind Plowright play an especially significant part. The Magic Flute, in Anthony Besch's kooky production, returns with Rowland Sillitoe, Valerie Masterson, and Wyn Davies as conductor; last performance of the Rosenkavalier led by Josephine Barstow, a Marchioness not to be missed. (5231191).

## PARIS

Massenet's *Werther* conducted by Georges Prete in Florence's Miller Communal production, with a superbly sung title role by Alfredo

Choir of St. Paul's Girls School, conducted by Sir David Willcocks with Sarah Walker, mezzo-soprano and Simon Preston, organ. Bach: *Hallelujah* and *Elgar*. Royal Festival Hall (Wed).

London Philharmonic Orchestra, in the presence of Queen Elizabeth.

Frank Shipway, conductor and John Liu, piano. Wagner: *Beethoven* and Tchaikovsky: *Barberian Hall* (Wed).

English Chamber Orchestra, conducted by Jeffrey Tate with Mito Ueda, Mozart: *Barberian Hall* (Thu).

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finaniline, London PS4. Telex: 8954871  
Telephone: 01-248 6000

Friday May 4 1984

## Collaboration in defence

AT LAST, eight Nato nations have agreed to sign a memorandum of understanding to finance joint studies for a new warship for the 1990s. They have thus ended, at least for the time being, an episode which not only created bitterness between the U.S. and its European partners but also seemed to threaten the future of multinational arms production as a whole.

This week's go-ahead for the Nato frigate study follows a decision by Mr Casper Weinberger, the U.S. Secretary of Defence, to overrule objections to the project from within the Pentagon itself, as well as outside pressure groups. The project is a small one, and still in its early stages. Yet in a few short weeks it has become both a test case of the wisdom of collaborative armament within the Western alliance, and an illustration of the problems involved in such a policy.

At this stage the project involves only some \$15m (£10.7m). This is to be spent over the next 15-18 months by a joint venture company, involving industries from each of the eight nations, in determining the feasibility of co-producing a 3,000-3,500 ton warship. No government is yet committed to endorsing an actual frigate, no national industry is committed to build or equip such a vessel, nor is any navy required to take it into service.

## Standardisation

The economic, military and political arguments for collaborative production of military equipment within Nato are unassailable. The impact of new technologies, together with the financial constraints on overall national budgets, is making the national production of much defence equipment less and less viable, at least in Europe.

On the military front, Nato's generals (but often, alas, only when they wear their Nato hats), cry out for greater standardisation in their equipment. Nato does not yet even have a system by which its members can identify whether aircraft in the sky are friend or foe. It is also often argued that if, like the Warsaw Pact, Nato produced fewer different types of aircraft, ships or tanks it would greatly reduce the Warsaw Pact's current advantage in conventional forces.

So why the fuss over the pushing.

## Management in the NHS

THE House of Commons debates today, its least favourite working day, a subject which deserves more than today's usual half-hearted attention: the Griffiths Report on management in the National Health Service.

The report concludes that the National Health Service is neither effectively accountable nor efficiently managed. The answer is to establish at the centre of NHS management a Board of full-time executives reporting to a Health Services Supervisory Board. At the regional, district and unit hospital level, a system of line management is proposed with a general manager at the head to get control over budgets and resources and to concentrate decisions in one management function.

MPs today have the opportunity to consider not only this report but also the largely sympathetic response to it from the Commons Social Services Select Committee. They will bemoan Mr Norman Fowler, Social Services Secretary, who is likely to declare the Government's intention quickly to implement all of the main recommended changes.

## Morale

The easiest approach to any report is to pick holes in it. While Mr Roy Griffiths, managing director of J. Salterbury, has identified lack of accountability as the main reason for the lack of decisive management throughout all levels of the NHS, he has left unclear his solutions to a clutch of lesser difficulties—the relationship between the management board and the Department, for example.

But the NHS is so obviously in need of putting together—in morale, just as much as in effectiveness of resources—that the Commons should concentrate on the positive aspects of the report. The select committee and many other commentators have broadly welcomed the thrust of the proposals.

Some malignant myths have grown up around Griffiths. It is not about the funding of the NHS: whether it is over- or underfunded is a quite separate subject. Griffiths is about who should manage whatever resources are available and

how.

Now is the report about cutting staff numbers, although that could be an indirect result of better management. It is a deeply ingrained myth that bureaucrats are recruiting more and more of themselves in the NHS which is starved of doctors and nurses. Total NHS staff in England is more than 800,000, 25 per cent up on 1971. The big jump—up 75 per cent—has been among technicians as medicine has become increasingly complex. Nurses increased by 24 per cent, and doctors by 43 per cent. Administrators increased sharply through Sir Keith Joseph's lamentable introduction of an extra tier of health authorities in 1973 (since removed), but for at least the past five years this trend has slowed.

The key to the Griffiths' changes will be the setting up of a system of management which provides clear lines of accountability and attacks the tendency to manage by consensus, a euphemism for long-winded discussion among opposing interest groups in search of lowest common denominators. This does not mean that consultation will disappear. But it does mean the general manager will, in the end, make the key decisions.

The manager might be an existing doctor, nurse or administrator within the NHS, or less likely, somebody from outside. But he will have clearly and rightly lost the argument that only clinicians can manage hospitals.

Time is starting to stop. There are a number of major issues to be tackled in organising the NHS to provide the nation's health care for the rest of the century and beyond. They include the appropriate level of resources and standards of national taxation which the service should command, its relationship with the private sector, the problems of increasingly expensive equipment and all the complex delicacies and controversies requiring a great deal of time for consideration. But all are contingent on an efficient and responsive management structure. Mr Fowler should press on to get that in place as quickly as possible.

A WAVE of mergers, site sales and new marketing concepts is changing the face of British High Street retailing at a dizzying pace.

The week alone has seen a battle bid made by W. H. Smith for Martin the Newsagent; Marks and Spencer, Britain's biggest and most successful retailer, admitting that it had made some marketing mistakes; and Woolworth's selling another 34 of its stores—including its Oxford Street flagship.

These are just the latest examples of the dramatic shake-up taking place as retailers come to grips with the short-term effects of the recession and the longer-term implications of operating in a multi-market.

The recession has taught the sector the importance of adopting much tighter stock and management controls than in the heady, inflationary days of the 1970s.

The maturity of the market is underlined by figures from Mintel, the market research company, which show that while 51 per cent of all consumer spending went through retail shops in 1981, that figure had declined to 41 per cent by 1982.

For the time being, the frigate affair is back in course, thanks to the timely intervention of Mr Weinberger. But perhaps the real lesson from it will ultimately be found in a remark made to a symposium of industrialists by one of Mr Weinberger's Pentagon colleagues, assistant secretary Richard Do Lauer.

"It is essential that our European allies organise their [defence] industries and their markets on a scale more comparable to the U.S., otherwise the structure for co-operation can be neither efficient nor viable," he said. "Co-operation is perhaps only realistic between two relatively equivalent partners."

The emergence of a more unified and more efficient European defence industry, which requires not only rationalisation and collaboration between companies but also a more open approach to procurement on the part of national governments, will not happen overnight. But this is the direction in which defence Ministers should be

they have taken at the bands of smaller, specialist retailers.

The first to put separates together was Mr George Davies, who launched the brilliantly successful Next chair, part of the Hepworth group, in 1981. Mr Davies converted a chain of small shops called Kendalls to boutiques and immediately found the classic bone in the market. He scooped the pool among the high-spending younger women, between 25 and 40, the group which has hinded the recession, who wanted quality and fashion without paying Jaeger prices.

"We have had some success with the fact that customers are increasingly buying separates rather than one-piece suits or dresses. But it is not simply to make life easier for the shopper; it is also about selling more clothes."

Littlewoods is following a path already trodden by both Marks and Spencer and British Home Stores as the High Street empires fight back from the severe mauing

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established route in America. "The days of being all things to all men are well past in the U.S.," says Paul Deacon of Capel-Cure Myers, who has just completed a study of the U.S. stores sector. "This can be seen as a reaction against a rapidly maturing market and the associated need to differentiate oneself from the competition and capture more narrowly defined segments."

Macy's department store, for example, led the way in gourmet cookware—a fashion style that was quickly emulated in many other U.S. stores and is now being copied in the UK. Inevitable space restrictions mean that many product categories are dispensed with altogether.

The market segmentation trend has, not surprisingly, been picked up by manufacturers as well. Johnson and Johnson, for example, which has pioneered the baby skin care market, has identified the over-40s women as a growth segment and is launching a new shampoo, called "Empathy," pitched at this market.

Enthusiasm for finding market niches should, however, be tempered with some caution. Past failures show that the current vogue may not be a sure-fire winner.

Burtons, for example, tried to specialize in a number of market segments in the early 70s—including starting a childrenswear chain called Orange Hand—but realized that it should concentrate on its established fashion strengths. Its success since has shown that some retailers may be better off operating in the markets they know best than searching for some elusive Holy Grail.

The UK trend follows a well-

## BRITISH RETAILING

## The great High St shake-up

By David Churchill, Consumer Affairs Correspondent



operations with its "Homebase" stores. The range offered in these outlets includes car accessories and gardening equipment as well as traditional d&y products. At Woolworth's, which was bought out from its U.S. parent in 1982 by Paternoster Stores, the new management has also been seeking to exploit particular market segments—hence its current bid to take over the Conot electrical goods discount chain.

The House of Fraser group—in the mature department stores sector of the mature retail world—has embraced market segmentation by setting up "stores within stores."

"The whole purpose of marketing is not to try to sell to everybody, but to define very carefully who you do want to sell to, then develop your merchandise, your products and designs to hit those particular customers," explains Professor Roland Smith, the company's chairman, who is also professor of marketing at the University of Manchester.

For example, House of Fraser has set up "Lifestyle" departments in a number of stores, combining low-prices furniture with casual clothes aimed at the young adult market.

The UK trend follows a well-

## Clothes: how the big empires are striking back

ON TUESDAY Littlewoods

they have taken at the bands of smaller, specialist retailers.

The first to put separates together was Mr George Davies, who launched the brilliantly successful Next chair, part of the Hepworth group, in 1981.

Mr Davies converted a chain of small shops called Kendalls to boutiques and immediately found the classic bone in the market. He scooped the pool among the high-spending younger women, between 25 and 40, the group which has hinded the recession, who wanted quality and fashion without paying Jaeger prices.

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The first to put separates together

## NORTHERN IRELAND: AFTER THE FORUM

## The door that may be opening

By Margaret van Hattem



AMONG THE most important witnesses to give evidence to the New Ireland Forum were Christopher and Michael McGimpsey, two brothers from Belfast who are members of the Official Unionist Party.

If the McGimpsey brothers were, *Exodus*, rather than Britain, they would probably be regarded as the wettest of wetts in the Tory Party. The mere fact that, as members of the OUP, they consented to go to Dublin last January to give evidence to the Forum, which had been boycotted by all their party leaders, immediately places them on the moderate fringe of unionism.

Yet even they told the Forum in unmistakable terms: "We do not believe any Southern Irish Government could make up an attractive enough package to attract us into a united Ireland... we do not want a united Ireland under any terms."

Were the members of the Forum listening? Does their report's insistence on the need for unionist "consent" to future political developments take account of people like Christopher and Michael McGimpsey? The answer is probably—and somewhat surprisingly—yes. For behind the rhetoric it looks as if a very important door may have been opened.

The extent to which this is the case is the central question that the British Government will focus on in approaching talks with the Irish Government this summer. But the Forum report, published on Wednesday, does contain strong signals that, for the first time in 60 years, Irish unionists—those who hope that Ireland will one day be united—have accepted the right of unionists not to be part of a united Ireland.

But those signals were not spelled out. Rather, they were buried beneath a mass of "greenery" of nods and bows to the traditional nationalist commitment to reunification. The first task facing the British Government will be to tease out those signals and assess whether these were put there to lure the unionists into discussing reunification, or whether they do indeed represent the first tentative steps towards nationalist recognition that reunification is not a realistic option.

If the report's avowed commitment to "remain open to discuss other views"—views other than those implying a change in the constitutional

position of Northern Ireland—is sincere, then there is hope of real progress towards a political settlement that would isolate those on both the Loyalist and the Republican side who would seek to impose their views by violence or the threat of it.

In his response to the Forum report, Mr James Prior, the Northern Ireland Secretary, stated the British position with characteristic candour. Ultimately, he suggested, the British Government's view was irrelevant. The British Government would accept anything that was acceptable in the eyes of Northern Ireland. "But if the Unionists do not accept it, it won't work," he added.

Nevertheless, Mr Prior indicated that Britain had found enough positive elements in the report to provide a basis for talks with the Irish Government. That, in the view of many involved in setting up the Forum, means that their effort has succeeded in its main objective.

The Forum may initially, as the British believe, have attracted support from the main nationalist parties in the south because it was seen as a lifeline to the Social Democratic and Labour Party, the main constitutional nationalist party in the north.

But the Forum rapidly developed into something more fundamental: a challenge from northern nationalists to southern nationalists to declare the joint Anglo-Irish authority in the north. The Forum was making it clear. Then at least the SDLP would know where it stood.

The Forum has given him his answer. Irish nationalists in the south are not so wedded to the ideal of Irish unity that they are prepared to ignore them.

Reality, as they have acknowledged for the first time, is that the unionists are British and do not want to be part of a United Ireland; and that without unionist co-operation, Ireland

cannot be reconstructed to suit nationalists. Reality also means, as the report states, that in the absence of a political settlement leading to an end to violence, one in three civilians in Northern Ireland will be unemployed by the 1990s. "Without political progress, the scale of economic and social problems will increase greatly, exacerbating a highly dangerous situation."

This points to the conclusion that in discussing the relative merits of reconstructing Ireland as a unitary state, a federation of two linked states, or two separate sovereign states with joint Anglo-Irish authority in the north, the Forum was making an opening bid.

When the real negotiations start—probably this summer—the nationalists may well,

## DUBLIN: THE GOING OF SEPARATE WAYS

THOSE WHO HOPED that the New Ireland Forum would make political blood brothers of Prime Minister Garret Fitzgerald and Opposition leader Charles Haughey will have been disappointed—as they were probably bound to be.

Mr Haughey said on publication of the Forum report that he would not support any proposal other than a united Ireland. There are already signs in Dublin, however, that he does not want a prolonged row over the strength of the Forum's commitment to Irish unity. There are many in his Fianna Fail party who are flexible on this issue and they are not, in general, among

those who support his leadership.

Dr Fitzgerald believes that the Forum has given him what he wanted, and what no previous Irish leader has had: a mandate to negotiate with a British government without having Irish unity as his ultimate goal. His advisors believe they also have the endorsement of Mr John Hume of the SDLP for this approach.

This untiring of Dr Fitzgerald's hands from the bonds of history is seen by him as the real achievement of the Forum, rather than the specific contents of its report. It became clear in March that the parties could not agree on a single common strategy.

Mr Haughey would not abandon Irish unity as the central policy of Fianna Fail, while Dr Fitzgerald and Mr Hume were unwilling to be tied to it.

The possibility of a minority report was discussed and the last weeks of the Forum were spent trying to devise a formula which would avoid obvious disagreement. The Labour Party, although small (it captures 10-12 per cent of the vote in the Republic), played an important role at this stage. Its members were the most determined of all that the report should not be tied to Irish unity.

In the end the haggling came down to detail as fine as the difference between a "wish" and a "preference."

Brendan Keenan  
Dublin Correspondent

All those taking part in the final, fusing speeches in Dublin Castle knew that afterwards they were going their separate ways.

The key question is whether Mr Haughey's reservations will deter the British government from negotiating seriously. He has, after all, a very fair chance of becoming Prime Minister again. Dubliners believe the opposite may happen, on the grounds that Mr Haughey would be unlikely to undo an agreement if he inherited one, but that reaching an accommodation with him would be more difficult than with Dr Fitzgerald.

Whatever interpretation is put on yesterday's election results there is a clear message from the campaign for Mrs Thatcher that she worked in 1982-83 may be operating with decreasing effect now, and may be outdated by the time of the next General Election in 1987-88.

Mrs Thatcher has always aroused strong feelings both ways. What has happened since last summer is that the public assessment of her strengths and weaknesses has shifted. According to both Mori and Gallup the percentage of voters expressing satisfaction with Mrs Thatcher as Prime Minister has dropped since last autumn. Instead of more people being satisfied rather than dissatisfied there is now a clear balance

## Lombard

## Mrs Thatcher: a mixed blessing

By Peter Riddell

MRS THATCHER'S popular appeal may be starting to wane. That message has been reported by MPs of all parties from canvassing voters in the campaigns leading up to yesterday's elections. Hence the announcement by Mrs Thatcher—on the fifth anniversary of coming to office—that she intends to lead her party into the next General Election may turn out to be a mixed blessing for the Conservatives.

## Toughest

The Harris poll in last Sunday's Observer showed that around three-fifths of the electorate regard Mrs Thatcher as too right-wing, as acting too much like a capitalist and failing to listen to advice. At the same time, however, nearly four-fifths agree with the view that Mrs Thatcher is the toughest Prime Minister since Churchill. Overall, the proportion regarding her leadership as a success for the Government has fallen from 46 per cent last June to 34 per cent now.

## Negative

That appeal appears to have been closely related to the Prime Minister's leadership during the Falklands war, and to the comparison with the weakness of Mr Michael Foot as Labour leader.

After all, before the Falklands conflict in December 1981, Mrs Thatcher had around the lowest voter satisfaction rating on record, 25 per cent. This more than doubled during the war.

Moreover, according to Mori, during last year's General Election 19 per cent of voters said they were more inclined to vote Tory because of Mrs Thatcher, but 23 per cent said they were less inclined to do so because of her. However, Mr Foot had a huge negative balance.

Mrs Thatcher has always aroused strong feelings both ways. What has happened since last summer is that the public assessment of her strengths and weaknesses has shifted. According to both Mori and Gallup the percentage of voters expressing satisfaction with Mrs Thatcher as Prime Minister has dropped since last autumn.

The Forum report appears to have opened a door which no nationalist leader has actually slammed shut. That is a promising start.

These changes should not be exaggerated. The satisfaction rating for Mrs Thatcher is still, just, higher than that for Mr Kinnock, which has slipped back during the miners' dispute. And the Prime Minister remains totally dominant in her administration with not a rival in sight.

## Crusader

Whatever interpretation is put on yesterday's election results there is a clear message from the campaign for Mrs Thatcher that she worked in 1982-83 may be operating with decreasing effect now, and may be outdated by the time of the next General Election in 1987-88.

Mrs Thatcher is a crusader. But after the upheavals of the past five years the public mood may be shifting in favour of a healer and a reconciler. But who is that in Mrs Thatcher's present Cabinet prepared to stand up and tell her of the need to change her style?

## Export credit warfare

From the Chairman,

Air Products  
Sir—I am concerned about the increasing abuse of export credit facilities by certain countries.

Our sales team has just returned from South Korea, where we were trying to win a major contract for POSCO's integrated steel mill at Kwangyang Bay. We had previously supplied plant and equipment to POSCO, and on this occasion our bid was the lowest and we were technically preferred. This contract, however, was awarded to the French competition due to their Government subsidised credit terms.

The loss to my company is obvious, especially as financial and human resources have been invested over the previous two years in preparation for the bid.

The Elyott report and Sir Geoffrey Howe's visit to South Korea are therefore all too relevant, and provide a clear illustration of the problem facing British industry in international markets. No amount of Government rhetoric encouraging British industry to compete for international contracts will work if the British Government is unable to secure the co-operation of other European countries on consensus export credit terms.

With the second phase for POSCO's steel mill now concluded, my company must seriously consider whether our resources should be expended on the bid. The real question to be asked, however, is how can Britain afford not to subsidise export credits to put us on an equal footing with our competitors?

B. F. Street,  
Hersham Place,  
Molesey Road,  
Walton-on-Thames,  
Surrey.

## High tech investment

From Mr E. de Boni  
Sir—The GEC inclination (May 2) to park some of its £1.32bn in DCL and other shares highlights (yet again) the dilemma of high tech investment in a market economy. The responsibility of GEC is to its shareholders who may welcome the part change of GEC into an investment trust or may resent the inability of management to be more imaginative—on the basis that if shareholders want to be in an investment trust they are quite capable of choosing one. GEC cannot be faulted for parking its money effectively until it is needed for high tech acquisitions. It is always said that there is a great deal of money waiting for the right high tech investments that do not come along. Any one who has experience in this

## Letters to the Editor

feld knows that this is perfectly true and perfectly untrue at the same time. There are very few high tech opportunities of the right profile because the "right profile" is based on considerations that have not, in the UK, kept pace with the realities of high tech. No one can be expected to be logically illogical.

He has been involved with the financing of a major British high tech breakthrough which, on the one hand, has a string of realisable products and, on the other hand, is likely to dominate (through basic patents) the whole future of electronics. The work has been checked out by the top scientists and technological consultants in the world. It seems to be ahead of anything yet done in the U.S., Japan or IBM. The project has a profile not at all suited to the fledgling UK venture market (short term performance driven), or to the private investor (including "B" personally offensive, ICI not notwithstanding).

The ex-gratia payment to a former director also referred to by your correspondent was put to the vote and approved unanimously at the 1983 annual general meeting. Contrary to what he infers, shareholders were therefore fully informed and the decision was in their hands.

E. B. Titcomb,  
Baxton House,  
140 London Wall, EC2.

## Test your City knowledge

From Lord Cardross  
Sir—I write with some indignation about Mr Lambert's kindly, and I trust facetious, Lombard column of May 1.

Do you not consider it your duty to support the High and Noble Purposes of these Great Institutions, the Stock Exchange and the Bank of England, neither of which should be mocked lightly?

A point by point refutation is thus necessary, if only to show that thinking City men and women take this matter with an appropriate degree of seriousness.

On the subject of the endurancce of the Stock Exchange, why should you drag in the honourable name of Harvard? This university is just as secure as Yale or Berkeley.

As far as the Stock Exchange Council's concerned, many, if not all, the members can count up to at least 40, some, I am told, even to 2,000.

What of the jobbers? The present jobbing system survives through a coalition of speaking tubes and witters. It should dispose of competing market makers with ease.

Reuters men can be dismissed. Reuter himself died many years ago and there is a perfectly good granite memorial to him hard by the Stock Exchange and the Bank of England.

Pardon is not a word used in the City, least of all in the presence of an old Etonian

Governor of the Bank of England.

It is a well known fact that many of your reporters drink China tea only (Men and Matters last week). A jibe about Moet and Chandon thus seems to be unworthy. Whether the firm concerned is Cazenove, Pitman and Bekhor or C. M. Mitchell is immaterial.

What is this thing you have about dealers? You should be pleased there are so many, 57 varieties in fact—fat, thin, clever, dim, bottled, pickled, plain, lethargic, go-getting or pretty.

Dealing with the matter of the sale of the 2m shares, some readers may find alternative "B" personally offensive, ICI not notwithstanding.

On the asking of questions, chapter 7 of Matthew verse 6 gives a good answer.

Your flippant reference to the private investor is bard to bear. I am surprised you didn't say "second prize—two chances to meet the Minister."

An honourable and appropriate role must be found for the Council for the Securities Industry. After all, it already has an office and a tea machine.

What would the clearing banks expert? Anybody who doubts that this latest venture will be as successful as lending to Third World countries or leasing shall be confounded.

Finally, it is easier to rise in the world by a display of gravity than by undue levity" should be remembered by all your reporters, nay even sewn into their hat bands.

Cardross.

31-45 Gresham Street, EC2.  
P.S. Do I get the job?

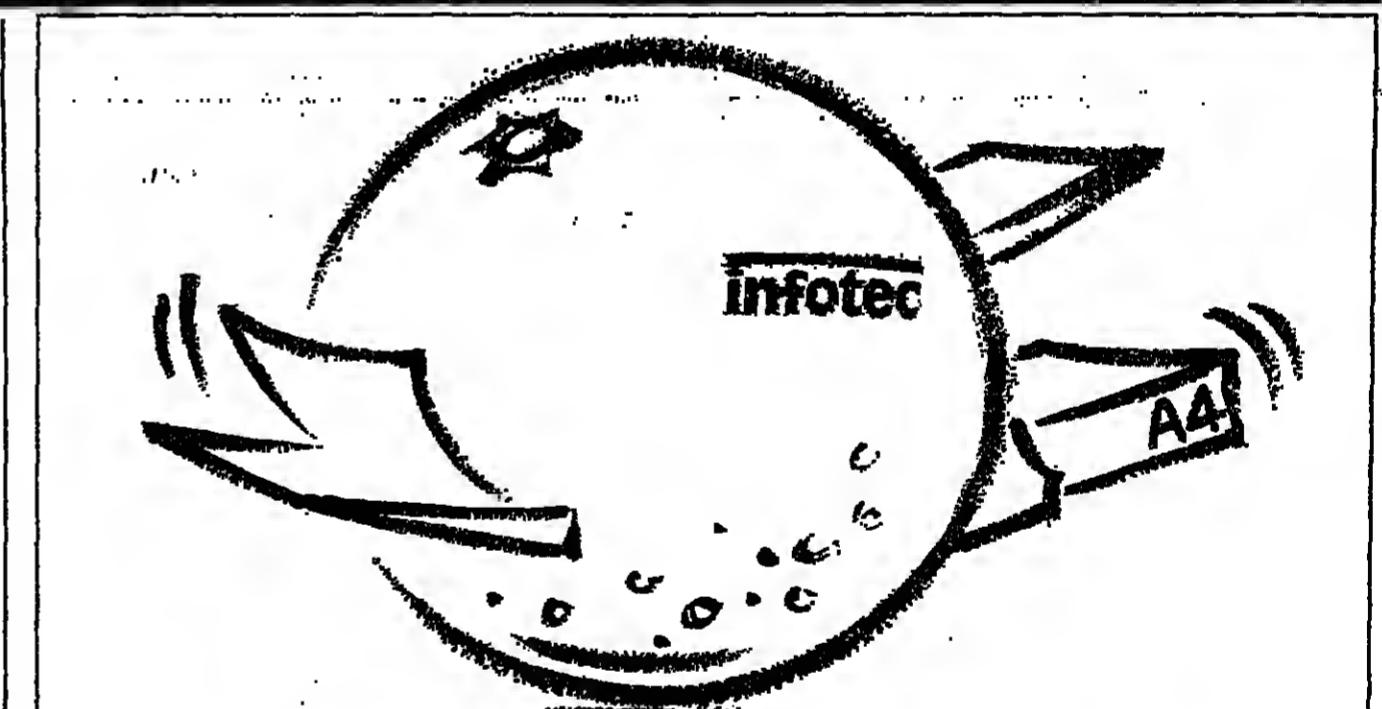
## Failing the grade

From Mr A. Dean  
Sir—To those of us in the public sector Gareth Griffith's revelations (April 26) about the Government's failed attempt to recruit people from the private sector to fill managerial grades in the civil service will come as no surprise.

Against a background of abolishing the metropolitan councils without any Royal Commission of inquiry, the premature winding up of all the English new town development corporations when they are needed more now than at any other time, it is hardly surprising that high flyers will choose to keep away from the public sector. In the present political climate they are right to do so.

The Government would do well to view the public sector as an asset rather than an object to be contemptuously shunned. Perhaps then will the quality of new entrants improve.

A. J. Dean  
15, Mercreath Park,  
Knutsford, Cheshire



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# FINANCIAL TIMES

Friday May 4 1984

**BELL'S**  
SCOTCH WHISKY  
**BELL'S**

FRENCH FINANCE MINISTER WARNS OF HARDER BUDGET NEXT YEAR

## Delors rules out easier policies

BY DAVID HOUSEGO IN PARIS

M JACQUES DELORS, the French Finance Minister, yesterday ruled out the relaxation of restrictive fiscal and monetary policies which many Socialist and Communist Deputies are calling for.

In an unyielding speech to his left-wing critics, M Delors said the clampdown on expenditure would have to be even tighter next year. "The 1985 budget will be far more rigorous than that of 1984," he said.

Public spending is planned to rise only marginally this year in real terms. But the Government has already called for substantial reductions next year to make way for the reductions in taxation promised by President François Mitterrand.

In an indirect attack on the Com-

munists and the left-wing Ceres faction within the Socialist party, M Delors said that any stimulus to demand would only encourage imports, and thus condemn France to a permanent external deficit and an increase in its foreign debt.

M Delors said the only possible policy was one that "puts the emphasis on a drastic lowering of inflation, the maintaining of the real value of our money and an unending search to improve French competitiveness."

The French bourse rose a further 0.85 per cent yesterday in response to M Delors' remarks, setting a record for the fifth consecutive day. The French market has risen 47 per cent over the last 12 months and 14

per cent since the beginning of the year.

In speaking not so strongly, M Delors' intention was to quell the growing pressure from the left for a relaxation in policy to stimulate jobs and output. His fear is that this could again aggravate the trade deficit, which has already reached FF 14bn (\$1.7bn) in the first three months.

In practice, M Delors sees France's budgetary and external difficulties being eased by the unexpected strength of the international recovery. Officials now expect France to achieve a real growth in gross national product of over 1 per cent this year, climbing to 3 per cent next year. This is based largely

on France's calls for cut in Siberian gas supplies. Page 3

## Shell wins approval on N. Sea projects

BY DOMINIC LAWSON IN LONDON

SHELL HAS been given the go-ahead by the Department of Energy to develop two North Sea gas fields, at a cost of £550m (\$710m).

The fields, Sean South and Sean North, are to be used in the North Sea as "peak shavers." These are fields designed to supply the UK with gas only during peak periods of demand, for example in the winter.

The fields were discovered as long ago as 1969, but is only the rapid rise in the price paid by British Gas for new gas supplies that has made the fields viable for the licences. The four companies involved, each with an equal stake, are Shell, Esso, Britoil and Union Texas Petroleum.

The increase in prices has sparked a sharp revival of interest in the southern gas basin generally. Fourteen drilling rigs are operating in the area, twice as many as at the end of last year.

The fields are estimated to hold about 425bn cu ft of gas, and initially will be able to supply up to 800m cu ft per day to meet peak load demand. The gas will be taken by a new pipeline to the Shell/Esso processing plant at Bacton, Norfolk. The target date for first deliveries to British Gas is October 1985.

The cost of the fields' development is about twice that usually to be expected for a development of this size, reflecting the problem of developing for short bursts of production.

While the basic price per therm paid by British Gas could be in the 23p-24p range - typical of recent agreements with UK gas producers - British Gas will also pay the Sean consortium a "capacity charge." This will be paid to the consortium regularly, whether or not gas is actually produced - and will compensate the producers for the unusual high development costs.

The contract for the design of the structures, topsides and Bacton facilities has been placed with McDermott Engineering.

Dutch offer to be accepted; Occidental results, Page 33

## EEC funding urged for film and TV programme production

BY RAYMOND SNOODY IN LONDON

THE EEC Commission will today be urged to set up a major financial programme to encourage film and television production in Europe.

Mr Bill Cotton, managing director of BBC Television, will tell Viscount Eustace Davignon, vice-chairman of the Commission, and other Commissioners, that there is an urgent need for a media funding pro-

gramme similar to that of Esprit for the European computer industry.

The British initiative is receiving serious consideration in Brussels and if the concept is accepted, a formal proposal could be produced by the summer for a decision by the end of the year.

The British broadcasters will argue that a European Film Board Fund of £50m (\$69.5m) a year for five years is needed to create jobs, limit the penetration of American films and television programmes on cable and satellite television and increase exports.

## Lloyds hit by UK budget

BY MARGARET HUGHES IN LONDON

THE DECISION in the UK budget to phase out capital allowances and reduce corporation tax will cost Lloyds Bank £465m (\$653.7m). Sir Jeremy Morse, the British bank's chairman, disclosed at yesterday's annual meeting.

Sir Jeremy also warned that the future of leasing was "uncertain" after the move. Lloyds expects to maintain its leasing book over the next two years, he said, but beyond that the market was "not clear."

Lloyds' leasing book totalled £1.5bn at the end of December 1983.

The additional provision Lloyds will be making in its interim accounts is considerably higher than expected. This is because of the larger-than-expected impact of tax variation clauses in Lloyds' leasing contracts which will require rates to customers to be cut.

## Bonn bill on tax evasion amnesty

BY JAMES BUCHAN IN BONN

CHANCELLOR Helmut Kohl's coalition Government intends to grant an amnesty for individuals facing prosecution for possible tax evasion in donations to political parties.

At a meeting in Bonn yesterday, the parliamentary groups of the Christian Democrat and Christian Social Union (CDU/CSU) and the Free Democrats (FDP) approved a bill which, once in law could effectively halve well over 1,000 prosecutors' investigations.

Coalition officials yesterday were quick to deny they were pushing through a "Lambsdorf law," which might protect the FDP Economics Minister, Count Otto Lambsdorf, from prosecution on suspicion of taking bribes in the form of party contributions from the Flick concern.

However, a parallel investigation into Count Lambsdorf's former activity as a regional FDP treasurer looks likely to fall away when the bill becomes law.

The opposition Social Democrats and Greens bitterly criticised the draft law, which could provide an amnesty for about 3,000 individuals under investigation for the possible dodging of restrictions on tax relief for party donations.

Also eligible for amnesty are those under investigation for paying donations through party "front" organisations with charitable status, on which tax relief has been more generous. The law will require each tax to be paid.

The coalition's bill, which has been prepared in great secrecy, seems bound to unleash a considerable row - even though the former SPD-FDP Government of Chancellor Helmut Schmidt toyed with the notion of an amnesty in 1981.

• The coalition parliamentary groups agreed yesterday that a DM 20bn package of income tax relief and increases in family allowances should be brought in at the beginning of 1986.

## Atlantic satellite deal draws protests

Continued from Page 1

includes officials from the departments of commerce, state and defence, has recommended that the companies' requests be granted. The White House is expected to accept the group's recommendations, which would then be approved by the Federal Communications Commission.

The proposals, however, contain several conditions. These include a requirement that U.S. companies may only start services in competition with Intelstar after they have found partners on the other side of the Atlantic which have won ap-

proval from their national governments.

In most European countries, international communications are tightly controlled by state monopolies, but in Britain a privately-owned Mercury consortium has been licensed to compete with British Telecom nationally and internationally.

The U.S. proposals have brought formal protests from about 30 countries, including Australia, the Philippines, Sweden and Zaire. Most object that the recommendations would undermine Intelstar.

## U.S. current deficit worries Europeans

Continued from Page 1

lash effect. It is not the sort of thing you can feel straight away but it's very dangerous."

Labeling the U.S. current account deficit as "the biggest monetary imbalance in world history," the central banker said that private capital flows into the U.S. which have so far been financing the deficit would eventually peter out as exchange markets eventually adjust to the feeling that the dollar was heading for a fall.

Mr Feldstein told the meeting that the explosive rate of U.S. growth in the first quarter of this year would tail off in 1984, reducing inflationary pressures. He hoped U.S. price increases would remain below 5 per cent this year. Some delegates were sceptical

## Bright futures seen for new UK instruments

By Mary Ann Sieghart and Charles Batchelor in London

SIR NICHOLAS GOODISON, chairman of the London Stock Exchange, inaugurated trading in the new stock index options and futures contracts yesterday.

Advocating policies close to those pursued by M Raymond Barre, the former Prime Minister, M Delors said there could be no trade off between inflation and unemployment. If France trailed behind other countries in bringing down its inflation rate, he declared, it would have to pay the price in terms of a loss of jobs and ability to compete.

France calls for cut in Siberian gas supplies. Page 3

Barclays Bank may conceivably be regretting its bold initiative in establishing a brand new formula for the calculation of its base rate. Yesterday, trolley money market rates were creeping towards a level which should trigger an upward adjustment and gilt-edged responded with one of the worst performances in weeks. Barclays would find it embarrassing to duck out of the race at the first hurdle, even though the man in the HMG tracksuit would presumably be ready with pain-killing sponges and soothing words at the side of the track.

These two instruments will allow investors both the chance to bet on the way the stock market is heading and to reduce the risk involved in holding a portfolio of shares.

There are also prospects of worldwide link-ups on the futures side. The Chicago Board of Trade - one of the two large Chicago futures markets - has agreed to trade the same contract as that of the new London International Financial Futures (Liffe), and is in talks with the Stock Exchange and the Financial Times about the use of the index. This would allow arbitrage between London and Chicago.

Starting in the crowded option's corner of the stock exchange, Sir Nicholas bought two June 1,150 call options, indicating he expects the FT-SE 100 Index (Footsie), which opened around 1,140 yesterday, to rise above 1,150 by June. If it does he will make a profit. Sir Nicholas' role in opening both markets meant that Liffe had to postpone the debut of its contract until 9.45am, but exactly on cue Sir Nicholas raced on to the Liffe floor.

Within seven minutes, 200 contracts had changed hands. Total volume reached 1,277 contracts by the end of the day.

Mr John Barksdale, chairman of the London International Financial Futures Exchange (Liffe), was quite optimistic. "Anyone who has investments in UK equities will take interest in this contract. The participation could be worldwide," he said.

The financial futures contract is a promise to buy a financial instrument - in this case the cash value of a basket of 100 shares - within a future month at a price fixed at the time the contract is bought.

In contrast, an option contract confers the right - but not the obligation - to buy or sell the value of the basket of shares. John Edwards, in London, adds:

"The UK Department of Trade and Industry has accepted in principle that the Gaming Act should be amended to exclude transactions on futures indices and options. It was learned yesterday.

If such trading were to come under the Act, any debts which resulted from it would be legally unenforceable.

Futures spot kicks off, Page 13

## THE LEX COLUMN

## Playing footsie in the City

The whole episode will do nothing to lessen the City's deepening distrust of any North American expansion plans emanating from North Sea company boardrooms, pace the optimism of Britoil, Enterprise Oil et al. But it leaves Tricentrol in the U.S. with some sound offshore interests, shared with first rate operators, while a rapid and favourable decision on the Wytch Farm field could still assure it of good exploration prospects in the UK.

It also leaves it looking an attractive target for bid speculation. At 217p, up 2p, the shares already reflect this abrupt change by standing at a discount of only 15 per cent to a post-disposal value of perhaps 255p per share. And yesterday's eager remarks from BP on the progress of the off-shore China drilling programme are unlikely to discourage fanciful thoughts about Tricentrol's stake in that venture.

### Building materials

Lord Hanson has found a worthy follower in Tarmac, which yesterday made its own - rather more modest - incursion into the brick market, picking up C. H. Beazer's building materials division for £21.5m. Not to be outdone, English China Clays announced almost simultaneously that it was spending £17.4m on Charcon, the Charhouse J. Rothschild subsidiary.

Concrete paving stones do not, it appears, have a role in the CJR world plan.

The two deals underline the remarkable concentration still taking place in the building materials sector and the comparative advantage of buying assets in the market. Tarmac is buying Beazer's whole division for roughly what it would cost to develop the brick capacity alone.

There has never been much doubt that Tricentrol would face a substantial loss on this long-awaited sale and the price paid by a subsidiary of BASF looks rather higher than generally expected. The reduction in Tricentrol's \$107m of U.S. debt will give a useful fillip to earnings, while reducing the ratio of net debt to equity from 53 per cent, where it stood at the end of March, to 33 per cent.

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When you read stories in the press about how, say, gold prices jumped \$50 an ounce in just three days or sterling fell two cents against the dollar in an afternoon, it may raise questions in your mind.

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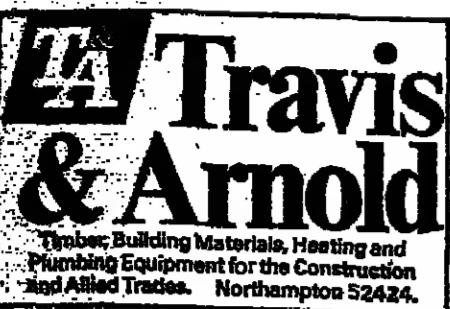
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## World Weather

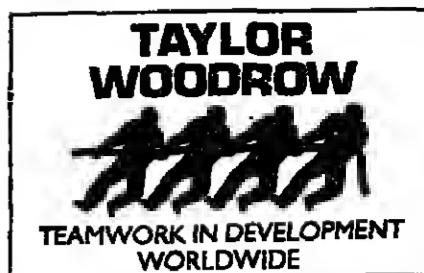
Algeria	F 27	82	Barbados	F 26	82	Madagascar	F 15	68	Salzburg	F 17	72
Angola	F 16	81	Anguilla	F 21	78	Angola	F 15	68	Frankfurt	F 25	82
Argentina	F 14	57	Antigua	F 20	81	Angola	F 17	61	Frankfurt	F 26	82
Australia	S 22	72	Argentina	F 20	81	Anguilla	F 18	62	Frankfurt	F 27	82
Austria	S 17	63	Armenia	F 24	75	Argentina	F 19	62	Frankfurt	F 28	82
Azerbaijan	S 17	63	Armenia	F 24	75	Argentina	F 19</td				



## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Friday May 4 1984



### Marsh & McLennan deficit at \$90m

By Terry Dodsworth in New York

MARSH & McLennan, the leading U.S. insurance broker which announced heavy losses on its bond trading last month, has delivered a further shock to investors by scaling up the estimated deficit from \$60m to \$90m.

The company revealed these additional problems in a letter to shareholders, saying it had discovered further irregularities during an investigation of all its investment positions.

Only a fortnight ago, the company stated it was confident that the loss from unauthorised trading would "not exceed" \$120m, while on an after-tax basis it would be approximately \$80m.

In the letter, however, the company indicated that these original loss estimates referred only to a large \$20m portfolio bought on margin without Treasury Department authorisation. An intensive investigation of the company's other security holdings later uncovered a number of other unauthorised intermediate and long-term investments "by the investment manager," the statement said. In the course of liquidating these positions, the further loss was incurred.

Marsh & McLennan's share price fell \$24 last night to \$394, although Mr John Regan, chairman, immediately stressed he would be proposing that the dividend be maintained.

He said the balance sheet remained strong, with stockholders' equity in excess of \$400m and corporate cash restored to about \$200m after additional short-term borrowings of \$118m.

### First quarter recovery for Kodak

By Our New York Staff

WESTMAN KODAK, the world's largest photographic equipment manufacturer, achieved its promised earnings recovery in the first quarter, despite a "sluggish" overseas performance and unfavourable currency adjustment.

Net earnings came to \$157.8m, or 95 cents a share, against \$49.4m, or 30 cents, in the 1983 first quarter. Sales were virtually flat, at \$1.44bn, compared with \$1.35bn, with overseas turnover slipping from \$862m to \$823m.

The comparisons were distorted by a \$145.9m pre-tax charge last year for the costs of a redundancy programme. Even after adjustment for this, however, net earnings were up by 15 per cent to \$138.8m.

Mr Colby Chandler, chairman, said the group had achieved solid sales gains in the chemicals division and copier duplicators, and "sharply higher" revenues from Kodacolor film in the disc format.

Kodak had benefited from lower silver costs and savings from workforce cuts. The company was looking forward to a "strong earnings performance," although it might be affected by the relatively slow rate of overseas recovery and unfavourable currency fluctuations.

On a divisional basis, sales in the photographic business slipped by 3 per cent to \$1.04bn from \$1.08bn,

### Thomson cuts loss and sees return to the black

By PAUL BETTS IN PARIS

THOMSON, the nationalised French electronics group, expects to report another group loss this year after an expected net loss of between FF 1.2bn and FF 1.3bn (\$144m to \$155m) last year.

M Alain Gomez, group chairman, said the loss this year would be lower than last year's and that his group could be operating profitably by the end of the second half of this year.

He said he was still optimistic that Thomson would return to profit next year.

Thomson had group losses of FF 2.2bn in 1982. Its Thomson SA holding company move out of the civil tele-

communications business but increase its presence in the electronics components and military sector.

Group sales last year totalled FF 56.4bn compared with sales of FF 47.6bn in 1982. It is about to launch a series of financial operations to raise funds on the French capital markets.

These will involve a total of FF 3.55bn, including a FF 1.2bn convertible bond issue for Thomson-CSF, a FF 850m Thomson SA holding company bond issue with rights to buy Thomson-CSF shares, and a FF 1.550 Thomson SA holding company straight bond issue.

### Pharmacia income up 31%

By OUR STOCKHOLM CORRESPONDENT

PHARMACIA, the Swedish pharmaceuticals and biotechnology group, has reported a 31 per cent rise in pre-tax profit to SKr 152.9m (\$19m) for the first three months, compared with the same quarter last year.

Total group sales and licensing income advanced 20 per cent to SKr 680.9m. In the pharmaceuticals and diagnostics division, which accounts for two-thirds of the total, sales rose 22 per cent. The same increase was noted in the biotechno-

logy division, where turnover climbed to SKr 162m.

The group attributed the improvement to continuing high margins, and renewed its forecast for a 20 per cent rise in sales and profit this year.

Operating income increased 25 per cent to SKr 139m (53 per cent on a rolling 12-month basis) to SKr 507m, despite large increases in research, marketing, and capital investments, which will continue through the year, the report stated.

During the quarter, Pharmacia opened a new laboratory in Japan, and decided on a SKr 225m expansion of production facilities in the biotechnology and pharmaceuticals division. It has won regulatory approval for Salazopyrin, an intestinal medicine, launched the Healon eye-surgery aid in France and signed a letter of intent for partnership with Imre of the U.S. in the field of advanced blood filtration.

Net financial income more than doubled to SKr 12.8m.

### German Boveri strongly ahead

By JOHN DAVIES IN FRANKFURT

BROWN BOVERI, the West German subsidiary of the Swiss electrical concern, is striving to cut costs and rationalise activities in the face of tough market conditions.

At the same time, it has lifted profits after a steady decline in recent years. The West German company's net earnings rose by more than 250 per cent last year to DM 20.7m (\$7.6m), while earnings of the overall German group, including subsidiaries, were up 150 per cent to DM 18.3m.

Brown Boveri's order intake slipped 3 per cent last year to DM 6.19bn, with domestic orders hard hit by poor demand for large-scale equipment.

It expects the order inflow to be about the same this year, but believes it must continue to seek orders at unsatisfactory prices to keep workers and plant occupied.

For this reason, it says, productivity increases and cost-cutting must again have high priority.

The company is scaling down capacity for production of large-scale machinery at its Mannheim and Bexbach factories, with the loss of about 400 jobs. It reduced its total workforce by 3 per cent to 37,850 last year.

Restructuring and cost-cutting measures last year helped to halt a steady downward trend in net profits. Group profit, which was DM 46m in 1979, dwindled to DM 7m in 1982.

The company, which is 56 per cent owned by Brown Boveri of Switzerland, cut its dividend from DM 8 to DM 6 per DM 50 share on its 1981 results. It has maintained its dividend at this reduced level for the third successive year.

The West German group's sales revenue rose 4 per cent last year to DM 4.95bn, continuing the steady increase of recent years.

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## INTL. COMPANIES &amp; FINANCE

## Elders opens new chapter for Pica

BY CHRIS SHERWELL IN SINGAPORE

A SIGNIFICANT chapter in the fast-moving story of Asian banking came to an end last week with the takeover of Pica—the Private Investment Company for Asia, headquartered in Singapore—by a subsidiary of Elders ICE, the large Australian trading group.

Pica, with 240 institutional shareholders from 24 countries, is indirectly the first foreign banking victim of the Philippines, US\$25bn debt crisis. But the takeover also reflects an international trend away from consortium banking and the increasing sophistication of banks willing to act on their own in the high-growth Asian region.

Set up 15 years ago to help the private sector in Asian Third World countries, Pica was unique in offering finance for new and expanding companies in the form of investment capital or credit facilities and in providing investment banking services to help with project finance, the underwriting of equity and debt issues and mergers or acquisitions.

"Pica has fulfilled its mandate," says Mr. Makoto Yasuda, executive vice-president. "It has directly invested in more than 100 companies in the region, and extended loans amounting to US\$800m—a lot of money considering most of it went to small and medium-sized companies."

But Mr. Yasuda acknowledges that history and events have moved against the organisation. In 1989, there were few private sector financial institutions in the region and limited investment in unquoted private sec-

tor companies, which badly needed help. Pica filled that need.

But by the mid-1970s other banks and financial institutions were moving to help Asian companies directly in order to build on the region's surging growth. At the same time, it was never easy dealing with shareholders from the U.S., Europe, Japan, the Middle East, Australia and South-East Asia, who had only 0.5-0.8 per cent stakes worth barely \$250,000 each.

## Worst recession since WW II

By 1982, the worst year of the worst recession since the Second World War, Pica was about to make its first loss, and the writing was on the wall. Though profit was not the organisation's only objective, it was pre-eminently profit-oriented.

Under the deal, which has still to be approved by Pica shareholders, Elders Finance and Investment Company pay just US\$20m for an all-important break into financial services in the Asia-Pacific region along with Pica's niche network of its size and experience of operating in 12 countries. The amount is just one-third of the US\$65m paid by shareholders, and reflects the significance of the Philippines exposure and the liquidity pressures which were prevailing at the time.

As Pica has won both the backing it needs and access to Elders' resources, its creditors appear to have relaxed this pressure. For its part, Elders, with 20,000 employees in 23

countries, can now build up financial activities in the Asia-Pacific region to buttress its world-wide trading operations and expand its existing financial capabilities in the US and Europe.

Banks lending to Pica became reluctant to renew lines of credit to Pica, and this created the beginnings of a liquidity problem which needed solving quickly. The Elders solution emerged as Pica's financial advisers, Lazard Frères of New York, were tackling the longer-term issue of reshaping on trade financing, and less long-term in its outlook by taking on fewer long-life projects.

## Necessary metamorphosis

Pica, even without the Philippines problem, would have had to undergo this sort of metamorphosis. It had returned to profit in 1983, but net earnings of US\$1.1m were helped by an extraordinary gain from the sale of premises in Singapore and the revaluation of equity assets, and were overshadowed by a heavy provision of US\$4.2m for losses on loans to four companies.

Officials acknowledge mistakes in investment in energy-related and textile industries, but point to success in downstream agricultural activities such as palm oil processing. This mixed picture, however, is not reckoned to be an unhappy one. Pica, having done the job it set out to do 15 years ago, is now moving into a new phase—courtesy of Elders.

## HK merchant bank ahead

HONG KONG—Standard Chartered Asia, a recently organised merchant bank wholly-owned by Standard Chartered group of the UK, reported pre-tax profits of HK\$61.7m (US\$7.9m) in 1983, a 27.3 per cent increase from the year earlier, reports AFP-DJ.

The loan portfolio increased 42 per cent to HK\$4.9bn, about 80 per cent in Hong Kong and the remainder offshore.

**TEOLLISUDEN VOIMA OY (TVO Power Company)**  
US\$100,000,000  
Floating Rate Notes due 2004  
Notice is hereby given that the Rate of Interest for the second Sub-period of the interest period ending on 5th July 1984 has been fixed at 11 1/2 per annum. The amount payable for the second interest Sub-period will be US\$96.88 and will be payable together with the amounts for the first and the third interest Sub-periods of the said Interest Period on 5th July, 1984 against surrender of Coupon No. 1.

Manufacturers Hanover Limited  
Agent Bank

## AGC boosts first half by 20%

BY MICHAEL THOMPSON-NOEL IN SYDNEY

AUSTRALIA Guarantee Company, the country's biggest finance company, say a 20.3 per cent improvement in consolidated net operating profit in the half-year to March 31, from A\$1.6m to A\$50.1m (US\$46.1m), despite what it calls "generally subdued" demand for finance.

AGC is 76.8 per cent owned by Westpac Banking Corporation, Australia's largest private trading bank.

The improved result was achieved after increases in interest on borrowings to A\$305m (A\$245.4m in the previous corresponding period); in

tax to A\$39.4m (A\$35.3m); and in depreciation, A\$4.4m (A\$2.2m).

Interim dividend is unchanged at 5.5 cents per stock unit payable on June 15, while earnings were 17.8 cents per ordinary stock unit, against 17.1 cents per unit.

Net receivables rose by 42.2 per cent to A\$5.1bn, the advance mainly reflecting inclusion of the general credit group from last July 1. From September 30 to March 31, however, net receivables rose by only 2 per cent.

Profits in the second half are expected to exceed those of the first because of increased demand for finance, the planned realisation of securities relating to non-income producing debts, and improved property markets.

Mr. Robert Holmes a Court's Perth-based Bell Group yesterday won shareholder approval for the issue of 9.2m convertible preference shares at A\$6.50 each (A\$1 face value, A\$6.30 premium). The issue will raise A\$60m.

The vote followed rowdy scenes on Wednesday, when a general meeting of shareholders was adjourned for 24 hours because of dissatisfaction with the wording of the resolutions.

## North-West Shelf gas output delayed

SALES of natural gas from the A\$21bn (US\$4.9bn) first phase of Australia's biggest resource project, the North-West Shelf venture, will not start on July 1 as planned, but will be in the second half of 1984, writes Our Sydney Correspondent.

Mr. Geoff Donaldson, chairman of Woodside Petroleum, the project's key partner and

operator, said construction of the on-shore plant had fallen slightly behind schedule because of industrial disputes and cyclones.

However, he told yesterday's annual meeting in Perth that the first sales of North-West Shelf gas, and the first direct cash flow to Woodside after a 30-year period of exploration

and development, should start early in the second half.

The company is said to be "extremely optimistic" that negotiations with the eight Japanese utilities which have signed memoranda of intent to buy the total output of LNG from the project's A\$8.5bn second stage would be completed by the end of 1984.

This announcement appears as a matter of record only.

March 1984

## MITSUBISHI GAS CHEMICAL COMPANY, INC.

(Mitsubishi Gas Kagaku Kabushiki Kaisha)

U.S. \$50,000,000

## 6 1/2 per cent. Guaranteed Bonds 1989

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Mitsubishi Bank, Limited

with

## Warrants

to subscribe for shares of common stock of Mitsubishi Gas Chemical Company, Inc.

ISSUE PRICE 100 PER CENT.

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Société GénéraleBanque Nationale de Paris  
IBJ International LimitedThe National Commercial Bank (Saudi Arabia)  
Société GénéraleBanque Nationale de Paris  
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These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

27th April, 1984

## NEW ISSUE



## AJINOMOTO CO., INC.

(Ajinomoto Kabushiki Kaisha)

U.S. \$120,000,000

3 per cent. Convertible Bonds 1999

## Nomura International Limited

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Citicorp Capital Markets Group Commerzbank Compagnie de Banque et d'Investissements, CBI County Bank Credit Agricole Crédit Commercial de France

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Fiji International Finance

Goldman Sachs International Corp. Grieshaber, Gratz &amp; Co. Gulf International Bank B.S.C. Hambros Bank Hill Samuel &amp; Co.

IBJ International Kasaikei-Osaka-Pankki Kidder, Peabody International Kokusai Securities Co., Ltd. Kredietbank N.V.

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Nippon Credit International (HK) Ltd. Nippon Kangyo Kokusai (Europe) Norddeutsche Landesbank Girozentrale Okasan International (Europe) Ltd.

Orion Royal Bank Otsuka International (Europe) PK Christiani &amp; Bak (UK) Ltd. Phillips &amp; Drew Pierson, Heldring &amp; Pierson N.V.

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All of these securities having been sold, this advertisement appears as a matter of record only.

## RODIME PLC

(A Scottish Company)

1,500,000 American Depository Shares

Representing

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of 5p each (par value)

## Goldman, Sachs &amp; Co.

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## UK COMPANY NEWS

## CASE exceeds forecast with £4.1m profit

PROFITS OF £4.12m have been achieved in the year ended March 31, 1984 by Computer Systems Engineers. This compares with at least £3.8m forecast in the middle of last month with the announcement of the acquisition of Rixon of the U.S. which is also in the data communications equipment manufacturing field.

The final dividend is the proposed 2.74p to make 4.1p net for the year, and there is to be a scrip issue with details accompanying the annual report which is to be posted on June 4. The dividend yield is 3.62% on the actual paid for the previous 15 months period—equal to 3.15p annually, profit for that period came to 1.7m.

Mr Duncan Fitzwilliams, the chairman, says a large number of factors have contributed to

the success story, not the least of which has been the attitude of staff. Their dividend productivity has substantially improved from £41,200 pro-rated to £51,409.

There has been a strategic decision to increase both manpower and capital investment in research and development. This has created a group richer in products than ever before, and the directors plan to continue this policy in the current year.

As regards the current year the prospects "look promising," but it is too early to give any meaningful indication of trading.

For the year turnover expanded to £37.17m, from the £29.34m of the previous 15 months period, and operating profit came to £4.14m (£1.8m). After tax £30.6m (£15.200), and extraordinary debits £34.000

(£286,000), the net available profit was £2.92m (£1.27m). Fully diluted earnings are shown at 35.1p (16.7p) per share.

The tax charge represents provision for deferred tax reduced by ACT, which had previously been written off. Deferred tax has been calculated taking into account future capital expenditure and the proposed changes in the Budget. The amount of the tax charge relating to deferred tax on timing differences is shown as the extra-ordinary item.

At March 31 group net assets had moved ahead of £12.51m to £15.24m, with fixed assets amounting to £7.16m (£3.87m) and current assets to £8.51m (£9.19m).

The EGM to consider the acquisition of Rixon will be held on May 24 and the AGM is called for June 27. The acquisition is casting the company nearly £23m and the company has issued 2.55m new shares in a venture placing to City institutions, and they may be required to sell half to existing shareholders.

## • Comment

CASE left enough in reserve to beat its own profits forecast of £3.9m, and has now decided to increase the share by 20% to 80p. The company has essentially transformed itself from a high-volume distributor of U.S.-made equipment into a UK maker of high margin data communication products. Its size and shape will change significantly with the £23m acquisition of U.S.-based Rixon announced last month is complete. Rixon makes a range of complementary products but its great attractions

are that it already makes CASE equipment under licence and has its own ready-made distribution network in the U.S. Potentially CASE's biggest move is the venture, simultaneously with reducing operations but success in this highly competitive business also depends on CASE's continuing ability to generate new products—research and development spending is to go up from £1.2m to more than £1m this year. The company has the financial strength to keep up the pace—Rixon is being bought with the issue of new shares and there are no borrowings. The new group could make 83p to 90p pre-tax this year, including eight months' contribution from Rixon, putting the shares on an attractive prospective multiple of about 17, assuming a 30 per cent tax charge.

## Tate &amp; Lyle renegotiates certain sugar contracts

Tate & Lyle confirmed yesterday that it was renegotiating certain sugar contracts, but refused to give details since this might prejudice the results of negotiations going on.

The company said, however, that as far as it had made any provisions against potential losses, the overall group half-year results, to be announced on May 30, would be very satisfactory.

Sugar market sources said it believed Tate & Lyle had been involved with some problems with shipments from Indonesia and possibly Thailand.

Net revenue for the second

## BP confident on outlook: aiming at dividend lift

Sir Peter Walters, chairman of the British Petroleum Company, told the annual meeting that be looked forward to a continuation in 1984 of the improved results which the restructuring and cost savings had started to bring about.

Shareholders were told that the results and performance

Bids and Deals Pages 26 and 27

quarter to March 31 at Redpath Industries, Tate & Lyle's major Canadian subsidiary, was £58.19m (£3.4m) or £3.34 per share compared with a profit of £32.19m or £3.07 per share for the same period last year.

The results, which the restructuring was £6m higher than in the corresponding quarter.

Total net income for the first six months was £312.66m or £32.72 against £35.4m and £31.00 per share.

The directors say sugar operations in eastern Canada and the north eastern United States contributed significantly to the strong second quarter results. The prospects for the remainder of the year are good.

The construction materials division achieved a record level of second quarter profits on revenues which were up more than 25 per cent over the previous year.

On March 30, the company completed the sale of its 30 per cent interest in Zymox Company to its partners in the joint venture.

The company's share price closed 410p, down 3p yesterday, after being as low as 400p.

See Lex

## Cadbury sees challenging year ahead

At the age of Sir Charles Schweppes, Sir Adrian Lacey has been appointed non-executive chairman. He is chairman and chief executive of Amadeus, which recently announced that the group should add substantially more energy, at comparable cost, as the Magnus field which it brought on stream in 1983. Prospects for a continuation of stable oil prices were still "good."

Referring to the Chancellor's willingness to consider whether special tax treatment is needed to foster Enhanced Oil Recovery (EOR), Sir Peter said the importance of this activity is hard to exaggerate.

He explained that under present technology when an oilfield comes to an end of its productive life there may be as much oil left in the ground as has been taken out.

Shareholders were told that if EOR enabled BP to get 5 per cent more out of the field, now the fruits of the reorganisation were coming through in the financial results.

The meeting was told that the group's heavy capital investment programme would continue—in the current year BP expects to spend some £2bn, all paid from internally generated funds.

The chairman pointed out that despite what some critics have said the North Sea had a "great

future" and remained a major strength to the group. He added that BP's plans to develop four new gas fields in the south of the North Sea should add nearly as much energy, at comparable cost, as the Magnus field which it brought on stream in 1983.

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Current sales were ahead of this time last year, and in particular Easter sales in the company's major confectionery markets have been "most satisfactory," Sir Adrian said.

Consumer demand for the main new chocolate brand, Wispas, continued to exceed expectations.

He added that the arrival of summer weather in Europe had brought about an early seasonal uplift in the soft drinks market, and the company's new Apple juice premised to be an important product in that sector.

MOTOR CAR ADVERTISING APPEARS EVERY WEDNESDAY & SATURDAY For details contact: GERRARD RUDD 01-248 2102

## Sun Life: buoyant today, bright tomorrow

## FROM THE STATEMENT BY THE CHAIRMAN, P.J. GRANT.

## Outstanding results

"It is indeed a pleasure...to present the results of an outstandingly successful year."

"Total new premium income reached a record £214 million, an increase of 94% over the previous year."

"Total premiums received in the year, at £390 million, showed a record annual increase of £117 million, more than double any previous increase we have experienced... Our total funds maintained their impressive growth...at the end of 1983 this amounted to £2,736m, more than treble the figure six years ago."

## Record bonuses

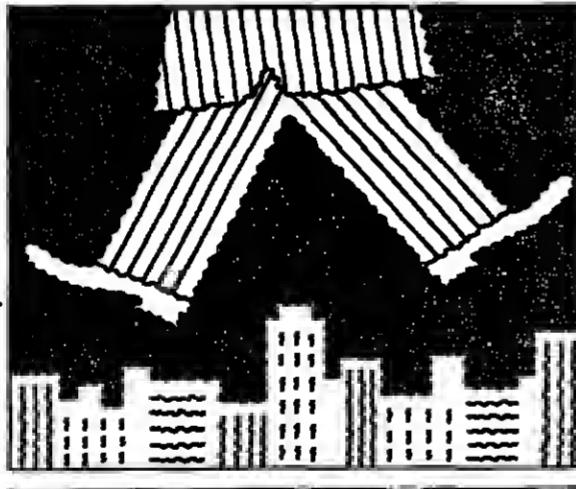
"...reversionary bonuses allocated to profit policyholders have been maintained at the record levels attained for 1982. The investment performance of the life fund has enabled us to provide substantially increased terminal bonuses."

## Dividend up 23%

"...a total of 16.48p per share... represents an increase of 23% over the dividend declared for 1982."

## LAPR

"We naturally depredated the sudden



loss of LAPR...However the pensions market, representing some 60% of our profits and business, is unaffected...as is single premium business. The need for life assurance protection will continue."

## ROLAC

"As regards commissions...we look forward to ROLAC becoming an important and integral part of the self-regulatory system."

## Portable Pensions'

"We still regard final salary schemes as more appropriate than money purchase schemes in many circumstances...With our long experience...in both group and individual pensions...we are, however, well placed to provide 'portable pensions' if these are seen to be a solution."

## Buoyant start

"The year 1984 commenced buoyantly...I am confident that the Group is well poised...to create and take advantage of new business opportunities in the years ahead."

For a copy of the 1983 Report & Accounts of one of the country's most successful life offices, contact: W.J. Amos, Sun Life Assurance Society plc, 107 Cheapside, London EC2V 6DU. 01-606 7788.

A major force in British Life

The manufacturing and marketing of domestic double glazing in the UK was largely pioneered by Weatherseal Windows who remain a foremost manufacturer and innovator in the field.

Weatherseal is just one of the well known names in the London and Northern Group. Others equally famous in their fields include Pauling, established in overseas civil engineering for over 100 years; Blackwell/Tractor Shovels, the leading UK heavy earthmoving operators; Edenhall, the UK's biggest producer of concrete facing bricks,

Steel Stockholders of Mossend, Lanarkshire, the largest steel profiler in the UK and possibly Europe, and now, United Medical Enterprises, a major force in world healthcare services.

Send for the latest Report and Accounts to find out more about London and Northern, a Group with £226m turnover in 1982, which has increased or maintained its dividend for eighteen years—every year but one since going public in 1963. London and Northern Group PLC, Essex Hall, Essex Street, London WC2R 3JD. Tel: 01-836 9261.

London and Northern Group PLC

Construction, Healthcare—and much more besides.

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London and Northern Group PLC

## UK COMPANY NEWS

## Recovery maintained at Barton Transport

THE CONTINUING policy of rationalisation and reorganisation at Barton Transport, coach operator, has resulted in a pre-tax profit of £153,182 for the 24 weeks to March 10 1984, against last year's £52,458 loss for the comparable period.

The surprise includes an £84,926 gain on the disposal of fixed assets... and follows the £13,488 profit made in the last full year, the first positive result for five years.

There will be no interim payment. Barton is a close company.

The improved result was achieved on turnover which rose only slightly, from £3.43m to £3.55m. Trading results moved from a loss of £53,524 to a profit of £50,633. The directors state that as the first trading period of the year is usually less rewarding than the second, the position should be maintained for the remainder.

Investment income contributed £3,173, against £3,196, and associated companies £14,440, against £12,240.

The total tax bill came to £6,758 (£7,409), of which associated companies were liable for the major share, at 55.84% (£6,450).

The group tax charge for the period, £982 (£960), is an investment income only, other profits escaping liability because of high capital expenditure allowances.

## Scott &amp; Robertson picks up and earns £785,000

THE HIGHEST level of operating profit for four years has been reported by Scott and Robertson, a manufacturer and merchant of flexible packaging products, for the ten months to end-December 1983.

On turnover of £17.79m, against £17.54m for the previous 12 months, the company achieved operating profits of £825,237 compared with £195,970. After a sharply lower profit of £40,000 (£103,108) in the taxable level rises by over eight times from £9,962 to £784,836.

The total dividend payout for the period is being lifted to 1.98p (0.75p) net with a final payment of 1.25p. Earnings per 25p share leap from 1.74p to 10.81p.

A good start has been made to the current year by all of the four operating subsidiaries, the directors report, but it is too

## Confidence at Milletts as improving trend continues

THE IMPROVING trend noted by Milletts Leisure Shops during the opening six months continued in the second half and doubled the group to more than double its trading profits to £422,000 for the full year to January 30 1984.

Pre-tax profits are shown to have fallen by £28,000 to £421,000, but these figures were struck after taking in a surplus of only £3,000 this time on the disposal of fixed assets compared with £861,000 in 1982-83.

The dividend for the year is being maintained at 4.5p from earnings of 4.5p (11.7p) per 20p share, by a same again final of 4p.

Mr Alan Millett, the chairman, says that helped by the return in the economy and taking into account the group's recent acquisitions and further planned expansion and development the current year is viewed with confidence.

He tells shareholders that the group eliminated its bank overdraft by year-end as a result of profitably placed bank reduction and the closure of six of the smaller units which the directors considered were no longer economic to operate.

Mr Millett adds that after extensive market research the directors have decided to introduce a new corporate identity for the group's shops and a "new look" to its merchandising and sportswear.

Apart from the property disposals, strong pre-tax profits were struck after deducting £261,000 (£545,000) for a depreciation £261,000 (£411,000) for interest and a £4,000 (£11,000) share of associates' losses.

Tax took £160,000 (£245,000) to leave net profit at £222,000, compared with £169,000 (£211,000) in 1982-83. The directors account for £4,000 (£13,000) as extraordinary items (£4,000 (£13,000)) and dividend payments £334,000 (£212,000). The retained deficit emerged at £150,000 (£244,000) surplus.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held in the first quarter of the year and dividends, if any, are usually paid at this time. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

## TODAY

Interims: Swindon Private Hospital, Transval Consolidated Land and Es-

ec-

Finals:

Barts, Buckley's Brewery, Buxton and Hill, Caunaudis, Fassar (John), Reducit International, Wimberley Investment.

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## BIDS AND DEALS



The Republic of Trinidad and Tobago

£50,000,000

12 1/4 per cent Loan Stock 2009

Redeemable at Stockholders' option in 1989, 1994, 1999 and 2004

Issue price £98.641 per cent.

Applications for approximately £107 million nominal amount of the above Stock were received. The basis of allotment is as follows:

Nominal Amount Applied For	Allotment
Up to end including £250,000	In full
Between £250,000 and £660,000	£250,000
Over £660,000	40.0 per cent.

The first interest payment, payable on 23 November, 1984, will amount to £4.5433 per £100 nominal amount of Stock (less, where applicable, United Kingdom income tax).

The Stock has been admitted to the Official List of The Stock Exchange for quotation in the Gilt-edged market. Dealings will begin today, Friday 4 May, 1984, for deferred settlement on Thursday 10 May, 1984.

Morgan Grenfell & Co. Limited  
J. Henry Schroder Wag & Co. Limited  
on behalf of

The Republic of Trinidad and Tobago

4 May 1984.

Highlights from the statement by Edwin W. Phillips, MBE,  
Chairman of Friends' Provident Life Office.

# Outstanding year for Friends' Provident

If 1983 was a highly successful year for the Life Assurance Industry, it was an outstanding one for Friends' Provident.

New records were set almost everywhere. World-wide net new annual premiums rose 91% from £39.1m to £74.7m and new single premiums by 74% from £49.9m to £86.8m.

I am pleased to announce that great interest has been shown in our new Irish unit linked policies which made an extremely good start from their launch on 1st March.

## Growth in the difficult Australian market

Whilst the main growth came in the difficult life assurance market our Australian Branch did well to maintain its level of superannuation business against a background of uncertainty over budget proposals to revise the taxation basis.

## Dynamic new business in Canada

Canadian new business figures, which now include Seaboard Life for the first time, show total new annual premiums increased by 136% and new single premiums by nearly 500%.

Fidelity Life achieved a 50% increase in new annual premiums and over 100% increase in new single premiums.

## Investments exceed £2bn

The Group's investments have doubled in three years to exceed £2bn at the end of 1983.

The majority of our substantial 1983 cash flow has been invested in equity type investments. The acquisition of Regional Properties has added approximately £75m to the property portfolio on most attractive terms.

## Sales boom in UK

Sales of regular premium policies more than doubled in 1983 as we consolidated our position as one of the leading British Life Offices.

The high growth in UK sales was achieved on a broad front but two specific areas were the increase in the number of new low cost endowment assurance policies from 12,000 to 55,000 and the launch of a range of new unit linked policies. The new unitised Funds exceeded £27m by the year end.

The financial strength of our UK operations is demonstrated by maintenance of reversionary bonuses at record levels, coupled with increases in terminal bonus rates.

## Record bonuses in Ireland too

Investments in Ireland have benefited from the strength of the stock market and, as a result, bonus rates have been raised to record levels.



## Friends' Provident

Friends' Provident Life Office, Dorking, Surrey RH4 1QA. Telephone: 0306 885055. Founded 1833. Incorporated by Act of Parliament. Sums assured in UK exceed £3,000m. A member of the Life Offices Association.

## Tricentrol sale in U.S. raises £52m to reduce debt burden

BY MAURICE SAMUELSON

Tricentrol, the UK oil company, said yesterday it had sold its onshore oil interests in the U.S. to BASF, the West German chemicals group.

The \$75m (£52m) deal, signed in Houston, Texas, covers Tricentrol's operations with offices in Houston and Denver, but excludes its interest in a gas field in Montana as well as off-shore interests in the U.S.

The sale is intended to reduce the debt burden of Tricentrol which has been the subject of a recent spate of takeover rumours.

The company had \$111m of U.S. debt at the end of 1983. Total debt was \$129.8m — almost double the level of a year earlier.

Tricentrol said the properties being sold off had reserves of 7.4m barrels of oil and more

than 400,000 undeveloped acres. The Houston and Denver operating assets will be acquired by Wintershall, a wholly owned subsidiary of BASF, which operates refineries in Germany and has other wide-spread oil and gas interests including some in the U.S.

Besides retaining its interest in the Bear Paws gas field in Montana, Tricentrol will concentrate its U.S. resources on 32 offshore tracts near the Gulf coast of Mexico, where the group has spent \$80m over the past three years.

Its North American interests will in future be administered through separate regional operating companies in Canada and the U.S. A new office will be formed in Houston to administer investments in the Gulf of Mexico.

## BIDS AND DEALS

## ECC and Tarmac expand in building materials

BY RAY MAUGHAN

English China Clays and Tarmac, two major quarrying groups, have agreed to pay a total of almost £46m to extend their respective interests in the building materials industry.

The common aim is to add value in their basic quarry products by diversifying further into their customers' markets in brick and concrete block manufacture.

Tarmac is expanding its building materials division with the definitive acquisition of C. Beazer's interests in the sector. The purchase consists of R. B. S. Brooklyn's, the concrete products subsidiary, and Westbridge, the quality facing brick manufacturer, for which Tarmac is paying a total of £20.6m in cash, plus a further £1.7m in repayment of inter-company loans and £4.3m by way of dividends.

Beazer had said previously that it intended to develop for the business and given that the thrust of Charterhouse J. Rothschild is now directed toward the financial services industry, the 20 wholly or majority owned industrial subsidiaries within Charterhouse Corporate Investments would probably be sold over time.

ECC runs what it describes as "one of the largest construction block makers in the country" within its quarry division

which, in the year to September 1983, increased profits from £17.1m for Charterhouse Corporate Investments which, in turn, is a subsidiary of Charterhouse J. Rothschild, the fast expanding financial services group which is to be renamed Alliance Rothschild Charterhouse.

Charcon is a major manufacturer of hydraulic precast concrete flags, kerbs and edgings with plants at Hulland Ward and Wirksworth in Derbyshire, Barndon Hill in Leicestershire, Nuneaton in Warwickshire, and Clifton near Glasgow. Acquired by Charterhouse in 1960, Charcon produced sales of £27.45m

last year and made record profits before tax and extraordinary items of £2.77m against £893,000.

Mr Michael Morley, managing director of Charterhouse Corporate Investments, said yesterday that Charterhouse "has achieved a substantial profit recovery and is a very successful company. But," he added, "it is time to move on."

He said that ECC had been identified as the best purchaser for the business and given that it intended to develop as a building materials manufacturer but revealed yesterday that it had approached Tarmac because it now believed that the building materials interests "may be capable of more profitable development under a different ownership."

The deal expands Tarmac's stake in the concrete products sector, which utilises its aggregate reserves as a raw material and marks its first entrance into the brick industry with Westbridge's current production of 125m brick annually. That is about 5 per cent of the total brick market and between 18 and 19 per cent of the specialised facing brick segment.

The acquisition also incorporates Beazer's 17 per cent holding in Blockleys, the Telford-based brick manufacturer.

Beazer has recently expanded its housebuilding activities with the £7.9m acquisition of Monsell Youell and retained 65 per cent of Westbridge's W. and J. Tod defence equipment offshoot after a placing on the Unlisted Securities Market.

with the £32m acquisition of three new plants in the North East last year from Bowater Crosley.

The division, as a whole, made pre-tax profits of £2.3m, before management charges, in the 12 months to June last year. It has made about £3.1m on sales of £16m in the subsequent nine months. Net worth, at March 31, is calculated at £10m before dividends and inter-company loans.

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## SE to probe Martin price rise

THE London Stock Exchange yesterday began an investigation into a sharp rise in the share price of Martin the Newsagent leading up to Wednesday's £34.4m takeover bid from W. H. Smith.

Analysts who follow Martin said trading in the company's shares was normally very thin, so that a small number of trades could have pushed up the price.

Martin, which is opposing the 260p per share offer, asked the Stock Exchange Council, the ruling body of the exchange, to examine dealings in its shares. But an inquiry was understood to be planned even before Martin's request.

If any evidence of insider dealing was found, it would be passed to the Department of Trade and Industry for action.

W. H. Smith bought no shares in Martin before making its bid. Malcolm Field, chief executive, commenting yesterday on suggestions that there may have

been a leak of the company's intentions, said: "The people who knew about it were very few indeed. I'd be very surprised if that's true."

Analysts who follow Martin said trading in the company's shares was normally very thin, so that a small number of trades could have pushed up the price.

Martin disclosed that it had recently received some favourable comment in brokers' reports.

It was understood that the proposed takeover would be routinely examined for monopoly considerations.

Martin's shares, which traded steadily around 145p in early April, closed at 155p on April 18. In the next three business days, the price rose 40p to close at 195p on April 23.

The share price, which had dipped 2p on Thursday following Martin's statement, rose 10p to 203p on Friday while Martin's board discussed W. H. Smith's private approach.

On Monday, after talks between the two companies which resulted in W. H. Smith's rejection of possible alternatives to a full bid, Martin disclosed that it had received an approach which could lead to a bid. It did not identify W. H. Smith as the potential bidder, and W. H. Smith made no statement.



Strong recovery—  
new base for future growth

Results for the year ended 31st December, 1983

	1983	1982	% INCREASE
PROFIT BEFORE TAX	£23.2m	£9.3m	+149%
PROFIT AFTER TAX	£14.9m	£4.8m	+210%
NET EARNINGS PER SHARE	24.28p	7.41p	+222%
DIVIDEND	11.0p	7.0p	+57%

In the second half of 1983, Stetley achieved a record half year pre-tax profit of £14.5m. The increased profits for the year were achieved from a lower turnover of £385m compared with £397m in 1982.

Net borrowings were reduced from £66m at the beginning of the year to £39m by the end. Major investment in chemicals manufacturing, Dutch brick manufacture, builders merchants and agricultural fertiliser. The commissioning of a new brick plant, investment of £15m committed to new tile and brick making capacity, and further investment in sand, gravel and aggregates.

Improved UK trading conditions lifted the performance of the construction materials business. All brick plants operated at full capacity. Chemicals trading continued to be successful. With UK manufacturing capacity matched to market demand, refractories exports were at a record level in 1983.

These results show a strong recovery and fully justify the Board's earlier recommendation not to accept the Hepworth offer for the company. Given a continuation of reasonable trading conditions, there will be a further increase in profits in 1984.

STETLEY PLC  
GATEFORD HILL WORKSOP,  
NOTTINGHAMSHIRE NG1 5AF

Members Vancouver Stock Exchange, Alberta Stock Exchange, Montreal Stock Exchange, NASDAM.



The Partners of

## CONTINENTAL CARLISLE DOUGLAS

Vancouver, British Columbia, Canada

have pleasure in announcing the opening of their

London, England, Office

## CONTINENTAL CARLISLE DOUGLAS (UK) LIMITED

together with the appointment of

Maurice J Blaber

as Managing Director.

12th Floor, Winchester House, 77 London Wall, London EC2N 1BE.

Telephone: 01-638 6545. Telex: 8613802.

Directors: A Macpail, Chairman (Canada) - G R Fay (Canada) - D G Macdonald (Canada)

M J Blaber, Managing Director (London)

## BIDS AND DEALS

## Write-off of £0.7m at A &amp; G Security

**A & G Security Electronics**, the Oldham-based maker of security alarm systems, said yesterday that its board proposed to deduct from its share premium account the amount representing the intangible assets of Carvers of Burnley, which it bought last year.

Carvers was acquired for £1.37m in shares and its goodwill and industrial know-how and patents were given a value of £500,000. Of this £24,322 was written off through amortisation in the year ended July 31, 1983, leaving £105,688.

**A & G** said it will hold an extraordinary shareholders' meeting on May 25 to approve the reduction in the share premium account to £832,581.

Charles Baynes has acquired Dunelm Overall Services for £50,000 to be satisfied as to £5,700 cash and the issue of 65,137 new ordinary shares.

Dunelm, a private company based in St Helen, Auckland, County Durham, has interests in the retail, hire of industrial equipment, roller, towel and cabinet rental and contract cleaning. Vendor was Mr A. E. Thackston.

## AMENDMENT

This Notice replaces the Notice published on 1st May, 1984.



(Incorporated with Limited Liability in the Grand Duchy of Luxembourg)

## U.S.\$15,000,000 Floating Rate Serial Notes 1988 Convertible into 16 1/4% Serial Bonds 1988

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 30th April, 1984 to 31st October, 1984 the Notes will carry an interest rate of 12 1/4% per annum. On 31st October, 1984 interest of U.S.\$277.44 will be due per U.S.\$4,500 Note for Coupon No. 6. The Conversion Interest amount applicable to Notes which are presented for conversion on or before 1st October, 1984 will be U.S.\$11 per U.S.\$4,500 Note.

European Banking Company Limited (Agent Bank)

1st May, 1984

## DIVIDENDS EACH YEAR SINCE 1912

The Board of Directors of ENSERCH Corporation on April 17, 1984, declared a regular quarterly dividend of 40 cents per share of common stock, payable June 4, 1984, to shareholders of record May 18, 1984.

For additional information, please write to Benjamin A. Brown, Vice President, Financial Relations, Dept. L, ENSERCH Center, Box 999, Dallas, Texas 75221.

**ENSERCH**  
CORPORATION

## Financial Highlights 1983

1983 in brief		(in Flux million)
Balance sheet total	50,916	
Due from banks	25,231	
Securities	2,444	
Credit volume	30,453	
Due to banks	44,414	
Capital and reserves	2,367	

In 1983, the balance sheet total of Badische Kommunale Landesbank International S.A., Luxembourg, grew to Flux 50.9 billion (US\$893 million), a gain of 19.6%. Increased lending activity – especially loans to German customers and the financing of German exports – accounted for the major portion of this growth. Credit volume rose by 16% to Flux 30.5 billion (US \$ 535 million).

Deposits from banks were Flux 44.4 billion (US \$ 779 million), compared with Flux 37.0 billion (US \$ 649 million) the previous year, and represented the most important source of funding.

**BADISCHE  
KOMMUNALE LANDES BANK  
INTERNATIONAL S.A.**

Both interest and fee income increased by a third. Trading income also rose significantly.

After making full use of allowable allocations to the loan loss reserve, net profit was fully retained in the reserves.

As a result, capital and reserves, including a subordinated loan, amounted to Flux 2.4 billion (US \$ 42 million).

For a copy of our 1983 Annual Report, just contact us at: Badische Kommunale Landesbank International S.A., P.O. Box 626, L-2016 Luxembourg, Tel: 475991, Telex: 1791

## Refuge raises holding in Leopold Joseph to 29.9%

Refuge Assurance, a Manchester-based life insurance company, has increased its stake in London-based merchant banking group Leopold Joseph Holdings from 16.65 per cent to 29.99 per cent and two West German regional banks have sold their combined 26 per cent stake.

The two banks, Bayerische Landesbank, Girozentrale and Bayerische Kreditanstalt, Oldenburg, sold 508,324 shares to Refuge and 172,582 shares to Scottish American Investment, an Edinburgh-based investment trust, listing its stake to 10.37 per cent.

No price for the transactions was given. Joseph shares rose 12p to 302p yesterday, valuing

the company at £7.94m. In addition to the share purchase, Refuge plans to subscribe to £2.5m of 30-year subordinated loan stock in Leopold Joseph & Sons, Joseph's merchant banking subsidiary.

Mr Tom Booth, deputy chairman and chief executive of Refuge, said the link with Joseph would allow it to take advantage of changes in the financial services sector. "It's a move towards providing a more complete service to our clients," he said, adding that savings vehicles might be among new products to be developed.

Mr Louis Heymann, Joseph's chief executive, said: "We're often accused of being cautious. This is our cautious step in the

direction of the financial services field. This is a route we ought to take without losing our independence."

Mr Heymann said Joseph already has a strong rapport with Refuge, which has been a shareholder for some time, and with Scottish American, which previously held a 3.8 per cent stake. British and Commonwealth Shipping has a 15.6 per cent stake in Joseph.

The two German banks bought their holdings in Joseph in 1974, when they had no other representation in London. Mr Heymann said they will maintain a close relationship with Joseph.

Bayerische has a branch in London, while Bremer plans to open a representative office.

## BIDS AND DEALS IN BRIEF

\*

The initial consideration is £500,000 in cash and 200,000 new Metalrax Group 5p ordinary shares. Certain additional consideration will be paid depending on the level of Antrims' profit for the 1985 and 1986 calendar years.

part of the United Trust and Credit financial services group plans to acquire Yankfield Properties, a property dealing company and investment company, for an initial consideration of £600,000 and ladieswear consultancy, Decibea, for £50,000.

Henderson Group has acquired Frontier Gate Company from its liquidator for £70,000.

Frontier, whose failure has been attributed to cash-flow problems arising from difficulties on two major contracts, is a manufacturer of security and traffic barriers. Its products reflect a further important step in expansion of the product range marketed by Henderson security division.

Steps have already been taken by Henderson to ensure the continuity of the trade of Frontier, which will be carried on under the name Frontier Gate Co.

Northern Engineering Industries, the Newcastle-based engineering group, said yesterday it had acquired the assets of Donkin, a marine equipment manufacturer which had been in receivership.

Financial details were not disclosed. NEI will manufacture Donkin products at the Gateshead works of its NEI Clarke Chapman subsidiary, and will supply spares and service existing Donkin equipment.

Gartmore Investment Management has concluded arrangements with the management of B. W. Mud, whereby Gartmore has provided the funding for the buy-out of the assets of the company from Bristol Oil & Mud Holdings.

The total consideration is £1.6m of which clients of Gartmore are providing £3.3m cash to a new holding company called Orte, which will change its name to B. W. Mud Holdings.

\* \* \*

The new cash alternative of 57.5p per Brockhouse share, from Everset Holdings, has closed, gone unconditional and remains open for acceptance until further notice.

Acceptances of the recommended increased offers have been received in respect of 15.43m Brockhouse shares (£9.23 per cent). Elections to receive cash under have been made in respect of the existing 5.65m Brockhouse ordinary (32.68 per cent).

UTC Trading Corporation,

## NOTICE OF REDEMPTION

BY

## THE REGIONAL MUNICIPALITY OF OTTAWA-CARLETON

To the Holders of Debentures Payable in lawful money of the United States of America

Of the Issue Authorized by

By-law Number 75 of 1982

U.S.\$40,000,000 14 1/4% Debentures 1997

Issued June 15, 1982 due June 15, 1997

Amount Redeemable June 15, 1984 - U.S. \$2,756,000

THE REGIONAL MUNICIPALITY OF OTTAWA-CARLETON

NOTICE IS HEREBY GIVEN that, pursuant to the requirements of authorizing by-law 75 of 1982, The Regional Municipality of Ottawa-Carleton is obliged to redeem and will redeem on June 15, 1984 Debentures in U.S. \$1,000 denomination as per the numbers listed herein of the above-mentioned Debenture Issue in 100% of the principal amount of each Debenture plus accrued interest to the redemption date.

COUPON BEARING DEBENTURES TO BE REDEEMED IN FULL EACH IN THE DENOMINATION OF U.S.\$1,000 AND BEARING THE FOLLOWING NUMBER:

00001	00002	00003	00004	00005	00006	00007	00008	00009	00010	00011	00012	00013	00014	00015	00016	00017	00018	00019	00020	00021	00022	00023	00024	00025	00026	00027	00028	
00029	00030	00031	00032	00033	00034	00035	00036	00037	00038	00039	00040	00041	00042	00043	00044	00045	00046	00047	00048	00049	00050	00051	00052	00053	00054	00055	00056	
00057	00058	00059	00060	00061	00062	00063	00064	00065	00066	00067	00068	00069	00070	00071	00072	00073	00074	00075	00076	00077	00078	00079	00080	00081	00082	00083	00084	
00085	00086	00087	00088	00089	00090	00091	00092	00093	00094	00095	00096	00097	00098	00099	00100	00101	00102	00103	00104	00105	00106	00107	00108	00109	00110	00111	00112	00113
00114	00115	00116	00117	00118	00119	00120	00121	00122	00123	00124	00125	00126	00127	00128	00129	00130	00131	00132	00133	00134	00135	00136	00137	00138	00139	00140	00141	
00142	00143	00144	00145	00146	00147	00148	00149	00150	00151	00152	00153	00154	00155	00156	00157	00158	00159	00160	00161	00162	00163	00164	00165	00166	00167	00168	00169	
00170	00171	00172	00173	00174	00175	00176	00177	00178	00179	00180	00181	00182	00183	00184	00185	00186	00187	00188	00189	00190	00191	00192	00193	00194	00195	00196	00197	
00198	00199	00200	00201	00202	00203	00204	00205	00206	00207	00208	00209	00210	00211	00212	00213	00214	00215	00216	00217	00218	00219	00220	00221	00222	00223	00224	00225	
00226	00227	00228	00229	00230	00231	00232	00233	00234	00235	00236	00237	00238</																

## MINING NEWS

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.  
It does not constitute an invitation to the public to subscribe for or purchase any shares.



## Allied Corporation

(Organised under the laws of the State of New York, United States of America)

Authorised

200,000,000

Issued and reserved for issue at 30th March, 1984\*

61,269,276

Shares of Common Stock of  
U.S. \$1.00 par value

\*including 7,495,180 shares reserved for issue

Following approval by the Annual Meeting of shareholders, on 30th April, 1984, up to 33,321,833 further shares of Common Stock of U.S. \$1 par value have been reserved for issue following a Stock Split on a 3 for 2 basis to registered holders on 10th May, 1984. All the issued and reserved shares of Common Stock have been admitted to the Official List by the Council of The Stock Exchange; the reserved shares have been admitted subject to allotment.

Allied Corporation is a widely diversified company which, following the acquisition of The Bendix Corporation in early 1983, has five major business sectors: Chemical, Oil and Gas, Automotive, Aerospace and Industrial, Health and Scientific Products.

Particulars relating to Allied Corporation are available in the Extel Statistical Service and copies of the statistical card may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 18th May, 1984 from:-

Lehman Brothers Kuhn Loeb,  
International, Inc.  
9 Devonshire Square,  
London EC2M 4YL

Cazenove & Co.  
12 Tokenhouse Yard,  
London EC2R 7AN

4th May, 1984

On the instructions of The Crown Agents



# 4 Millbank Westminster SW1

Substantial Freehold Office Building For Sale



Full vacant possession March 1985

Of Interest To Developers/Occupiers Or Investors  
Approx 105,000 sqft

**SAVILLS**

20 Grosvenor Hill, Berkeley Square, London W1.  
Telephone: 01-499 8644 Telex: 263796

## Wordplex striking price set at 285p

Hill Samuel has set a striking price of 285p for just under 10m shares of Wordplex, the computer software business, which it offered for sale by tender at a minimum tender price of 240p.

Applications were received for 24m shares and the offer was oversubscribed 1.9 times at the striking price.

Preferential applications from employees at or above the striking price have been accepted in full. The remainder of the shares have been allocated in full up to 1,000 shares and 48.6 per cent for applications of 1,000 shares or more.

Deals are expected to commence in the shares on the Stock Exchange on May 10.

## S. Simpson

The targets that S. Simpson has set itself for the current year "are still firmly in sight," the director says.

Continued growth is reported for the first half to January 31, 1984, with turnover up £13.12m to £16.07m and profit ahead from £373,000 to £584,000. Tax takes £330,000 (£120,000).

The interim dividend is raised from 1312.5p to 1.5p net; total for the year 1982-83 was 4p paid from profits of £843,000.

Business of the group is ladies' and gentlemen's tailors and clothiers.

## J. O. Walker

Timber importer J. O. Walker and Co raised its pre-tax profits by £54,000 to £352,000 in 1983 and is lifting shareholders dividend by 1p to 1.5p net per 25p scrip issue by an increased rate of 3p.

Turnover totalled £10.18m (£8.33m) and tax accounted for £74,000, against £1,000. Earnings emerged at 34.8p (37.1p) per share.

## Highcroft growth

In addition to raising its dividend from 3.15p to 3.5p net for 1983, Highcroft Investment Trust is making a one-for-one scrip issue. The final dividend from this financial trust is 2.1p.

Profit rose from £289,000 to £297,000 subject to tax of £32,000 (£118,000), and earnings are 6.03p (4.76p) per share. Capital profits of £222,655 (£199,614) on the sales of properties and investments have been credited directly to capital reserve.

At the end of the year freehold and leasehold properties were revalued at £5.11m and the resultant surplus of £487,533 over book value has been taken to revaluation reserves.

## A FINANCIAL TIMES SURVEY

## INTERNATIONAL PROPERTY

The Financial Times proposes to publish a Survey on the above. The provisional dates and editorial synopsis are set out below.

## PUBLICATION DATE:

Friday May 25 1984

## COPY DATE:

Tuesday May 15 1984

INTRODUCTION Several of the world's major property markets are showing signs of a revival in activity. In most cases, the upturn is modest and the big question is whether the improvement will be sustained. Investors remain cautious and space users remain highly selective.

WORLD RENTAL LEVELS Few centres have shown any appreciable growth in rents over the last year, though several are predicting significant increases in 1984. A comparison of total occupation costs around the world.

FRANCE THE NETHERLANDS BELGIUM  
THE UNITED STATES WEST GERMANY  
CANADA THE UNITED KINGDOM AUSTRALIA  
HONG KONG SINGAPORE

For further details, please contact  
Andrew Wood on 01-248 5116

## FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor

## Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.  
on 1st May 1984, U.S. \$101.32

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heldring & Pierson N.V.,  
Herengracht 214, 1016 BS Amsterdam.

## MINING NEWS

## Recent copper price fall could hit Phelps Dodge

THE RECENT fall in copper prices means that Phelps Dodge, one of the leading U.S. producers, will probably lose money in the second quarter of this year, according to Mr George Munroe, chairman.

Mr Munroe told the annual meeting that the group's earnings depend on the price of copper, which is at current levels.

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INTRODUCTION Several of the world's major property markets are showing signs of a revival in activity. In most cases, the upturn is modest and the big question is whether the improvement will be sustained. Investors remain cautious and space users remain highly selective.

WORLD RENTAL LEVELS Few centres have shown any appreciable growth in rents over the last year, though several are predicting significant increases in 1984. A comparison of total occupation costs around the world.

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## THE PROPERTY MARKET BY JOAN GRAY

## Mansion House Square shops already taken

More than 80 per cent of the shopping space associated with the highly controversial 20-storey office block developer Mr Peter Palumbo wants to build alongside London's Mansion House has already been reserved.

It was revealed at the opening of the planning enquiry this week that four of the existing traders on the site, including Maplin and Webs and Dunhill, have already reserved space.

Other traders who have reserved accommodation include Asprey, Hermes, the Savills Row, the Henry Poole, Wilton's Oyster Bar and Smythsons the stationers, putting Mr Palumbo one step nearer his ambition of "creating a Bond Street in the City" if planning permission is granted.

The shops in the proposed Mansion House Square development range from 7,000 square foot units down to 150 square foot kiosks. Renis, says Mr Palumbo, "will be at market rates with no additional premium for the site but related to turnover."

As for the offices in the proposed dark glass block by architect Mies van der Rohe, Mr Palumbo is also optimistic.

If the scheme gets the go-ahead, "there is a very real



Mr Peter Palumbo, proposer of the Mansion House Square scheme—hoping to create "a Bond Street in the City"

possibility that the building will be let between the date approval is given and the commencement of construction at the beginning of 1987," he says.

Several banks have already shown interest in taking space,

and Mr Palumbo has moved away from his original idea of letting the whole building to a single tenant.

"I could either let to a single tenant or to several banks in units of one, two or three floors," he says. "The area per floor—10,000 sq. ft—is just what they now want."

Office rents in the block are likely to be in line with market figures for a prime banking site, says Mr Palumbo. The current figure he quotes is £25 per sq ft—"though what it is likely to be in 1988 is a different matter."

As the controversy over his plan reaches its height, the President of the Royal Institute of British Architects, Mr Manser, has come out firmly in favour of the Mies building for the site, rather than scrapping the existing buildings.

"Mies had a huge influence on 20th century architecture and this was his last design before he died, where he provided every detail down to the ashtrays," he said. "It's going to be a good building and there is no reason not to build it, especially as someone's prepared to pay for it. All that stands against it is some unexceptional 19th century architecture, and that shouldn't stand in the way of an exceptional 20th century building."



Offices, shops and a jacuzzi in the Winter Garden at the Central Business Exchange.

Half-tame parrots, a toucan, and tropical plants were used to provide the background for Milton Keynes Development Corporation's launch of its 240m CBX Central Business Exchange.

The CBX will provide 264,000 square feet of office space at a rent of £10 a square foot—but the bird-filled setting was chosen to illustrate the Corporation's contention that it is offering more than just cheap office

The development also has a 23,000 square foot modern version of a Victorian conservatory—a tropical Winter Garden complete with plush sports club and swimming pool, restaurant, wine bar and night club.

The CBX also includes a 160-bedroom hotel. While the rest of the £40m complex is being funded by Shell Pen-

sions Trust, the £10m hotel is being separately funded by the hotelier. This will probably be Trust House Forte, although other companies are also bidding, said Milton Keynes Development Corporation Commercial Director Mr Bob Hill.

Office space in the CBX comes in two blocks. The larger block provides 136,000 square feet, and is designed to be let as a corporate headquarters in one or two units. The Corporation is aiming for new technology companies such as Sperry Univac, the computer maker which has just taken a 42,000 square foot building in Milton Keynes for its new European Computer Centre.

The smaller CBX block, of 128,000 square feet, is designed to be let in smaller units to as many as 40 businesses.

DOMESTIC investment in commercial property by UK insurance companies and pension funds plunged to its lowest level for five years during 1983.

Figures released by the Central Statistical Office (CSO) confirm the recent reluctance on the part of institutional investors to allocate funds to commercial property, which has been providing poor returns in contrast to those available in the gilt and equity markets.

The total amount invested by the pension funds and insurance companies in the property sector last year reached £1.8bn against nearly £2.5bn in the previous 12 months. In 1981, the figure had touched £2bn.

There have been some recent indications, however, that investment sentiment towards property has now begun to improve and that the level of new investment in 1984 will show a marked improvement.

Rowe and Pitman Property Services, the real estate arm of the City broking firm, believes the figure could again reach £2bn during the current year.

But while most observers expect the property market to perform better this year, with rising demand creating some rental growth and the demand to push up capital values, views on the extent of the institutions' re-entry into the market still vary widely.

Many of the major funds, already heavily committed to property, still appear reluctant to reverse their ultra-cautious attitude until signs of an improvement in the direct market become more sustained.

The CSO also reveals that there was a net disinvestment in property by unit trusts and investment trusts during 1983. Heavy selling in the first part of the year highlighted the problems which hit the unit trust sector and although the position had improved considerably by the end of 1983, it was insufficient to cancel out earlier difficulties.

## Spa scheme threatened

The £6m plan to bring Bath's spa and pump room back into use is threatened by a dispute over a shop which has to be demolished to give access to the bathers.

The shop—currently occupied by a branch of the Olivers shoe chain—is in the centre of a parade developed by Land Securities. But Land Securities says it will only release it to make way for the spa development if Bath council sells it the freehold of the rest of the eight shop parade.

"It is a very good shop—the last letting was at more than £50,000 a year—and we'd like to regard this as a total threat to the scheme, because there are other ways round the problem."

Land Securities managing director Mr Peter Hunt: "But we wouldn't mind if we could buy the freehold for the whole plot to compensate our shareholders."

The owner, Bath Council, is currently refusing to sell the freehold but is having a meeting with the spa scheme's developers, Mowlem Blakeney Ireland, next week to discuss the problem.

Mr Michael Day, managing director of Mowlem Property, is confident: "The issue will be resolved," he said. "We do not regard this as a total threat to the scheme, because there are other ways round the problem."



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## Pension fund investment lowest for five years

BY MICHAEL CASSELL

DOMESTIC investment in commercial property by UK insurance companies and pension funds plunged to its lowest level for five years during 1983.

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The CSO also reveals that there was a net disinvestment in property by unit trusts and investment trusts during 1983. Heavy selling in the first part of the year highlighted the problems which hit the unit trust sector and although the position had improved considerably by the end of 1983, it was insufficient to cancel out earlier difficulties.

According to the CSO, the pension funds last year put £330m of new money into the property sector against £712m in the previous year. In the past quarter, however, investment was running at twice the rate achieved in the same period of 1982.

The insurance companies also invested another £832m in

commercial property during 1983 compared to £1.05bn in the year before. Last quarter investment was down to £223m against £242m in the final three months of 1982.

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## TECHNOLOGY

U.S. INDUSTRY LOOKS FOR MORE EFFICIENT BURNER REPLACEMENT

## Battle for the big boilers

BY DAVID FISHLOCK, SCIENCE EDITOR

A BATTLE is just beginning for a big North American market for the replacement of about 200,000 industrial boilers. The aim is to substitute them with advanced technology boilers that will burn low-grade indigenous fuels costing as little as one-third to one-fifth of the fuels used today, yet meet rising standards on noxious emissions.

The answer — at last — looks like being atmospheric fluidised-bed combustion (AFBC). It has taken much longer to solve many problems of control and reliability than was forecast in the 1960s.

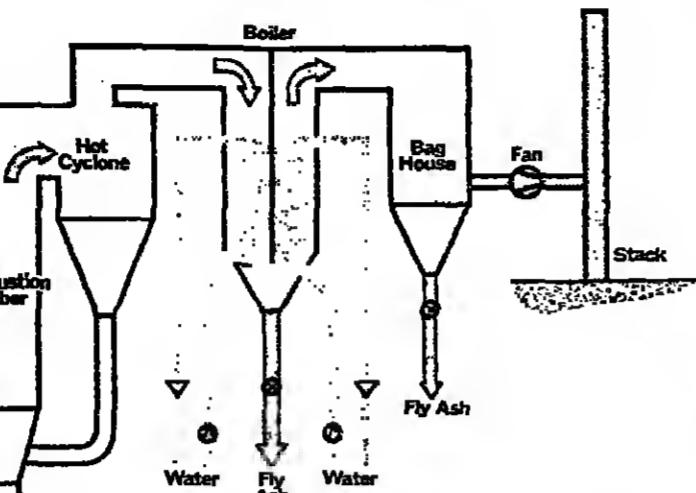
But Dr Floyd Culler, president of the Electric Power Research Institute, the California-based research which spent about U.S.\$37m on R and D for U.S. electricity consumers last year, says in his annual report: "We are very pleased by the progress being made in advancing new technology for clean coal burning."

Dr Culler cites "very promising results" from a 20 MW pilot plant operated by TVA at Paducah, Kentucky, and reports plans to follow it with a full-scale demonstration unit of 160 MW of a cost to EPRI of \$75m. "The AFBC is nearly here," EPRI's report concludes.

Reital versions of the AFBC, technologically quite different, are competing for the accolade of acceptance as the clean way to burn coal. One is a technology called the solids circulation boiler, invented in the U.S. to which the engineering company Stone and Webster have full rights. It uses a "bubbling bed" of alumina spheres which swirl like a liquid under the pressure of injected air. Fuel and limestone, fed into this swirling bed, distribute rapidly. As the fuel burns, the lime absorbs the sulphur, even from fuels as rich in sulphur as some petroleum cokes. It is claimed.

Steam is raised by fumelling the swirling mass, though a water-cooled channel. Very wide control over output, down to 20 per cent, has been demonstrated on a hot test unit built by Stone and Webster.

A joint U.S. venture called MultiFuel Boilers, in which the U.S. engineers combine forces with Babcock Power, the UK boilermakers, has just been announced, to exploit the technology. Babcock's own sales of fluidised-bed boilers based on UK developments has begun to grow rapidly in the past two years, with sales rising from \$600,000 in 1982-83 to \$1.9m last year, and over \$3m so far this



Flow diagram of the Pyroflow pilot plant at the Hans Ahlström laboratory at Karhula, Finland. It has offgas sampling and measurement systems that meet U.S. government standards

year. Mr Warren Leland, MultiFuel's chairman, forecasts the new company's first sale this spring.

But a rival advanced technology for the North American market is Pyroflow, a development of Ahlström, the Finnish forest products and engineering group. It was seeking a way of burning low-grade fuels, including peat and forest wastes, the company says.

As Ahlström sees it, a problem with the bubbling-bed technology is that low-grade fuels burn into large masses inappropriate for fluidised-bed combustion. In 1976 it pursued a new line involving beds of very fine particles circulated by cyclones, so that instead of a bed, the process has a circulating stream in which combustion is proceeding. That way, they say, they can maintain combustion at the optimum temperature for absorption of sulphur by limestone.

The company has tested Pyroflow successfully on over 60 different potential fuels, including such poor fuels as coal with 80 per cent ash, sub-bituminous coal and syn crude coke. The limitation, Mr Engström says, is only that there must be enough energy in the fuel to set the temperature high enough for combustion.

How fine the fuel must be milled depends on its calorific value. Wood chips several inches long can be fed in untreated, but peat must be finely milled. And the limestone must also be finely ground.

Fuels heavily contaminated

with metals such as vanadium, which can cause severe corrosion in other boilers, give no trouble for Pyroflow, Mr Engström says. Sulphur retention for high-sulphur coals is claimed to be as high as 98 per cent. Erosion is low because the particle stream itself is not circulating at high velocity.

The market for Pyroflow, as seen by Mr Folke Pettersson, Ahlström's director of marketing at Karhula, is competing its use of this central feature.

Mr Engström admits that his company still does not fully understand the physics of the circulating combustor. But he is more confident that for the bubbling bed, and that it changes with load. No flame is present just a very bright glow when you peer into the circulating stream.

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with metals such as vanadium, which can cause severe corrosion in other boilers, give no trouble for Pyroflow, Mr Engström says. Sulphur retention for high-sulphur coals is claimed to be as high as 98 per cent. Erosion is low because the particle stream itself is not circulating at high velocity.

The market for Pyroflow, as seen by Mr Folke Pettersson, Ahlström's director of marketing at Karhula, is competing its use of this central feature.

Mr Engström admits that his company still does not fully understand the physics of the circulating combustor. But he is more confident that for the bubbling bed, and that it changes with load. No flame is present just a very bright glow when you peer into the circulating stream.

The company has tested Pyroflow successfully on over 60 different potential fuels, including such poor fuels as coal with 80 per cent ash, sub-bituminous coal and syn crude coke. The limitation, Mr Engström says, is only that there must be enough energy in the fuel to set the temperature high enough for combustion.

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NEW ISSUE

These Debentures have not been registered under the United States Securities Act of 1933.  
These Debentures having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$100,000,000

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the international dairy businesses of

**McKESSON CORPORATION**

On behalf of CCF  
the undersigned acted as  
transaction advisors, valued the businesses,  
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closing activities.

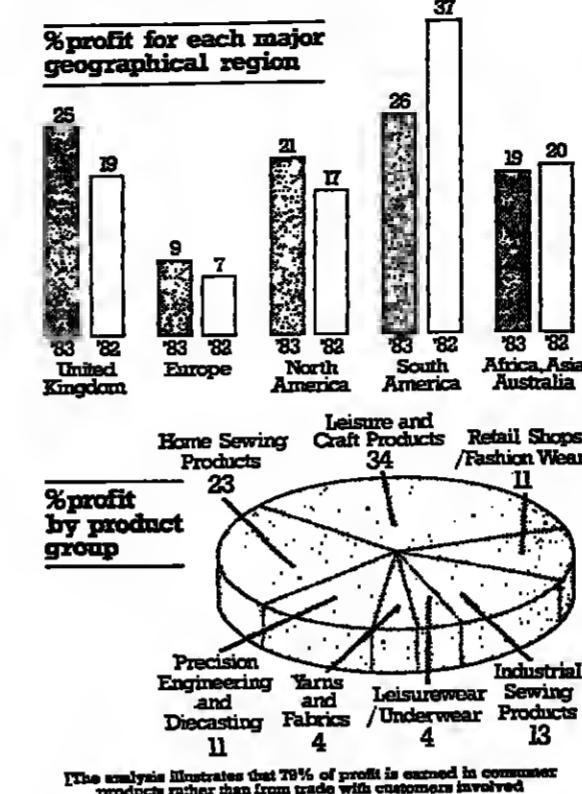
**BOOZ-ALLEN ACQUISITION SERVICES**  
**BOOZ-ALLEN & HAMILTON INC.**

Paris  
Telephone 505.14.67  
Telex 611736

April 1984

## There is more to Coats Patons than meets the eye.

In 1983 Coats Patons sales amounted to \$288.0m (1982 - \$256.2m) earning £27.0m pre-tax profit (1982 - £7.3m) from five major geographical regions and in seven broad product categories.



The analysis illustrates that 73% of profit is earned in consumer products rather than from trade or customers involved in commodity sectors.

Coats Patons employs some 43,000 people. The Group manufactures in thirty countries and its products are distributed in every country of the free world.

Highlights from the Review of the Chairman, Mr. W. D. Coats

**Pre-tax profits up 13%**  
We started the year 1983 in a more optimistic mood than had been the case during the previous two years. Events have proved our optimism well founded with pre-tax profits up 13% at \$87 million.

**Increase in final dividend by 14%**  
On the strength of the results, the board has recommended an increase in the final dividend from 2.6p to 3.2p.

**Product groups**  
During the year our main product groups have continued to make very satisfactory progress, with Leisure and craft products, Retail shops and Precision engineering all showing good increases in turnover and profit. Yarns and fabrics and Leisurewear/underwear have both made more satisfactory margins. Home sewing products and industrial sewing products have been distorted by the downturn in South America, and the fact that Venezuela has been treated as an associate in 1983.

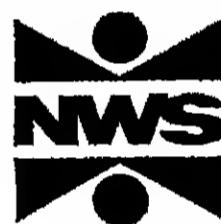
**Prospects**  
The results for 1983 show some of the benefits resulting from the efforts that have been made by all those working in the group, where productivity and performance have improved significantly in the last three years. The group has a well balanced portfolio of assets; around 15 per cent are in less developed countries, and we look forward with confidence to continued improvement in our business in 1984 in most parts of the world.

Results Highlights	1983	1982
Turnover	\$288.0	\$256.2
Trading profit	94.5	55.5
Pre-tax profit	87.0	77.3
Capital expenditure (incl. leasing):		
U.K.	17.3	12.2
Total	49.2	40.8
Net cash flow	(8.8)	4.7
Gearing	26%	
Earnings per share	17.3p	14.6p
C.C. earnings per share	7.0p	5.6p
Dividends per share net:		
Interim (paid on 30.12.83)	1.3p	1.4p
Final (payable on 2.7.84)	3.2p	2.6p
Number of employees:		
U.K.	15,200	16,500
Total	43,600	46,900

[The figures for the year to 31st December 1983 are abridged from the Group's full accounts which will be filed with the Registrar of Companies after the Annual General Meeting.]

Copies of the 1983 Annual Report are available from The Secretary, Coats Patons PLC, 133 St. Vincent Street, Glasgow G1 3PA.

**COATS PATONS** PLC



**North West Securities Limited**

1983 Results:

## PROFITS UP 37%

*Extracts from The Chairman's Statement, Lord Balfour of Burleigh*

I am pleased to be able to report such good results for the year 1983. These show a record pre-tax profit of £15.1M. Government grants have been shown on a gross basis for the first time; this increases profit by £2.4M in 1983, and the comparative effect in 1982 would have been £1.9M.

This being done, the adjusted increase is a very satisfactory 37%.

We operate consumer credit facilities for customers of Marks & Spencer,

C & A Modes, Owen Owen and other household names.

We have joint companies with Renault, C.I. Caravans and F.H. Burgess Limited, and have recently concluded arrangements with British Rail to handle their Travel Key project.

All this activity has, as its object, the building up of lasting relationships with people whom we trust, and who trust us. This is a key strategic aim.

North West Securities Ltd., North West House, City Road, Chester, CH1 3AN. A Member of the Bank of Scotland Group.

All of these securities have been sold. This announcement appears as a matter of record only.

April, 1984

## Flow General Inc.

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14.30% Subordinated Debentures Due 2004

375,000 Shares

Common Stock

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

Sweden's floating rate note sets U.S. record, Page 56

## SECTION III - INTERNATIONAL MARKETS

# FINANCIAL TIMES

Friday May 4 1984

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### WALL STREET

## Treasury shadows loom large

THE PROSPECTS for next week's sale of \$16.5bn in Treasury securities began to cast a shadow over Wall Street yesterday, writes Terry Byland in New York.

There were no surprises in the size or term of the funding, which was announced late on Wednesday. But the spectre of a 13 per cent yield on long-term bonds stalked the fixed interest markets, as pre-auction deals in the new 30-year bonds sent the yield inching upwards.

The stock market also turned cautious after the strong rise earlier in the week.

The Dow Jones industrial average closed 5.03 down at 1,181.53.

Stock prices are now moving into the range at which substantial lines of major issues were bought in the closing months of 1983. With the stock market rally still needing confirmation, confidence was not helped when several fund managers indicated that further market gains might offer opportunities to sell leading stocks.

Turnover in the stock market was below recent levels. After opening firmer, the leaders began to slip lower. Some support was still shown for the broader

range of stocks and the American Stock Exchange index edged ahead. But an increase in the number of large blocks traded indicated that some institutions were sellers.

A cause of unsettlement in stock and fixed interest sectors was the unexpected disclosure by Marsb & McLennan, the insurance group, of a further \$30m losses in the federal bond market. Stock in Marsb & McLennan added 5% to \$40.4 in heavy trading following a sharp fall on Wednesday.

The fall in the Dow was slightly inflated.

The closing report on Wall Street and updated U.S. market monitors were not available because of continuing industrial action at the Financial Times' printers in Frankfurt.

ed by the weakness of the Detroit motors issues after reports that the growth cycle is flattening out earlier than expected because of higher relative prices and the many other pressures on consumers' pockets.

The Dow Transport average also fell back as profits were taken in airline and rail issues.

The downward trend was signalled by a fall of 3% to \$1154, after being singled out by Mr Alan Sbaw, chief analyst at Smith Barney, Harris Upman, as a possible "technical sell".

Oil stocks were mostly weak, with Exxon 5% off at \$424 and Phillips Petroleum 5% down at \$414 and Atlantic Richfield at \$48, showing a fall of 5%.

A feature among consumer issues was the suspension at 45% of Esmark, the food and industrial group, pending further details of a proposed leveraged buy-

out. Later Esmark was given an indicated price of \$55-\$58 although it remained suspended on the NYSE.

Eastman Kodak topped the active list, gaining \$1 to \$654 after pleasing the market with its recovery in earnings in the first quarter.

On the American Stock Exchange, Gulf Oil added 5% to \$151 after a block trade of 300,000 shares reawakening hopes that the U.S. parent will sell off the Canadian link on completion of its merger with Standard Oil of California.

In the credit markets, short-term rates edged higher behind a firm federal funds rate of 10% per cent. There was some disquiet over the apparent disclosure by a senior official of the Federal Reserve Board of the Fed's policy decisions at its last Open Market Committee meeting. It was no surprise that the Fed might have tightened policy but it is unprecedented for its decisions to be disclosed before publication of the committee's minutes later in the month.

Bonds traded lower as traders braced themselves for next week's sales of Treasury securities. Attention focussed on the \$4.75bn of 30-year bonds and \$5.25bn in 10-year notes for sale next Wednesday and Thursday.

The market believes that the Treasury will have to offer a 13 per cent yield on the bond to tempt a market devoid of retail support - and also unhappy with the admission of further losses by Marsb & McLennan, which now joins Drysdale Government Securities and Lombard-Wall as an uneasy reminder of the hazards of the federal bond market.

In the yield only market, the new 30-year bond showed a yield of 12.93 per cent before reacting to 12.93 per cent. The existing key bond traded at 93%, virtually its lowest trading level since issue.

### LONDON

## Base rate fears fail to deter

UNDETERRED by increasing fears of a possible rise in UK banks' base lending rates, leading shares continued their record-breaking run yesterday. Investment demand was again highly selective and much of the early interest centred around the start of dealings in the new FT-SE 100 share index traded option contracts.

Blue chips began the day cautiously, but buyers soon began to show occasional interest and the FT Industrial Ordinary share index gradually improved to close at a record 922.8, up 34.

A possible rise in base lending rates, however, took its toll on sentiment in the gilt-edged market which traded on an extremely subdued note. Among the shorts, the new Treasury 9% per cent convertible made its debut: In £500 paid form, the stock closed at 1/4 discount on the issue price.

Chief price changes, Page 48; Details, Page 49; Share information service, Page 50-51.

### TOKYO

## Foreigners queue up for seats

FOREIGN brokerage houses will almost certainly have "seats" on the Tokyo stock exchange within three years, writes Shigeo Nishiuchi of *Iti* Press.

Strong pressure from the U.S. for foreign access to exchange membership featured at three meetings this year of the two countries' ad hoc group on yen-dollar exchange rate issues. As well as liberalised money and capital markets, the U.S. is pressing for an open-door policy for Japan's securities industry.

Having reached an understanding with Mr Donald Regan, the U.S. Treasury Secretary, Mr Noboru Takeshita, Japan's Finance Minister, coaxed agreement from domestic securities houses and the exchange to accept the U.S. demand.

At present, eight foreign securities firms operate in Japan. But without membership on the exchange, they are obliged to deal in Japanese stocks through Japanese securities companies on a commission basis. Under the banner of reciprocity, Merrill Lynch, the largest U.S. broker, has long been urging the Japanese authorities to ease the way for foreign securities firms' entry.

The number of exchange members is limited to 83 by its constitution. Foreign-owned brokerage houses have been allowed to acquire seats on the exchanges since 1982 when the constitution was altered to eliminate the regulation banning foreign (securities firms from becoming members amid growing) concern over U.S.-Japan trade friction.

However, foreign firms have since been denied a chance to purchase seats as vacancies - created by mergers between members - were filled immediately by Japanese candidates. Moreover, transferable rights cost more than £1bn - another major deterrent to foreign firms' participation in the exchange.

Tokyo stock markets were closed yesterday for a holiday.

### EUROPE

## Concern discounts results

A BATCH of sparkling corporate results provided Frankfurt investors with the opportunity to repeat the previous session's strong advance but growing concern over the metal and print union demand for a shorter working week took the shine off the early sentiment and the bourse closed largely mixed with only a 0.3 gain in the Commerzbank index to 1,047.4, against the previous rise of 15 points.

Bayer's stronger earnings and higher dividend for 1983 was largely ignored and closed down 10 pfg to DM 1,754.0. AEG managed a DM 1 advance to DM 95.0 ahead of its results next week.

Bonds finished mixed after dull trading as the Bundesbank sold DM 9.2m in paper after sales of DM 12.1m on Wednesday.

Active trading in Paris resulted from Wall Street's overnight strength and the recent appreciation of the dollar against the franc which has benefited a large number of stocks with significant markets in the U.S. Also boosting sentiment was a statement by M. Jacques Delors, Finance Minister, indicating that the Government will pursue its austerity programme through 1985.

BSN Gervais finished FF 75 up at FF 2,945 while Moët Hennessy was FF 19 ahead at FF 1,870; Pernod Ricard advanced FF 8 to FF 810 although Perrier sted FF 4 to FF 548 on suggestion that a major shareholder had negotiated a large block sale of up to 1m shares to London institutional investors.

A firm tone emerged in Zurich with foreign demand buoying banks although gains were generally limited to about SwFr 20.

Bank Leu scored a SwFr 25 rise to SwFr 3,820 on its first-quarter results as Union Bank moved SwFr 15 ahead to SwFr 3,850.

Bonds investors held back due to concern over U.S. interest rates, with prices narrowly mixed by the close.

Quiet trading saw limited price movements in Amsterdam yesterday although sentiment improved towards the end of the session.

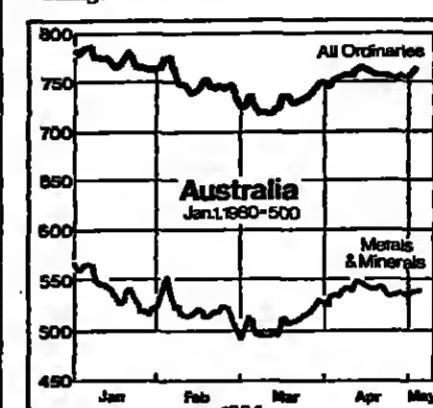
ABN recovered from an opening loss of F1 12 to finish F1 7 down at F1 361 ex dividend.

Bonds rose on buying by professional traders who had sold paper during the previous session in anticipation of a new state bond issue.

A downward correction began in Brussels with Petrofina one of the few industrial shares to gain with a BFr 20 rise to BFr 7,960.

In Stockholm, Pharmacia held steady at SKr 283 ahead of its higher first-quarter results. Swedish corporate insolvencies rose during the first quarter by 6 per cent to 1,345.

Dull trading in Milan left shares easier while Madrid rose on moderate trading.



### AUSTRALIA

## Speculative enthusiasm dominates

SPECULATIVE buying in BHP, Australia's largest company, fired enthusiasm for a broad range of industrial and mining issues in Sydney yesterday.

Symbolising the resurgence, the All-Industrials index resurfaced above the 1,000 level to close up 6.3 at 1,005.5 - its highest since February 8. The All-Ordinary index advanced 6.4 to 767.5.

Reports, later denied by BHP, that a British Petroleum-led consortium in which it holds a share had encountered oil shows off the Chinese mainland were sufficient to inspire support. The reports, said to have emanated from Lon-

don, provided the lead the market had been awaiting for several days to trigger underlying strength. BHP closed 25 cents higher at A\$1.75 with brokers reporting strong overseas buying.

Although BHP bore the bulk of support, other oil and gas stocks were heavily traded. Among the leaders, Santos added 6 cents to A\$6.90 and Woodside 7 cents to A\$1.35.

Golds were firmer with Peko up 6 cents to A\$5.16 while 5-cent improvements took Poseidon to A\$4.85 and GMK to A\$10.05. Coal stocks recovered some ground lost earlier in the week on doubts about future contracts with Japan. Howard Smith rose 4 cents to A\$3.91 and Queensland Coal Trust held steady at A\$1.18 on a large volume.

### SINGAPORE

DOMESTIC political issues unnerved investors in Singapore yesterday who withdrew support and mounted sustained selling across a wide front.

Falls outnumbered rises 17-to-one and, reflecting a heightened selling pressure, volume rose from 6m to 7.3m. The Straits Times index fell 14.17 to 960.51.

Promet remained the most heavily traded stock and dipped a further 16 cents to S\$3.62. Among other losers Genting fell 20 cents to S\$5.20, Malayan Cement 15 cents to S\$6, Cold Storage 12 cents to S\$4 and Weizene 12 cents to S\$4.00.

### HONG KONG

CONCERN that local interest rates may rise served to dampen trading in Hong Kong yesterday. On thin volume, the Hang Seng index slid 26.03 to 1004.61, its lowest level since mid-January.

Principal losers included Swire Pacific A which fell 30 cents to HK\$16.70, Hutchison 60 cents to HK\$16.40 and Jardines 40 cents to HK\$15.30.

### SOUTH AFRICA

GOLD ISSUES moved forward in Johannesburg yesterday under the influence of a stronger bullion price. Other mining stocks shared the improved tone.

Southval and Freguls each added 25 cents to close at R\$1 and R\$2 respectively, while Sallies rose 10 cents to R\$1.

### CANADA

A FIRM trend failed to emerge during trading in Toronto with price movements in all sectors restricted to a narrow range. Rises slightly outnumbered falls on light volume.

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## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 47**

## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 48**

## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise**

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-equilating dividend. ctd-called. d-new yearly low. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. h-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begins with date of split, ss-sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. w-in bankruptcy or receivership or being reorganized under the *Bankruptcy Act*, or securities assumed by such companies. wd-when distributed. wi-when issued. www-with warrants. x-ex-dividend or ex-rights. xds-ex-distribution. xws-without warrants. xwsr-ex-rights and sales. v-fwd-via-wire.



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## WORLD STOCK MARKETS

AUSTRIA		GERMANY		NORWAY		AUSTRALIA (continued)		JAPAN (continued)					
May. 3	Price Sch $\ddot{z}$	May. 3	Price Om.	May. 3	Price Kronen	May. 3	Price Aust. \$	May. 2	Price Yen				
May 5	Price Frs.	May 5	Price Frs.	May 5	Price Frs.	May 5	Price Aust. \$	May 2	Price Yen				
Creditanstalt	316	AEG-Telal	99.5	+2	Bergen Bank	772	+4.5	MHI	959	+1			
Geoeisen	585	Allianz Vers.	700	+5	Borregaard	630	-0.56	Mitsui Co.	576	+5			
Interturk	407	BASF	159.5	-1.5	Christiani Sk.	175	+1	Mitsui Estate	773	+15			
Landesbank	204	Bayer	175.4	-0.1	Den Norsk Credit	175	-1.5	Mitsukoshi	345	+5			
Permosauer	559	Bayer-Victo	99.5	-1	Eikem	175	-1.5	NKG Insulon	817	+5			
Steyr-Daimler	149	Bayer-Vorarl.	249	+1	Norsk Gass	160	-0.5	Nihon Cement	226	+1			
Veitacher Mag	217	BHF-Bank	283	-1.5	Norsk Hydro	645	-14	Nippon Denso	1,550	+20			
		BMW	404	-1.5	Storebord	247.5	+10	Nippon Elect.	1,390	+60			
		Brown Boveri	219.5	+1.5				Nippon Express	623	-1			
		Commerzbank	180	-0.5				Nippon Gakki	525	-5			
		Coni'l. Gummi	139	-1.5				Nippon Kokan	155	+5			
		Daimler-Benz	586	-7				Nippon Oil	1,190	-10			
		Degussa	403	+5				Nippon Seiko	529	+14			
		Demag	146	-1				Nippon Shimpan	535	-1			
		Deutsche Babcock	127	-1				Nippon Steel	182	+4			
		Deutsche Bank	385	-1				Nippon Suisen	340	-6			
		Dresdner Bank	176.5	-0.7				NTV	16,110	-6			
		GHH	150	-2				Nippon Yuzen	241	-1			
		Hochdrni.	615	+4	Boo Bilbao	512	+5	Nissan Motor	559	-1			
		Noeckst.	184	-2.5	Boo Central	580	+4	Nissin Flour	455	+5			
		Hoesch Werke	115.6	-0.4	Boo Exterior	208	+2	Nissin Steel	981	+5			
		Holzmann (F)	483	-4	Boo Hispano	230	+1	Nomura	865	+4			
		Herten	196.5	-1.5	Boo Santander	300	+1	Olympus	885	+2			
		Oragard	187.5	+0.5	Boo Vizcaya	57	+6	Omron Tatetsu	2,800	-			
		Hidrolin	49	-2				Orient Leasing	4,060	+120			
		Iberduero	57.5	+1.5				Pioneer	2,700	+60			
		Petroleos	117.7	+1.7				Renewen	575	-			
		Telefonica	84	+1				Seach	1,090	+20			
								Sankyo	710	+4			
								Sanyo Klect.	630	-			
								Sapporo	445	+1			
								Seikaku Prefab.	578	-4			
								Seven-Eleven	9,200	+920			
								Sharp	1,290	+10			
								Shimadzu	590	-			
								Shineogi	1,200	+40			
								Shiseido	1,200	+40			
								Sony	5,590	+60			
								Stanley	508	+88			
								St-mto Bank	1,150	+10			
								St-mto Elect.	258	+25			
								Taihoku Minr.	617	+1			
								Taihoku Metal	182	+5			
								Taihoku Dengo	498	-			
								Taipei Corp.	815	-			
								Taipei Pharm.	1,000	+20			
								Takada	710	-			
								TDK	5,950	-			
								Taijin	485	+7			
								Telktoku Oil	727	+17			
								Tokyo Marine	865	-			
								TBS	881	-10			
								Tokyo Elect Pwr.	1,520	+50			
								Tokyo Gas	170	-			
								Tokyo Sanyo	841	-2			
								Tokyo Style	770	-			
								Tokyo Corp.	333	+5			
								Teepan Print	520	+10			
								Temy	485	-			
								Toshiba Elect.	434	+4			
								TOTO	640	-			
								Toyo Seikan	819	+4			
								Toyo Motor	1,400	+20			
								Victor	1,960	+100			
								Wacoal	532	+7			
								Yamaha	532	-7			
								Yamazaki	1,570	+10			
								Yamazaki	740	+5			
								Yasuda Fire	554	-			
								Yekognawa Edge	415	+1			
DENMARK		ITALY		SWEDEN		HONG KONG		SINGAPORE					
May 5	Price Knr. 2	May 5	Price Lirn	May 5	Price Frs.	May 5	Price H.K. 6	May 5	Price 5				
Aarhus Olie	410	+5	AGA	675	-	Bank East Asia	93.9	-	Boustead Hdg.	256	-		
Andalbanken	293	+1	Afia-Laval	982	+2	Geung Kong	8.65	-0.45	Cold Storage	4	-0.12		
Baltic Skand	570	+25	ASEA (Free)	557	-	Chinn Light	11.8	-0.1	CBB	9.85	-0.35		
Copihandelbank	262	-	Astra (Free)	615	-	Hang Lung Devel.	8.77	-	Fraser & Neave	5.15	-0.05		
O. Sukkerfab.	655	+5	Atlas Copco	130	-1	Hang Seng Bank	57	-0.75	Genlinc	5.2	-		
Danske Bank	981	-	Boliden	447	-5	HK Electric	5.8	-0.15	Gold Bar	2.56	-		
East Asiatic	177	+1	Cardo (Free)	419	-5	HK Klectro	5.8	-0.15	Govt	2.56	-		
Forenede Bryg	395	-	Cellulosa	164	+4	HK Kwoon Wh.	5.82	-0.18	Guaranty	2.56	-		
Fondn Dmmp	160	-	Ericsson	240	+9	HK Land	3.15	-	Hanover	2.56	-		
GNT Hdg.	570	+5	Eselite	340	+5	HK Shanghai Sk.	5.89	-0.16	Hanover	2.56	-		
I.S.B.	525	-	Mo Och Domsjo	560	+15	HK Telephene	14.5	+0.25	Hanover	2.56	-		
Jyske Bank	595	+5	Pharmacia	285	-	Jardine Math.	10.4	-0.4	Hanover	2.56	-		
Privatbanken	278	+5	Saab-Scania	418	+7	New World Dev.	5.8	-0.2	Hanover	2.56	-		
Provinssbanken	358	-	Bandvik	400	-	Oriental O'sean	2.35	-0.82	Hanover	2.56	-		
Smidtif D.	227	+4	Skandia	595	-	O'seas Trust Bk.	5.5	-	Hanover	2.56	-		
Sophus Bam nd.	1,200	+10	St. Kjopparbergs	921	-1	2HK Prope.	5.7	-0.5	Hanover	2.56	-		
Superfos	524	+8	Sven Handelsbank	743	-	Swire Pac A	15.7	-0.3	Hanover	2.56	-		
			Swedbank	203	+7	Wheel'k Mard A	5.57	-0.1	Hanover	2.56	-		
			Volvo B (Frem)	480	-	Wheel'k M'time	1.9	-	Hanover	2.56	-		
								World Int. Hdg.	2.05	-0.05	Hanover	2.56	-
FRANCE		NETHERLANDS		SWITZERLAND		JAPAN		SINGAPORE					
May 5	Price Frs.	May 5	Price Frs.	May 5	Price Frs.	May 5	Price Frs.	May 5	Price 5				
Emprunt 4% 1975	1,818	-15	Aluusuisse	898	+5	Ajinomoto	1,150	-50	Abercom	2.35	-		
Emprunt 7% 1975	8,400	-5	Bank Lau	3,920	+25	Alps Electric	12,390	+90	AE & C	9.2	-		
CNE 5%	5,280	-18	Brown Boveri	1,455	-15	Amoco	1,570	+40	Anglo Am Coal	30	-		
Air Liquids	578	+5	Ciba Geigy	9,370	+30	Asahi Chem	804	+12	Anglo Am Corp	24.25	+0.10		
BIG	448	+8	de. (Part Certe)	1,810	+10	Asahi Glass	505	-10	Anglo Am Cok	15.25	-0.10		
Bouygues	730	+11	Credit Suisse	2,525	+30	Bridgestone	508	+8	Anglo Am Gold	12.25	-0.10		
BSH Gervain	8,845	+78	Elektrowatt	8,880	+10	Canon	1,370	+40	Anglo Am Iron	10.25	-0.10		
CIT-Atecal	1,401	-10	Fischer (Geo)	642	-5	Casio Comp.	1,350	-80	Anglo Am Lead	8.25	-0.10		
Carrefour	1,901	-14	Hoff-Roche Ptg	10,560	+625	Chigui Pharm	1,050	-	Anglo Am Nickel	5.15	-0.05		
Club Mediter'n	925	+1	Hoff-Roche 1/10	10,550	+50	Citizen	581	+1	Anglo Am Phosphate	4.25	-0.10		
CFAO	704	+19	Jacobs	6,750	+25	Daiei	595	+10	Anglo Am Potash	3.25	-0.10		
Cie Bancaire	529	-1	Knudsen	1,025	-5	Daihatsu	475	+5	Anglo Am Rubber	2.25	-0.10		
Confimeg	228.8	+0.7	Swissair	1,035	-23	Ebara	330	-	Anglo Am Salt	2.25	-0.10		
Crespolet Lire	53.1	+0.3	Swiss Bank	396	+4	Eisa	1,170	+50	Anglo Am Soda	2.25	-0.10		
Darty	895	+20	Swiss Reinsafe	8,550	+25	Fanuc	9,540	+140	Anglo Am Zinc	2.25	-0.10		
Dumez S.A.	745	-10	Swiss Velobek	1,480	+15	Fuji Bank	1,040	-10	Anglo Am Zinc	2.25	-0.10		
Eaux (Cie Geo)	598	+5	Unien Bank	3,850	+15	Fuji Film	1,810	+10	Anglo Am Zinc	2.25	-0.10		
Ell-Aquitaine	274	+5	Wieniethur	3,060	+90	Fujiawa	790	+5	Anglo Am Zinc	2.25	-0.10		
Gen. Occidentale	557	-	Zurich Ins.	17,950	-50	Fujitsu	1,300	-50	Anglo Am Zinc	2.25	-0.10		
Imetal	89.8	+5.4	Gist Brocades	158.5	+1.3	Grime Gross	371	-50	Anglo Am Zinc	2.25	-0.10		
LaLarge Copper	386.8	+8.8	Heineken	138.0	+0.4	Hasegawa	371	-1	Anglo Am Zinc	2.25	-0.10		
L'Oréal	2,600	+54	Huogenvenn	48.4	-	Helwa Real Est.	884	+9	Anglo Am Zinc	2.25	-0.10		
Legrand	8,005	+35	Hunter Douglas	25.5	+0.4	Hitachi	1,170	-40	Anglo Am Zinc	2.25	-0.10		
Maison Phenix	951	-3.6	Michelin B.	36.1	+1.5	Honda	1,170	-40	Anglo Am Zinc	2.25	-0.10		
Matra S.A.	1,520	-	KLM	175	+2.2	House Food	780	+8	Anglo Am Zinc	2.25	-0.10		
Michelin B.	864	-15	Norden	40.8	+0.4	Itch (C)	520	+9	Anglo Am Zinc	2.25	-0.10		
Midi (Cie)	1,550	+20	Hed Nat Crt.	221.5	+1.5	Iwatsu	1,850	+70	Anglo Am Zinc	2.25	-0.10		
Pernod Ricard	810	+8	Hed Mid Bank	144.5	-0.5	Jaccs	385	-	Anglo Am Zinc	2.25	-0.10		
Perrier	546	+4	Hed Lloyd	121.8	-0.7	JAL	3,710	-40	Anglo Am Zinc	2.25	-0.10		
Petroles Fra	978	+9	Hediloyd	244.2	+1.8	Jusco	820	-	Anglo Am Zinc	2.25	-0.10		
Poelane S.A.	243	+3.2	Oce Grinden	30.5	+0.2	Kajima	295	-	Anglo Am Zinc	2.25	-0.10		
Poclain	44.3	+0.5	Omnimoni Van.	18.5	+0.2	Kao Soap	835	+24	Anglo Am Zinc	2.25	-0.10		
Printemps Au	157	-	Pakhoed	63.9	-0.1	Kashiyama	535	+20	Anglo Am Zinc	2.25	-0.10		
Radotech	319	+5	Philips	45.6	+0.4	Kirin	517	-5	Anglo Am Zinc	2.25	-0.10		
Redoute	1,326	+21	Rijn Scheids	3.0	+0.1	Kokuyou	1,120	+80	Anglo Am Zinc	2.25	-0.10		
Reusel-Udal	1,168	+17	Rebeca	58.3	+0.8	Currie Finance	546	-	Anglo Am Zinc	2.25	-0.10		
Schneider S.A.	104	+3	Rodanico	135.6	-	Currie Finance	546	-	Anglo Am Zinc	2.25	-0.10		
Sefimeg	256	-2	Rollinco	54	+0.4	De Beers	8,500	+0.2	Anglo Am Zinc	2.25	-0.10		
Bks Rossignol	1,428	+19	Rorenlo	203.5	-0.2	Orifontaine	46.5	-	Anglo Am Zinc	2.25	-0.10		
Telemecan Elect.	1,790	+60	Unilever	252	+0.7	Orifontaine	46.5	-	Anglo Am Zinc	2.25	-0.10		
		VMF Stork	110	+1.9	BHP	11,750	+25	Orifontaine	46.5	-	Anglo Am Zinc	2.25	-0.10
					BHP	2,050	+25	Orifontaine	46.5	-	Anglo Am Zinc	2.25	-0.10
								OK Bazaar	18,76	+0.1	Anglo Am Zinc	2.25	-0.10
								OK Bazaar	1,200	-	Anglo Am Zinc	2.25	-0.10
								OK					

NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices.  $\dagger$  Dealings suspended.  $\ddagger$  Ex dividend.  $\ddot{\chi}$  Ex corp issue.  $\chi$  Ex rights.  $\chi\ddot{\chi}$  Ex all.

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**CANADA**

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
						700	Cars	\$11	11	11	-	381	H Bay Co	\$204	204	204	-
						2185	Celanese	\$84	84	84	-	6260	Imesco	\$374	374	374	-
						300	C Distrib A	\$56	65	65	-	600	Indel	\$12	12	12	-
						20520	CDLTD B I	\$54	65	65	-	180	Ingle	\$48	48	48	-
						2180	CTL Bank	\$114	114	114	-	220	Ireland Gas	\$142	144	146	- 1
						500	Convergen	385	385	385	-10	3804	Impr Pipe	\$264	264	264	-
						100	Conwest A	\$94	94	94	-	14050	Jannock	\$124	124	124	-
						4300	Coccol R	380	375	375	-	500	Kam Kote	135	135	135	- 3
						788	Crown	\$154	154	154	-	200	Kerr Add	\$15	18	18	+ 4
						5180	Czar Res	185	185	185	-	3000	Lahatt	\$184	18	18	+ 4
						18410	Dean Dev	160	152	154	- 4	574	Lambton	\$584	584	584	-
						24570	Denton A	\$104	154	164	-	3396	Lac Minie	\$334	334	334	-
						6350	Dereton B I	\$174	17	17	-	17300	Lacana	\$734	124	124	-
						300	Dewson	\$164	164	164	-	1469	LL Lac	\$337	337	337	-
						1901	Dickson A I	\$65	62	61	-	12016	Loblaw Co	\$142	142	142	-
						701	Dickson G	\$65	54	54	+ 14	500	MDS H A	\$162	162	162	+ 14
						5300	Doman A	265	280	280	- 5	29534	Molan H X	\$174	172	172	+ 14
						2105	Dolaceco A	\$23	224	224	-	1944	Molson A I	\$17	164	164	+ 14
						120	Dom. Store	221	21	21	-	2000	Molson B	517	17	17	-
						1200	Do Port A	\$37	364	364	- 14	300	Murphy	\$24	24	24	-
						400	Dylex A	\$21	21	21	-	16285	Netr Trust	\$372	372	372	-
						200	Ectron X	\$460	460	460	- 5	6214	Nordica	204	204	204	-
						2500	Egypt Sv	\$11	164	11	+ 14	3603	Norcon	\$194	194	194	-
						500	FCA Ind	\$204	204	204	-	39204	Nya Afra A	\$72	72	72	-
						15600	C Falcon C	\$174	17	17	+ 14	100	Novaco W	\$212	212	212	-
						500	Floribond	\$974	67	67	-14	33408	Nu-Wet A	79	77	77	-
						460	Fed Ind A	\$184	184	15	-	200	Oakwood	\$74	74	74	-
						250	F City Fin	\$264	264	264	-	850	Oshawa A I	\$364	362	362	-
						1180	Frasier	\$234	23	23	+ 14	1300	Panour	\$124	124	124	+ 14
						200	Fruithead	\$164	164	164	+ 14	400	Parcon P	\$254	254	254	-
						423	Gents A	\$20	20	20	-	500	Pembina	\$184	184	184	-
						2000	Geac Comp	\$154	154	154	-	700	Phone Oil	\$74	74	74	-
						28224	Geodrill	268	258	258	-	175	Pine Point	\$314	314	314	-
						1800	Gibraltar	\$54	94	92	+ 14	3200	Placer	\$224	224	224	-
						4800	Goldcorp I	\$274	74	74	-	2000	Qus Saug S	57	56	56	+ 14
						1135	Goodyear	\$34	34	34	-	100	Ram Pet o	\$34	92	92	+ 14
						5000	Grandus	72	70	72	+ 2	1400	Raycock I	\$11	105	11	+ 14
						8800	H. Forest	\$69	814	89	+ 14	3200	Redpath	\$264	264	264	-
						4040	Heng A I	250	230	230	- 10	3340	Reliance	\$34	92	92	-
						200	Hewitt	\$14	14	14	-	1103	Westvaco	\$74	74	74	+ 14
						5174	Hillman	\$114	114	114	-	1500	Vestron	\$154	154	154	+ 14
						5101	Hilco	164	164	164	-	2200	Weldwood	\$344	34	34	+ 14
						5332	ICN West	324	324	324	-	4800	Westmtn	\$144	144	144	+ 14
						26	C Pacios	264	264	264	-	850	Westmhsa	\$544	544	544	+ 14
						2500	Cen Trust	\$211	211	211	-	1500	Weston	\$68	672	672	+ 24
						7653	WB. Co. Cont	\$254	257	251	-	20705	Woodhead A	\$144	14	14	- 14
						16184	Ctrc A I	\$12	12	12	-	1800	Wk. Beer	\$92	92	92	-

## AMERICAN STOCK EXCHANGE CLOSING PRICES

**OVER-THE-COUNTER** *Nasdaq national market, 3pm price*

## LONDON

## Chief price changes (in pence unless otherwise indicated)

otherwise indicated)	
RISES	
BSR Int'l.....	293 + 7
Beazer (C. H.) .....	436 + 28
Cadbury Schw... .....	141 + 4
Downiebrae .....	27 + 6
Finlan (John) .....	210 + 9
GKN .....	204 + 8
Hanson Trust .....	218 + 9
Hartwells .....	190 + 6
Hunting Assoc .....	240 + 30
Istock Johnseco .....	198 + 14
Imperial Group .....	166 + 4
Johnson Matth. .....	273 + 23
Joseph (Leopold) .....	302 + 12
Marley .....	94 + 3
Martin, News. .....	274 + 14
RHP .....	58 + 5
Royal Elect .....	233 + 5
Steeley .....	392 + 14
Turner & Newall .....	100 + 3
BP .....	520 + 5
Hudson Petr. .....	78 + 8
Ultramar .....	670 + 8
Zandpan Gold .....	987 + 31
FALLS	
Tr 11 1/2pc 2003-07	£112% - %
ICI .....	606 - 10
Lawrence(Walt.) .....	228 - 18
Leisuretime Int. .....	62 - 7
Lyles (S.) .....	106 - 6
MEPC .....	298 - 7
Bruson Oil, Gas .....	615 - 40

748

	53	54	71	73	74
556	130	154	102	104	+12
557 e	52	10	94	10	+12
557 m s	1574	71	104	104	+12
<b>R-B</b>					
556	52	131	15	16	+12

Comta s	32	315	174	17	174	+14	Genet.	12	5	25	5	+14	Motor	44	134	55	51	54	+14
Comtel	270	270	74	7	8	+14	GenetS	1263	71	7	71	+14	MotorCl	75	143	143	143	144	+14
Comwest	26	15	27	22	27	+14	Genex	103	12	12	12	+14	MotorInt	3	132	132	132	132	+14
Comtel	92	268	20	20	20	+14	GenHld s	35	51	51	51	+14	Monot	34	221	221	221	221	+14

Moncor	44	134	54	51	52	+1	Per/Do	42	14	13	15
MontCl	75	144	144	144	144						
MontAnt	3	132	132	132	132	-1					
Monoliths	1524	244	224	224	224	-1					
<b>Continued on Page 56</b>											
<b>STANDARD AND POOR'S</b>											
	May 3	May 2	May 1	Apr 30	Apr 27	Apr 26	<b>1984</b>		<b>Since Computer's</b>		
							High	Low	High	Low	
Industrials	162.78	163.7	163.56	161.82	161.58	162.01	160.84 [6/1]	174.1 [2/7]	169.22 [2/25]	3.52 [2/25]	
Composite	161.2	161.8	161.58	160.05	160.00	160.3	155.23 [5/1]	154.29 [2/7]	170.00 [2/25]	4.4 [1/25]	
<b>MONTRÉAL</b>											
	May 3	May 2	May 1	Apr 30			<b>1984</b>				
							High	Low			
Industrials	122.78	-	121.82	119.28			121.82/125	118.00/113			

Continued on Page 56					
Apr 26	1984		Since Computer's		Low
	High	Low	High	Low	
SE2.01	190.54 [5/1]	174.1 [2/7]	189.22 [2/25]	3.52 [2/25]	
160.3	165.28 [5/1]	154.29 [2/2]	170.00 [2/25]	4.4 [1/6-3]	
Apr 30	1984				Low
	High	Low			
410.26	465.10-155	410.26-155			

## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

## Equities undeterred by base rate uncertainties but gilts weaken—Imperial Group feature

## Account Dealing Dates

First Dealing: Last Account Dealing: Date Dealing Day

Apr 8 Apr 26 Apr 27 May 8

Apr 26 May 10 May 11 May 21

May 14 May 21 June 11 June 12

"New-issue" dealings may take place from 8.30 am two business days earlier.

Undeterred by increasing fears of a possible rise in UK bank base lending rates, leading shares continued to rise, their record-breaking run yesterday. Investment demand was seen as highly selective and much of the early interest centred around the start of dealings in the new FTSE 100 share index traded option contracts.

Blue chips began the day cautiously, but buyers soon began to show increasing interest in the Financial Times Industrial Ordinary shares index gradually improved to close at 2,023.5, up 34.

Yesterday's advance again resulted mainly from a handful of features, not least Imperial Group, which raced ahead to 170p before settling 4 higher at 169p, leaving a squeeze on positions. Ordinary shares were also accompanied by a revived takeover talk. British Petroleum were good again on the optimistic tenor of the chairman's statement at the annual meeting, while GKN were also noteworthy at 204p in response to an investment seminar.

A fairly lengthy list of company trading statements kept dealers on their toes and helped enliven an otherwise relatively quiet trading session. Of the sectors, Foods continued to attract support, while Oil shares put on a good performance.

Yesterday's talk of a possible rise in base lending rates, however, took its toll on sentiment in the Oil sector, which traded on an extremely subdued note. Fears about the money supply figures, due to be announced next Tuesday, also made for uncertainty and quotations drifted lower throughout the list. Among the shorts, the new Treasury 9½ per cent Convertible made its debut in 200p paid form, the stock closed at 110, down 10. The same decline. Other losses in this area were usually limited to 10, but longdated issues recorded falls extending to 1 point.

## Leopold Joseph rise

Investment Holding group Leopold Joseph advanced 12 to 302p on the announcement that Refuge Assurance has increased its stake in the company to nearly 30 per cent; the recently buoyant fall to 17 to 45p. Elsewhere, Charterhouse J. Rothschild relinquished a few pence to 105p on further consideration of the financial re-arrangement of its multi-line life and pension trust concern, Target Group. A firm market of late following the acquisition of a 29 per cent stake in stockbrokers White and Cheeseman. Peat rose by 3 to 63p on profit-taking. The absence of the rumoured bid left Grindlays 6 down at 150p, while the news of a 10 per cent increase in the 1983 year closing 9 of at 618p after the annual meeting. Composite Insurances passed

## FINANCIAL TIMES STOCK INDICES

	May 3	May 2	May 1	April 30	April 29	April 27	April 26	year ago
Government Secs	81.40	81.33	81.66	81.62	81.96	82.07	81.68	
Fixed Interest	85.58	85.85	85.85	86.80	86.24	85.30	85.57	
Industrial Ord.	828.8	919.4	815.8	810.1	808.0	808.1	804.4	
Gold Mines	071.4	088.0	078.8	070.0	064.4	065.0	063.0	
Ord. Div. Yield	4.94	4.95	4.94	4.23	4.26	4.28	4.58	
Earnings, Vid.% (full)	8.08	9.04	8.78	8.82	9.78	8.78	8.87	
PIE Ratio (not *)	12.39	19.98	12.33	12.20	12.34	12.23	18.78	
Total bargains Est. £	35,985	34,740	20,001	21,028	21,016	20,045	24,460	
Equity bargains Am.	—	—	372.19	977.46	842.68	355.59	881.88	
Equity bargains —	—	—	91,470	20,714	9,182	32,563	20,005	
Shares traded (m)	168.7	187.6	141.0	163.8	180.7	183.3		

10 am 91.82. 11 am 92.11. Noon 92.11. 1 pm 92.21. 2 pm 92.3. 3 pm 92.2. Fixed Int. 1978. Industrial 1/7/85. Gold Mines 12/1/82. SE Activity 1974.

Lastest Index 01-246 8202.

\*H=11.70.

## HIGHS AND LOWS S.E. ACTIVITY

	1984				Since Comptn:		May 2	May 1
	High	Low	High	Low	Daily	Value		
Govt. Secs	81.77	81.72	81.87	81.65	81.72	81.65	126.5	124.6
Fixed Int.	87.48	87.43	85.03	85.03	87.48	85.03	560.0	560.0
Ind. Ord...	922.8	922.8	922.8	922.8	922.8	922.8	—	—
Gold Mines	711.7	711.7	711.7	711.7	711.7	711.7	—	—

Investigation into its shares prior to the bid launch. Miss Bros rose 15 for a two-day gain of 45 at 210p. Laing Brothers, which advanced 12 to 187p, followed by a further 10 to 220p. Elsewhere, Ralli Brothers, which advanced 12 to 187p, before settling 4 higher at 188p. Small buying lifted Thomas Warrington 8 to 102p. John Lewis put on 9 to 210p, the increased dividend and proposed 100 per cent scrip issue compensating for the lower annual profits. On the other hand, W. H. Smith fell 18 to 229p in an unwilling market following the chairman's cautious annual statement.

KCI traded quietly before slipping back on early Wall Street advice to close 5 to 237p. Elsewhere, Ralli Brothers, which advanced 12 to 229p, was settling 4 higher at 237p. The chairman's optimistic statement, USM quoted Melton crew fresh support and armed to 117p. Elsewhere, American International improved 2 to 237p.

## Shoes favoured

Footwear issues, relatively neglected of late, returned to favour under the lead of Leopold Joseph, which advanced 12 to 185p. Garmont, which advanced 12 to 185p, followed by a further 10 to 205p, while Newbold and Burton, 110p, and Ward White, 130p, the last-mentioned to record a three-day gain of 11.

Leading Stores made modest progress, although business was again not much to be accounted for. Revived speculative demand was shown for House of Fraser, which rose 6 to 262p. Marks and Spencer, buoyed by a "buy" recommendation from Earnings House, closed 4 up at 265p, "after 266p". Martin's The Newsagent remained in demand and touched 278p before settling a net 14 higher at 268p and closing 10 to 270p. The chairman's recommendation of a bumper half-year profit forecast rebounded 8 to 178p following a price action of 177p.

Recent buy hopes continued to attract buyers to secondary Engineers. Downthorpe were outstanding for a fresh jump of 6 to 279p, while Glynneath gained 7 to 185p and Renold appreciated 4 to 45p. RHM, with results published for May 17, advanced 5 to 68p. F. H. Thomas gained 4 to 66p and John Brown hardened a penny to 26p, after 27p. Acquisition details left Metalrix a penny higher at 54p. Apart from the strength of GKN, the leaders had little of command them. Hawker gave up 4 to 45p and TI softened to 258p.

Demand in the wake of a "chart" buy recommendation lifted Laidlow to 238p, after 230p. Plessey, up 5 to 238p, following a two-day run of 11 to 237p. GEC suffered from a considerable contraction in business volume and closed 2 down at 185p. Secondary Electricals, however, provided several firm features. Following a broker's seminar, RSI closed 7 higher at 229p, while CASE rallied from 790p to close 20 better on balance at 820p in response to the sharply higher dividend proposed. Balfour Beatty added 7 to 318p and George W. Smith improved 10 more to 363p, while Miles 33 rose 20 to 275p, as did Systems Designers to 363p. After falling 14 the previous day on consideration of the cautious statement which accompanied the bumper half-year profit forecast, FTS rebounded 8 to 178p following a price action of 177p.

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Generally, firm conditions persisted in Foods, but Tate and Lyle opened lower at 400p following rumours of sugar contract trading losses, a subsequent recovery of 10 to 420p, followed by a further 10 to 430p. The company combined with its Canadian associates' good second-quarter figures prompted a rise of 10 to 430p, down 3 on balance. Cadbury Schweppes responded to the chairman's cockpit agreement statement with a rise of 4 to 414p, but Rowntree Mackintosh slipped 4 to 268p as both Biscuits and Cakes fell. Unilever, 210p, and Nestle, 195p, both up 10 to 220p, as did Systems Designers to 363p. After falling 14 the previous day on consideration of the cautious statement which accompanied the bumper half-year profit forecast, FTS rebounded 8 to 178p following a price action of 177p.

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Leading Hotels and Caterers continued to trade briskly. Publicly given by a broker's circular, the recent downturn in South African Golds was brought to a halt as a modest rise in the bullion price was followed by persistent London buying interest.

Demand found the market relatively short of stock and share prices responded accordingly to register widespread gains, which were consolidated in afternoon trading by the emergence of minor buying interest from the U.S.

The Gold Mines index, down almost 26 points over the previous four trading days, rallied 3 to 817.4, while bullion edged up 10 to 280p for the same reason. Kennedy Brooks rose 12 to 265p, but Leisure International, in which KBC recently acquired a near 7 per cent stake, fell 7 to 257p.

Hanson Trust higher

Hanson Trust continued to attract a considerable amount of interest among the Millennium group of companies, with the shares rallying smartly from an initial level of 20p to finish a net 6 better on the day at 218p. Glaxo added 10 to 280p for the same reason.

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## COMMODITIES AND AGRICULTURE

## Livestock problems blamed on cereals

By Richard Mooney

THE CURRENT problems of Britain's intensive livestock sector had their root in an "unbearable" 7 per cent increase in EEC cereals support prices two years ago, the House of Commons agriculture select committee was told yesterday.

The committee is investigating the effect of food grain prices on the UK pig and poultry sectors.

Mr R. W. Dean, deputy director general of the UK Agricultural Supply Trade Association (Ukasta), which represents the sector, told the committee: "It is impossible to give the market conditions prevailing at the time."

Ukasta favoured a simple cut in support prices rather than a tightening of quality requirements for intervention purchases and export subsidies, Mr Dean said.

The latter policy might not be imposed as stringently on the Continent as in the UK, he explained.

A reduction in EEC grain prices to world levels would reduce production costs by 2½ a pound for pork, 4p a dozen eggs, and by 8p for a 4½-lb broiler chicken, Mr Dean estimated.

He admitted there would be hardship for some EEC grain producers who relied on inflated support prices for their profitability.

"A large part of EEC cereal production is carried out under conditions which would not be regarded as efficient in the UK, let alone the U.S." he declared.

The EEC's average wheat production cost of £50-£52 a tonne was very much higher than in the U.S., he said. But US farmers used only a third of the amount of fertiliser used in the Community. It was only the excessive support prices that made such heavy use of fertilisers worthwhile in the EEC.

## World wheat crop estimate increased

By Richard Mooney

THE INTERNATIONAL Wheat Council has raised its estimate of the 1984 wheat crop.

The council, which had already forecast a record crop of around 500m tonnes in its December report, now believes the output could be as high as 510m tonnes.

"Any forecast of the size of the next wheat harvest at this early stage remains subject to assumptions about the area finally planted and, in particular, on the weather pattern during the remainder of this year," the IWC warns in its latest market report published yesterday.

But, "on the basis of information currently available," it suggests a crop of 500m-510m tonnes is likely, compared with 494m tons in 1983.

On the limited data available the world wheat area is projected to rise about 3 per cent to 235m hectares.

Higher sowings are expected in the EEC, most eastern European countries, the USSR, the U.S., China and India.

Reduced plantings are forecast for Spain, Yugoslavia and Canada, however.

Sharply higher output of coarse grains is forecast following the heavy decline in world stocks, projected by the IWC at 47 per cent, in the 1983-84 season.

US plantings of maize and sorghum are forecast to rise by about one-third and one-quarter respectively. The area devoted to barley in Canada is likely to rise 9 per cent, and in the Soviet Union the maize plantings target has been raised from 5.2m to 5.7m hectares.

In the EEC, barley production is expected to rise to 41m tons, from 38.4m, and maize output is also likely to increase, the IWC report says.

## Base metals unsettled

By John Edwards

CUTS IN US domestic selling prices of lead and zinc by Asarc, unsold the London base metal markets yesterday. Copper lost ground following further speculative selling pressure.

Asarc cut its lead selling price by 1 cent to 25 cents a lb, and zinc by 1 cent to 52 cents. This was interpreted as confirmation that demand for metals generally in the U.S. is not maintaining the upward momentum that boosted markets earlier in the year.

The reduction in the lead price is surprising since it comes at a time when stocks are falling and there are supply disruptions throughout the world, with disputes hitting lead production in Australia, Canada and the U.S.

Preussag, the West German

metals group, repealed the statement made by its Canadian subsidiary that force majeure had not been declared on shipments of refined lead ingots from its Quebec refinery.

It said that a claim by Minmet of New York that deliveries had been halted because of workers being locked out was incorrect.

Three month lead lost £3.25 to £36.25 a tonne, and three months zinc £2.75 to £67.50 a tonne. Three months high grade copper was £81.75 down to £81.06 a tonne, and three months aluminium £10 to £99.25.

Nickel, however, moved up strongly following reports that workers at the Falconbridge Mines in Canada may reject new labour contracts negotiated by their union representatives.

The metal was up 4.7p an ounce to 4.75s a kilo.

• STOCKS of tin in concentrate in most major tin producing countries rose sharply in 1983, says the International Tin Council.

• POULTRY and egg imports to Britain were rebuffed in the last year as Common Market competitors sold in "massively subsidised" products, claims the British Poultry Federation.

## Jamaica lowers bauxite levy rate

By Caron James in Kingston

THE JAMAICAN Government and the four North American companies operating in the island have reached agreement on a new bauxite production

## Improved prospects cheer up pig farmers

PIG FARMERS with short memories are smiling now. The average price for all deadweight pigs has gone up by about 20 per cent, mostly since the turn of the year and profitability has returned. But those smiling are mainly those able to write off last year's losses against other sectors of their business, or the benefits of a mixed farming economy.

Pigs have always been subject to these cycles but this last year's price is particularly nasty. The low prices were mainly due to increasing production and also to very firm grain and protein prices which aggravated feed costs.

Before we joined the EEC pig and poultry slumps reacted on grain prices by forcing them down. The EEC sees to it that grain prices are protected by export subsidies or intervention buying regardless of demand.

The turnaround in direct consequence of reduced supplies. By the end of March quarter the total slaughter of pigs apart from sows and boars was down by 3.3 per cent on 1983. In March slaughtering

fell further to 7 per cent of last year's March total. This stems from last year's reduction in the breeding herd.

Another factor is a 6 per cent reduction of sheep slaughtered in the first quarter of 1984 and reduced New Zealand lamb supplies. The price of UK lamb has been very much higher than at the same time last year.

Compared with beef at 81p a pound and English lamb at £1.22 or even New Zealand lamb at

restrictions. If these restrictions were removed we should undoubtedly suffer as do the French.

A feature of the recent slump was the very low prices for weaner pigs for future fattening.

These are now a very strong trade, showing price increases of about 30 per cent over last year.

Pig farming is partly divided

by feeding their surplus milk to pigs.

The Meat and Livestock Commission sets reasonable prices for at least a year but it would take at least that time for any increase in the breeding herd to affect the market.

Although there could be some rebuilding of the herd it is difficult to see any justification for investment in new buildings and equipment.

It is the new part of the EEC and the historic pig cycle which always affected individual countries, now embraces the whole Community.

Previously, each country could protect its farmers against imports by various means. At present UK and Danish prices are the highest in the Community, in both case because of strict herd restrictions.

It is not imagined what would happen if the Dutch and others overcame their health problems and so opened the frontiers to a surge of surplus pigs washing from one end of the community to the other. It is a prospect which would deter all but the most foolhardy investors.

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Some fattener farmers are also beneficiaries of the EEC's milk quota system. It is believed that herds are still being sold as farmers or their creditors cash in on the present high prices.

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